

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Wall Street's  
corporate  
raiders, Page 16

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## World news Business summary

### Iraq hits back in Gulf war flare up

Iraq retaliated against Iran for the huge explosion in the centre of the capital, Baghdad which destroyed a 15-storey building by launching an air attack on the northern suburbs of Tehran.

The attacks marked an intensification of the 53-month war between the neighbouring Gulf states. Civilian casualties were reported in both attacks.

An Iraqi missile hit another tanker in the Gulf and fighting continued in the marsh area north of Basra where Iran launched an offensive last Monday. Page 4

### EEC fishing move

The EEC has almost agreed to a policy on fisheries - the most serious obstacle to Spain's entry into the Community. Page 3

### Brazil government

Brazil's military regime today hands over power to an elected civilian government headed by President Tancredino Neves. Editorial comment Page 16

### Maputo talks

South African Foreign Minister, P. W. Botha flew to the Mozambique capital, Maputo, in an attempt to salvage the country's year-old peace treaty. Page 4

### Comoros coup bid

An attempt to overthrow President Ahmed Abdallah of the Comoros Islands - the Indian Ocean archipelago - during his absence in France has been foiled, according to official radio reports.

### Guadeloupe bomb

French police were sent to Guadeloupe in the Caribbean after a bomb explosion killed one person and injured eight others. Page 6

### Death sentence

Turkey's martial law court sentenced a left-wing activist to death and jailed five people for life on charges including attempting to overthrow the state.

### Dutch gas escape

An unknown quantity of poisonous vinyl chloride gas escaped from the Shell oil refinery in Rotterdam, but it dispersed rapidly in strong winds.

### Danish strike delay

Industrial action by Danish unions in support of wage claims scheduled to start next Monday has been postponed for two weeks.

### Sudan food plea

A million Sudanese children could starve to death this year unless food is rushed to the country, the United Nations Children's Fund claimed.

### Bonn bill row

The Bonn Government continued attempts to end the internal row over a Bill that would make it a criminal offence to deny or play down the importance of Nazi war crimes. Page 2

### Spain student protest

Spanish state university students began a strike to protest against fee increases and demanded free education.

### Finn bribe charges

Six executives of the Finnish subsidiary of the West German Siemens electronics company were found guilty of bribing civil servants to win contracts.

### Briefly...

West Germany was chosen to host 1988 European soccer championship.

### Britain approves Harrods takeover

THE EGYPTIAN Al-Fayed family cleared a major obstacle to its £815m (\$864m) takeover of the House of Fraser, the UK Harrods store group, when the UK Government ruled that the bid did not require Monopolies Commission approval. Page 11

WALL STREET: At the close the Dow Jones industrial average was down 1.65 at 1,280.05. Section III

TOKYO shares slipped and the Nikkei-Dow market average lost 14.23 to 12,405.83. Section III

LONDON equities were buoyed by good corporate results. Gilt was mixed. The FT Ordinary Index closed 2.7 higher at 990.1. Section III

ZINC prices rose again on the London Metal Exchange as concern grew about a shortage of supplies for early delivery. The cash price gained £15 (\$18.2) to £240 a tonne.

DOLLAR rose in London to DM 3.3945 (DM 3.3580); SwFr 2.8765 (SwFr 2.8485); FFf 11.1725 (FFf 11.1250) and ¥260.50 (¥260.15). On Bank of England figures the dollar's index rose to 154.9 from 154.2. In New York, it closed at DM 3.379; SwFr 2.8735; FFf 10.325 and ¥260.35. Page 41

STERLING fell in London to \$1.0805 (\$1.0860) and ¥281.50 (¥282.50), but rose to DM 3.6550 (DM 3.6450); SwFr 3.1100 (SwFr 3.0975); FFf 11.1725 (FFf 11.1250). The pound's exchange index rose to 71.8 from 71.6. It closed in New York at \$1.0825. Page 41

GOLD fell \$1.75, an ounce on the London bullion market to close at \$281.75. It was unchanged in Zurich at \$281.75. In New York, the Comex April settlement was \$281.80. Page 40

U.S. MONEY SUPPLY: M1 fell to a seasonally-adjusted \$572.4bn in the week ended March 4 from a revised \$572.8bn.

INTERNATIONAL HARVESTER of the U.S. said Tenneco intended to exercise its option to purchase 10% of the company's shares in France, West Germany and Denmark. Financial terms were not disclosed. Tenneco acquired Harvester's 10% agricultural equipment operations in North America and Japan in January.

CHICAGO BOARD OF TRADE is to launch a futures contract based on the FT-SE 100, the index based on Britain's 100 largest companies by market capitalisation. Page 42

OLIVETTI, Italian data processing equipment group, said parent company net profits jumped 69 per cent in 1984 to a record £237.1bn (\$110.3m). Page 19

ROUNTREE MACKINTOSH, the UK confectionery and foods group, raised pre-tax profits by 22 per cent to £74.3m (\$90.4m). Page 22

MR IRWIN JACOBS, the Minneapolis financier who controls 12 per cent of Castle & Cooke, has entered the battle for the troubled West Coast food and real estate group.

ITT, U.S. telecommunications group, has asked the Securities and Exchange Commission to rule on whether its annual meeting must consider a shareholder proposal that the company be liquidated. Page 19

TI Group, diversified British engineering group, suffered set-backs in the second half of 1984 but returned full-year trading profits of £55m (\$56.4m) up £15m. Lex Page 18, Details Page 24.

DEERE, the Illinois-based agricultural equipment manufacturer, is to cut its market workforce by a further 800 because of the problems caused by the slump in U.S. agriculture.

TENNECO plans to exercise its options to buy International Harvester's subsidiaries in France, West Germany and Denmark. It has already acquired selected assets of Harvester's agricultural equipment operations in North America and the UK.

## U.S. spending cuts package may speed progress on deficit

BY STEWART FLEMING IN WASHINGTON

THE REAGAN Administration and Republicans in the Senate have moved a step closer towards detailed negotiations on reducing the U.S. budget deficit following approval by the Senate budget committee of a major package of spending cuts.

Adoption of the budget proposal by an 11-9 vote, with Republicans in the majority, is the first sign of clear progress in the Senate towards cutting the deficit after several false starts.

The path towards any agreement between Congress and the White House remains long and tortuous, however, and the budget committee's proposal is unlikely to be more than a basis for negotiations with the full Senate Republican membership and with the Administration.

Over the past two weeks the Senate committee has consistently voted to reject most of the spending cuts advocated by President Ronald Reagan. But on Tuesday evening, the Republican members reversed themselves and adopted the proposal incorporating some of Mr Reagan's approach.

The Republicans claim that their plan would cut federal spending by \$5.1bn in 1986, bringing the projected deficit down to \$172.3bn in that year and \$101.6bn in 1988.

The budget committee began yesterday to put its proposal into legislative language requiring the Senate's various authorising committees to meet specific savings targets.

But Republicans admit that the crucial next step for the party - and the challenge facing Senate majority leader Robert Dole - will be to try to fashion a budget package acceptable to the whole Senate and also to the White House.

There are no illusions in the Senate about the difficulty of this. The White House made clear yesterday that the budget committee proposal, which achieves a big proportion of its savings by limiting the rise in defence spending to 3.5 per cent (the projected rate of inflation) falls far short of the 8 per cent real rate of increase President Reagan has called for: it is also less than the rate of increase which Pentagon supporters in the Senate are ready to accept.

A major question, therefore, is whether, in seeking a compromise which would produce a more rapid rise in defence spending, the Republicans can retain support for some of the painful and deep cuts in spending on social programmes

which the budget committee is calling for. In this context, much of the attention will focus on whether the proposed elimination of cost-of-living increases next year for 36m retired Americans will survive a defence compromise.

How the complex budget process will proceed from here is still not clear.

Administration officials suggested yesterday that the first step will be for the Republican caucus in the Senate to hammer out a more broadly acceptable package (perhaps with White House involvement) and then for more formal negotiations with the White House to follow with the aim of bringing to the Senate floor a deficit reduction proposal which President Reagan can support.

Senator Dole is thought to be anxious to try to speed up this process so that the Senate can produce its first budget resolution before the Easter recess on April 5.

In the meantime, the House of Representatives, where the Democrats hold sway, will be continuing its deliberations on the budget.

The Democrats are moving at a much slower pace with the objec-

Continued on Page 18

## Ford, GM hit by fierce competition in Europe

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT, IN LONDON

AMERICA'S two biggest motor groups both saw sharply worse results from their European operations last year.

Ford of Europe's net income for 1984 fell to only \$147m - the lowest level for 10 years - and the profit was only about half the \$281m for 1983.

General Motors' European operations suffered a loss of \$291m last year, compared with \$228m in 1983. The results show in starkest terms the different conditions in the North American and West European vehicle markets.

Riding the surge in demand in the U.S., GM achieved record net profits of \$4.5bn last year (up from \$3.7bn for 1983) while Ford's earnings of \$2.91bn were \$1bn above the previous peak reached in 1983.

The battle between the world's two largest automotive groups in Europe has undoubtedly contributed to the competitive conditions which leave little room for volume

car manufacturers to make any profits.

Since 1980, GM, the Vauxhall-Opel group, has increased its market share in Western Europe from 8.7 per cent to 11.7 per cent. Over that same period the group's losses in Europe have totalled more than \$1.2bn.

GM has been hit by high interest rates on money borrowed to finance a major expansion programme - including the Corsa Nova car plant in Spain and an engine factory in Austria.

Last year it suffered badly from the seven-week strike by West German metalworkers which halted output of Opel in that country. The dispute also hit Vauxhall in Britain which relies heavily on its West German sister company for car kits and components.

The strike had less impact on Ford, but, like GM, its financial results have deteriorated sharply at a time when its share of the Euro-

pean car market has reached a record level.

The company won 13 per cent of the market to take European leadership for the first time last year, ending marginally ahead of Fiat, with 12.9 per cent of registrations totalling just under 10m.

Ford of Europe last suffered a loss in 1974 - \$21m - and there was a small, \$130m, profit the following year. However, for three years at the end of the 1970s the group's net income was well over \$1bn a year.

Mr Bob Lutz, who returned for a second spell as chairman of Ford of Europe last summer after the sudden departure of Mr Ed Blanch, said recently that his organisation must cut its cost base because it was not making enough profit to cover future investment.

Mr Lutz said Ford was considering whether to "cut vertically" and close a factory or to "cut horizontally" by moving some plants from double to single-shift working.

## U.S. may relax curbs on exports to East bloc

By Christian Tyler, Trade Editor, in London

THE REAGAN Administration is proposing to relax its controls on American exports to the Soviet bloc with new regulations to be published today.

Bowing to persistent pressure from manufacturers, the Department of Commerce wants to allow companies to sell equipment if they can prove that the same equipment is available to the Eastern bloc on the world market.

The changes were planned before the recent visit to Moscow of Mr Lionel Oliver, Under-Secretary at the Commerce Department, but the success of that visit may have confirmed the decision.

Restrictions on the export of militarily-useful - so-called "dual purpose" - equipment would remain, but officials said last night that some high-technology goods might be freed.

The more sophisticated goods, however, the greater the burden of proof on manufacturers to show that the Soviet bloc could obtain them from foreign companies.

Mr Malcolm Baldrige, Commerce Secretary, said the new regulations were a "cautious approach" to de-control and would not threaten U.S. national security.

The move comes at a time of mounting criticism inside the U.S. and among its military allies of the wide scope and extra-territorial reach of U.S. export controls.

The test of foreign availability has been repeatedly raised in the House of Representatives during the protracted - and still unfinished - attempt to renew the Export Administration Act of 1979.

Officials said the proposed changes had had a "positive" initial response from the Pentagon and the State Department.

The Commerce Department is allowing 60 days for discussion of the proposed change before new regulations are adopted.

Extra staff have been recruited in the past year to cope with the enormous task of identifying what is available to Comecon countries.

The Commerce Department said there was no list of goods to be de-controlled. It would be for companies to make applications providing technical and trade data and details of the foreign sources.

No product will actually be removed from the export control list, an official said.

The Administration has recently been encouraging U.S. companies to do more in the Soviet market. The U.S. has a small share of high-tech trade with the Soviet Union.

## Oil companies ponder life after BNOC

BY IAN HARGREAVES AND DOMINIC LAWSON IN LONDON AND OUR FOREIGN STAFF

OIL-PRODUCING countries and oil markets showed little reaction yesterday to the UK Government's decision to abolish the British National Oil Corporation, suggesting that the Organisation of Petroleum Exporting Countries (Opec) might have been prepared for such a development.

An official from one Opec country said the British move would strengthen the oil market by removing a body which had been forced continuously to dump its oil on the spot market and so to weaken prices.

"We would rather be in the hands of the oil majors than BNOC. They are on our side in wanting to maintain prices," he said.

Oil traders said that, following initial shock at the announcement, the tone in a thin spot market yesterday was generally positive. Trading was in a narrow range, with Brent blend for April delivery at \$27.70 - still almost a dollar below the \$28.65 official BNOC price.

BNOC officials meanwhile began the process of dismantling their business. Attention yesterday focused on four points:

● Arrangements for setting North Sea prices during the seven months it is expected to take for legislation abolishing BNOC to reach the statute book.

● Who, in the absence of BNOC, will trade oil for smaller oil companies which have no trading departments of their own?

● Negotiation over what in future will constitute the price of North Sea oil for taxation purposes - the tax reference price. Will the removal of BNOC and the reduction in incentive for major integrated companies to "spin" oil - sell it and buy it back in the spot market - undermine the existence of the highly volatile spot market in Brent blend?

● What will be the shape of Britain's system for securing oil supplies in a crisis without BNOC's control over 51 per cent of North Sea oil through its participation agreements with oil companies?

Pricing arrangements for the period between BNOC's demise and the creation of a ramp authority, the Government Oil Pipeline Agency (Gopa), were still under discussion yesterday.

BNOC is expected to announce shortly the price it will pay for March supplies of oil (it abandoned efforts to set a selling price in January). The expectation in the oil industry is that BNOC's loss making \$28.65 price will be allowed to continue for March, but not beyond then. This will have an immediate negative effect on oil companies

Royal Dutch/Shell, the multinational oil group, achieved record net income of £3.37bn (\$3.62bn) in 1984 against £2.89bn in 1983. Shell's profits were only 3 per cent higher in dollar terms, however, and shares of Shell Transport and Trading lost 2p to 75p on the London Stock Exchange. The group reported strong profits in production but large losses in downstream operations. Details, Page 24; Lex, Page 18

which are net sellers of North Sea crude.

New trading mechanisms will also have to evolve as BNOC winds down. Smaller companies will probably have little alternative but to market their oil through larger oil companies - a point which was the source of some bitterness yesterday.

The Government has abolished BNOC because, politically, it believes in a free market. Brother, if they think that the oil majors believe in the free market, they aren't living in the real world," said the chief executive of one small North Sea producer last night.

The larger, integrated oil companies were by and large content yesterday about the decision on BNOC, although they still have a major worry: the tax reference price.

There was speculation that Mr Nigel Lawson, Chancellor of the Exchequer, might in his budget next Tuesday move to resolve this matter by declaring the Government's intention to develop some kind of public formula for determining the taxation value of oil, rather than leaving it to retrospective assessment on the basis of individual transactions.

In the past, the official BNOC price has played an important role in setting the tax reference price, and companies fear they could face protracted arguments with the Inland Revenue and uncertainty about the net value of their North Sea output.

The indications from officials last night, however, were that tax reference pricing will be left to individual assessments on the basis of actual transactions in the future.

Agreement was widespread yesterday that the removal of the BNOC official price - out of line with market realities - would discourage the integrated companies from dumping oil on the spot market.

Continued on Page 18

Spot oil prices, Page 40

## Reuters and Telerate to expand services

BY CHARLES BATCHELOR IN LONDON

REUTERS and Telerate, two of the world's leading suppliers of financial information systems, yesterday announced separate deals which will strengthen their hold on the rapidly growing world market for business data.

Reuters is to link up with Instinet, a U.S. supplier of a computerised system for trading shares, in a move which could lead to the creation of an automated trading system embracing stock markets around the world.

Telerate, Reuters' main rival in providing U.S. bond and money market information, is on the verge of signing an agreement to supply its data to International Market Net (Imnet), the information and office automation system to be launched by IBM and Merrill Lynch later this year.

Reuters will market Instinet's equity trading service, which covers U.S. stocks and UK, Japanese and South African stocks in America's North America.

It plans to start in the UK and later to expand the service to all other major world stock markets. Reuters is the only information service to provide a dealing service to its customers but this is currently restricted to bonds, bullion and foreign currencies.

Reuters and Instinet subsequently plan to add shares quoted on stock markets outside the U.S. to the system. They have been holding talks with the London Stock Exchange with the aim of bringing in UK stocks first.

Mr Bill Lupien, chairman and founder of Instinet, said: "You just press a couple of keys and in one to two seconds you have a hard copy execution of the trade anywhere in the U.S."

Instinet's system allows the automatic completion of deals involving up to 1,000 shares.

## Mubarak wins UK backing for initiative

By Robert Maithner in London

EGYPTIAN President Hosni Mubarak, who failed in his attempt to persuade the U.S. Administration to play an active role in resolving the Arab-Israeli conflict, yesterday won the backing of the British Government.

Mrs Margaret Thatcher, the Prime Minister, assured Mr Mubarak at dinner in London last night of the British Government's support for the efforts of Egypt and Jordan to promote an Arab dialogue with Israel.

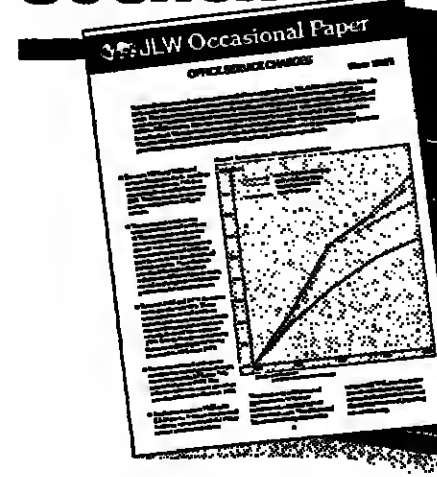
Mrs Thatcher said in Washington last month that the time was propitious for moves to find a Middle East settlement. Mr Mubarak's proposal is considered to be a step in the right direction.

U.S. officials made clear that the Administration could not accept the

Continued on Page 18

Lebanon rift unresolved; Israel Cabinet divided, Page 18

## Facts and Figures Behind the Commercial Property Scene...



- 80% of new office floorspace completed in Greater London during 1984 was in the South and Southwest.
- Office development in 1984 slowed to 50.6% of 1983 activity.
- The cost of office services rose by 75% in 5 years - and some elements by over 90%.
- Property investment showed signs of recovery in 1984.

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Soviet economy: the challenge facing Gorbachev

Lex: Shell; Hongkong Land; TI

Retail property: Survey



## EUROPEAN NEWS

Which publicly-quoted company will spring the next high-tech product on the marketplace? One that will utilize computers and lasers to capture the imagination and attention of users and share investors worldwide? Will it be one of the giants, like IBM or Hewlett Packard, Data General or DEC? Or one of the up-and-comers like Apple, Commodore or Sinclair? Or will it be a newcomer?

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## Bonn bid to end war crimes bill row

BY RUPERT CORNWELL IN BONN

WITH the painful 40th anniversary commemoration of the end of the second world war less than two months off, the West German Government was yesterday struggling to settle an internal row over a pending bill that would make it an automatic criminal offence to deny or play down the importance of Nazi war crimes.

The so-called "Auschwitz lie" bill has been before parliament ever since its approval by the previous Social Democrat (SPD)-led Cabinet, in one of its last decisions on September 29 1982. But it was due back in the Bundestag last night for a discussion which promised to be heated and emotional.

The argument is essentially between the smaller Free Democrat (FDP) party and the Christian Democrats (CDU), backed by their smaller Bavarian ally the CSU. Chancellor Helmut Kohl has already signalled that he opposed the proposals in their present form.

But the FDP, like the opposition SPD, is insisting that the original or at least a very slightly amended alternative — go before parliament for a free vote. The CSU in particular has come under bitter attack, for putting a desire to attract far-right votes before the need to protect Germany's image abroad.

The Christian Democrats main-

tain that such a law would be counter-productive, by doing no more than offering a guaranteed public platform in court for Neo-Nazi extremists to air their views.

But Herr Alfred Dregger, the CDU/CSU floor leader in the Bundestag, has added to the embarrassment by suggesting that if the bill were to be passed in its initial shape, it should be widened to cover crimes committed during the mass expulsion westwards of 14m Germans — 2m of whom died in the process — from their homes in the former Eastern provinces of the old Reich, now part of Poland and the Soviet Union.

The chances yesterday were that a form of words could be agreed to settle all parties. However, to the discomfort of the Government, Herr Heinz Gallschki, a former Auschwitz inmate and now leader of Berlin's Jewish communities, has warned that West Germany's reputation in the outside world hinged on the measure going through in its original form.

Appealing to President Richard von Weizsäcker to use his moral influence to that end, Herr Gallschki declared that the present situation, where victims of Nazi crimes had to make formal complaints before legal action could start, was no longer acceptable to German Jews.

## OECD calls on Dutch to lift profit levels

BY LAURA RAUN IN LONDON

HIGHER profits and greater labour flexibility are needed in the Netherlands to erode the persistently high unemployment and to bolster the country's sluggish economic growth, according to the Organisation for Economic Co-operation and Development (OECD).

In its annual survey on the Netherlands, the OECD notes that economic growth and employment performance have been among the worst in the organisation for a decade.

The rapidly rising number of women in the workforce, high real labour costs and narrow wage differentials are blamed for the stubbornly high jobless rate, currently around 15 per cent. Lagging economic expansion is attributed primarily to a deteriorating competitive position and over-ambitious so-

cial-security system.

The Paris-based group says that progress has been made in rectifying these imbalances during the current centre-right Government's period in office since the end of 1982. Moderating wage rises have led to a noticeable improvement in profitability in the non-gas sector while social security premiums will have been trimmed 4 per cent by the end of this year.

Despite the gains, however, more must be done. The OECD recommends a widening of the wage differential between minimum and average incomes, shorter working hours, more part-time jobs and better on-the-job training. Greater wage differentiation may be the most difficult, though, in light of the strong Dutch tradition of egalitarianism.

## Yugoslavia approves \$300m IMF credit terms

By Aleksandar Lobi in Belgrade

YUGOSLAVIA'S parliament yesterday approved the terms of a \$300m (£272m) one-year credit being sought from the International Monetary Fund in support of new rescheduling arrangements with both government and commercial bank creditors.

Mr Vlado Klemencic, Finance Minister, told parliament that the IMF deal foresees a hard currency balance of payments surplus of \$900m this year, up from \$769m in 1984 but below the country's own target figure of \$1.65bn.

Other terms of the arrangement as revealed by the Minister yesterday are less harsh than many bankers expected, although the IMF has resisted Yugoslavia's proposal for the arrangement to contain only descriptive policy aims, insisting instead on a number of quantitative targets.

The IMF has accepted Yugoslavia's argument that the inflation rate in the early months of this year has been distorted by the effects of a price freeze between January and April 1984.

As a result, it has softened earlier requirements on adjustment of interest rates and the dollar exchange rate. The exchange rate will still have to be changed to compensate for the difference between Yugoslavia's inflation — which was 63 per cent in the year to January — and the inflation rate of main Western trading partners, but Yugoslavia will have more time to do this.

As reported earlier, interest rates will no longer have to rise to match inflation by April 1, but will instead increase by a maximum of four percentage points to 58 per cent.

Had the previous formula of fully matching inflation been used, they could have risen as high as 70 per cent. Mr Klemencic said the IMF's executive board is to approve the credit soon which will pave the way for further rescheduling talks with other creditors over \$5.7bn in debts falling due between 1985 and 1988.

Talks with governments will start on March 25 in Paris and with banks in mid-April, possibly in Belgrade.

## Hungary's leaders see living standards set to improve

BY DAVID SUCHAN IN BUDAPEST

HUNGARY'S LEADERS will have some genuine ground at their Communist Party Congress later this month for assuring a party rank-and-file, grown restive at five years of economic stagnation, that living standards will improve in the rest of the decade, officials in Budapest say.

Mr Miklos Pual, deputy head of the National Planning Office, yesterday forecast that, after a fall of 6.7 per cent in the past five years, real wages in state industry would start to increase by up to 1 per cent this year and continue upwards at that pace in 1986-87.

Over the next five years, national income would grow on average, on the most optimistic projection, by up to 3 per cent, investment by 25 per cent and personal consumption by 50 per cent.

The impact of the latest round of price increases in January appears to have hit the public harder than previous rises, and at the Party Congress, starting on March 25, the leadership is expected to be somewhat on the defensive.

At the last party Congress in 1980, delegates were assured

that living standards would at least be maintained if not increased, because of the need to get the country's external finances in better order.

But the external economic improvement since then seems real. Last year's hard currency trade balance amounted to \$1.860bn (£548m), according to Mr Tibor Antalfi, a director at the Foreign Trade Ministry.

"This year will be the first for some time in which we do not have to increase substantially our trade surplus," he said.

This year will also be the first in which Hungary faces heavy debt repayments, with \$1.5bn in principal due, according to national bank officials.

To ride out its 1985 liquidity crisis, Hungary took on several short-term loans of up to three years, which mature this year. National bank officials are assuming that, if the 1984 current account surplus of \$300m can be matched this year, the 1985 borrowing requirements will be about \$1.2bn.

But World Bank loans, partly in co-financing operations with commercial banks, will amount to nearly half of this, and Hungary would appear to have little difficulty in raising the rest.

## Poland hesitates again on signing rescheduling pact

BY CHRISTOPHER BOBINSKI IN WARSAW

POLAND HAS repeated that the country's 17 major Western creditor governments must sledge new trade credits before an agreement rescheduling \$12bn (£10.9bn) worth of payments which fell due between 1982 and 1984 can be signed.

The message was contained in a major policy speech delivered yesterday by Mr Stefan Olsowski, Foreign Minister to the Polish Parliament.

The speech came after the breakdown of a round of debt talks in the Paris Club last week and in the face of differing attitudes by Western governments to the issue of new trade credits.

Some are insisting that Poland sign the 1982-84 agreement which has already been initiated in the Paris creditors'

club before they will start bilateral credit talks, while others such as Belgium have already agreed to meet before the signing.

A request for additional interest payments by the West Germans aroused the ire of the Poles and led to the breakdown of last week's Paris Club meeting which was originally supposed to have discussed the rescheduling of payments falling due this year.

Another round of talks is planned in Paris on April 25.

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## EUROPEAN NEWS

### Ten settle on fisheries stance for entry talks

BY QUENTIN PEEL IN BRUSSELS

THE TEN EEC member-states have virtually agreed a common position on fisheries, the most difficult subject still to be resolved in the membership negotiations with Spain which are supposed to be completed next week.

The deal would involve allowing Spain to join the Common Fisheries Policy (CFP) from the moment it joins the Community, instead of having to wait for a period of between eight and 15 years, as previously proposed and rejected out of hand by Madrid.

However, the plan would still restrict the huge Spanish fishing fleet to a fraction of its potential fishing catch in EEC waters, and totally exclude the area of the so-called Irish Box, as well as most of the North Sea, from Spanish access.

The compromise put forward by the Italian presidency of the EEC, and thrashed out over the past two weeks since the last abortive meeting of Foreign Ministers, appears to have reconciled the hard-line positions of the five leading EEC fishing nations—Britain, Denmark, France, Ireland and West Germany—with the rest of the Community.

Italy also hopes to reach an agreed negotiating position on the other outstanding issues—agriculture, social affairs and budget contributions—on Sunday.

### France appoints new ambassador to India

BY DAVID HOUSEGO IN PARIS

FRANCE YESTERDAY announced the appointment of a new ambassador to India bringing to an end one of the most bizarre episodes in recent French diplomatic history.

M. Serge Boldevaix, the former ambassador, was asked to leave New Delhi by the Indian Government in early February in the wake of the scandal over the uncovering of a spy network.

It was one of the rare instances anywhere in the world where one government has retaliated against another by demanding the recall of an ambassador.

The French authorities have always denied that M. Boldevaix was expelled. They have maintained the fiction that his departure was perfectly normal.

Western diplomats in Paris said the Indian Government took the extreme step of asking M. Boldevaix to leave because France had fully penetrated India's intelligence services and had access to the country's most closely guarded secrets.

The new ambassador named yesterday is Jean-Bernard Merimee, currently ambassador to Australia.

### EEC steel demand scarcely increasing

By Paul Cheeswright in Brussels

Steel demand in the European Community is scarcely increasing and it does not look as if there will be the normal seasonal revival.

This gloomy assessment of the likely situation on the steel market for the second quarter of this year was published yesterday by the European Commission, the guardian of the EEC's system of price controls and production quotas for steel-makers.

The Commission's analysis underlines the reason for the imposition of tight production quotas for the second quarter, announced last month. But it also inevitably raises doubts about whether an increase in minimum prices will hold.

Projections of output and demand suggest that the revival seen in the industry last year is flattening out. At current levels of production, output of crude steel should reach 22m tonnes in the current quarter. The Commission expects it to be the same in the second quarter.

Last year, production was more than 30m tonnes in both the first and second quarters, and although it slipped back in the third, for seasonal reasons, it came up to 30.24m tonnes in the final quarter.

Two main reasons are being advanced for the flattening of production levels—the lower level of stocks building and the slowing rate of exports.

On a Community-wide basis, stocks increased through the first three quarters of last year, but have been diminishing ever since.

Exports reached 6.92m tonnes in the third quarter of last year but are estimated to have slipped to 5.5m tonnes in the last quarter.

They should reach 6m tonnes in the current quarter, before declining in the face of continued restrictions on the U.S. market and stiffening competition on the export markets.

Community steel consumption topped 26m tonnes in the first two quarters of last year and reached 27.64m tonnes in the final quarter. But this year it has slackened off to an estimated 25.5m tonnes.

### Deutsche Bank board member comes out with fists flying

BY JONATHAN CARR IN FRANKFURT

DR ECKART VAN HOOVEN is a banker, not a boxer. But he came out of his corner with fists flying at a Frankfurt conference this week. His audience, gathered to hear about bank marketing and automation, hardly knew what had hit it.

The shock was the greater since Dr van Hooven is a member of the executive board of Deutsche Bank, that august institution whose leaders seem to compete with one another in being souls of discretion.

This time, Dr van Hooven, a big comfortable-looking man who will be 60 this year, cast caution to the winds.

High on his list of hates were those West German banks which sold their customers' loss of travellers' cheques from a thriving foreign rival named American Express.

That Dr van Hooven charged, as was though "Mercedes salesmen rode to visit their customers in an Opel."

The Europeans had a perfectly good alternative of their own, the Euro-travellers' cheque, Dr van Hooven stressed—and he should know. He was

a key architect of the Eurocheque and has for years been in charge of the Deutsche Bank's individual customer business, winning the unofficial title of "Mr European retail banker."

Dr van Hooven made plain he had little time for non-banks which were ever more active in the financial services market, but left the crucial task of customer advice to the banks.

"No one can seriously expect that we will stand for that kind of division of labour for long," he declared.

Pausing only to hit at the savings banks and the building societies for alleged resistance in competition, Dr van Hooven reserved a major salvo for the Bundespost, the federal post office.

This was using its monopoly position in communications and "aggressive" advertising to drive ever further into banking territory, Dr van Hooven charged.

Eventually, he claimed, it planned to become a full bank, planning to take over the credit business—a point hotly denied



Dr Eckart van Hooven

by a Bundespost official in the audience.

At least some of those present felt this was a case of the pot calling the kettle black.

After all, Dr van Hooven was the architect of 1983 of a scheme linking savings with life insurance, which the

insurance companies wrathfully complained was intruding on their territory.

Allianz, the insurance market leader, was even toying with a scheme to hit back by going into banking of some kind.

Unperturbed, Dr van Hooven pointed out that between 1970 and last year, the share of the banks in private wealth accumulation in West Germany (savings accounts and so on) had dropped from 53 per cent to 38 per cent, while that of the insurance companies had risen from 15 to 33 per cent.

No one should be surprised if the banks now sought to recapture lost ground, he said.

Dr van Hooven ended with a strong appeal to all banks to co-operate to offer better customer service—but there were some knitted brows all the same.

With banks becoming involved in insurance, insurers eyeing banking, the Bundespost flexing its muscles, and a Deutsche Bank board-member reading the Riot Act—things were uncomfortably not as they used to be.

### Basque government condemns violence

By Tom Burns in Madrid

THE BASQUE Regional Government, controlled by the moderate Basque Nationalist Party, has issued a key document condemning violence which Madrid government leaders yesterday hailed as a decisive break with past ambiguities.

In a related development, the Basque Parliament yesterday adopted a motion which expressly urged Basques to oppose violence resolutely and called on Eta, the separatist organisation, to surrender its weapons.

The significance of such calls is that the leadership of the Basque Nationalist Party (PNV) has aligned itself with the prevailing Madrid policy of total opposition to Eta.

The PNV has effectively broken the previous tacit alliance between Basque-based parties, essentially between the PNV and the extremist pro-Eta coalition known as Herri Batasuna, by which the so-called "nationalist family" closed ranks to oppose the central government.

Yesterday's developments emphasise the extent of a changed attitude among the PNV leadership and are the consequence of the appointment by the party at the beginning of this year of Sr Jose Antonio Ardanza as Lendakari, or Chief Minister, of the Basque Government.

Sr Ardanza replaced Sr Carlos Garaikotxea, Lendakari since the onset of home rule in the Basque country in 1980, who lost the confidence of the PNV leadership and was forced to resign.

One of Sr Ardanza's first moves was to establish a legislative pact for the Basque Parliament with the Socialist Party, which is the majority party nationally, but forms the opposition to the PNV in the Basque Assembly.

The extensive document issued by Sr Ardanza's executive said all Basques shared the responsibility to stand up to violence. Basques had to "overcome the fear of fear," and could make no compromise with "those who kill, those who hack them (the killers) and those who remain silent."

The measured language of the document was a radical departure from previous Basque government statements that had cried cry to condemn violence "from all fronts."

### U.S. cautious on quick thaw with Moscow

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

THE REAGAN Administration yesterday sought to soft-pedal expectations of a rapid breakthrough in U.S.-Soviet relations following the power change in Moscow and President Ronald Reagan's offer of a summit meeting with Mr Mikhail Gorbachev, the new Soviet leader.

Although Mr Gorbachev appeared to have been cordial at his Moscow meeting with Vice-President George Bush on Wednesday, White House officials warned against expecting "anything dramatic anytime soon."

While Mr Reagan wanted to get off on the right foot with the new Soviet leader, one White House official said, "We expect this to be a long road. The Russians don't seem to be in any hurry."

Mr Richard Burt, Assistant Secretary of State for European Affairs, warned that the West should be careful "not to draw premature conclusions that there has been a change of attitude in Moscow."

It would be dangerous to assume too quickly that Mr Gorbachev "represents a new

breed or will usher in a new era in international politics."

Mr Burt was speaking during a brief stopover in Iceland by Mr George Shultz, the U.S. State Secretary, and other senior U.S. officials on the way back from the funeral of President Konstantin Chernenko.

Mr Gorbachev appeared to have a strong power base and had already shown willingness "to start improvements in all fields," Mr Burt said.

He added, however, that to stay in power, Mr Gorbachev would have to work with different Soviet interest-groups, including the military, and it would not be easy for him to make sudden changes.

Mr Gorbachev was more at ease than his predecessors in dealing with the West and had even achieved a kind of popularity with Western public opinion with his apparent liking for jazz, whisky and good clothes, Mr Burt said.

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## OVERSEAS NEWS

## Iranian attack on bank in Baghdad

BY ROGER MATTHEWS, MIDDLE EAST EDITOR, IN LONDON

A HUGE explosion wrecked the headquarters of the Rafidain Bank in Baghdad yesterday as Iraq and Iran continued their attacks on each other's capitals.

In the Gulf, another tanker was hit by an Iraqi missile and fighting has continued in the marsh area north of Basra where Iran launched an offensive on Monday.

Iran claimed that the Rafidain bank had been struck by a long-range missile, but the Iraqi authorities described the explosion as the work of Iranian saboteurs.

Eye witnesses reported that the upper floors of the 13-storey building in the heart of Baghdad's commercial area had been destroyed and other buildings in the vicinity, including the central bank, had been damaged.

Iraq immediately responded by launching another air attack on the northern suburbs of Tehran. At least three rockets hit the general residential area where Ayatollah Khomeini, Iran's religious leader, lives much of the time. At least three people were reported killed.

Iraqi aircraft also raided the city of Tabriz, prompting a warning from Ali Akbar Huseini Rafsanjani, the speaker of the Iranian Parliament, that further attacks would lead to Iran unleashing its missiles against many more Iraqi targets.

"The vicious attacks of the Iraqi regime have taken us to the point at which we did not wish to arrive," he said.

## Ivory Coast poised to accept IMF credit

BY PETER BLACKBURN IN ABIDJAN

THE IVORY coast is shortly expected to sign a letter of intent for a new one year stand-by credit from the International Monetary Fund.

It would be similar in size to the SDR 82.75m (\$78.9m) credit approved last year and would be accompanied by further measures to restore the economy.

Priority would be given to reducing internal debt estimated at CFA 70bn (\$135m) which has been a heavy burden on local industry, particularly construction companies. Continued efforts would be made to cut public expenditure and reduce the balance of payments deficit.

The new IMF agreement would pave the way for negotiations with the Paris Club of official creditors to reschedule medium-term debt falling due this year.

The Government only this week signed the final official bilateral rescheduling agreement with the U.S. after the global agreement last May for 1984 debt.

The Ivory Coast last week signed an agreement in Paris with commercial creditors to reschedule nearly \$500m of principal due between December 1 1983 and December 31 1985.

At the same time the Ivory Coast became the first African country to obtain fresh money along with a rescheduling.

## China cuts credit for unprofitable businesses

CHINA'S Industrial and Commercial Bank will give little or no credit to unprofitable businesses this year, according to a China News Service report.

A bank conference in Peking decided to limit help for lame-duck concerns with poor management, long-term losses or unmarketable products, the agency said.

Instead, the bank aims to support manufacture of high-quality light industrial goods and textiles, consumer durables and profitable export products.

## Taiwan appoints economy minister

TAIWAN has named Lee Ta-hai, the head of Chinese Petroleum Corporation, as Minister of Economic Affairs.

Two days after the previous minister resigned over the country's biggest ever financial scandal, Bob King reports from Taipei.

Mr Lee, 66, is a chemical engineer who has worked for the state-owned petroleum monopoly since 1955. He succeeds Hsu Li-teh, who resigned amid mounting criticism of his failure to curb irregularities at the Tenth Credit Co-operative Bank during his term as Finance Minister from 1982 to 1984.

Disclosures of the irregularities a month ago led to a run on the bank.

## Bangladesh restricts foreign investment

Bangladesh has stopped investment by foreign interests in sectors which do not need foreign technology, Reuters reports from Dhaka.

However, Mr Mohammad Nasiruddin, director general of the Department of Industries, said the Government would welcome outside investment in a number of capital intensive industries.

## India to raise train fare prices

The Indian Government proposed sharp increases in train fares and freight charges yesterday to raise Rs 4.95bn (\$952m) for the state-run railway system, AP-DJ reports from New Delhi.

Mr Banaji Lal, Railway Minister, told Parliament that the increases would enable his ministry to make a profit for the first time in several years.

## South Africa in bid to salvage pact with Mozambique

BY ANTHONY ROBINSON IN JOHANNESBURG

SENIOR South African officials flew to the Mozambican capital Maputo yesterday for talks aimed at salvaging what remains of the Nkomati agreements signed between the two countries on March 16 last year.

The South African delegation was headed by Mr Pk Botha, the Foreign Minister, and General Magnus Malan, Minister of Defence. The Mozambican side was headed by General Sergio Vieira, Minister of Security and chief Mozambican member of the joint security commission set up at Nkomati to monitor the security aspects of the treaty.

General Vieira is one of the more orthodox pro-Moscow figures in the Frelimo Government.

Under the terms of the Nkomati accord, Mozambique agreed to curb the activities of African National Congress (ANC) forces based on its territory while South Africa agreed to drop its support for the rebel Mozambique National Resistance (MNR).

Mozambique moved swiftly to eject the ANC from its Mozambique bases and thus dealt a severe blow at the ANC's ability to strike at targets in South Africa.

Pretoria insists that it has complied with its side of the bargain both by stopping all support for the MNR and in seeking on several occasions to arrange ceasefire between MNR and Frelimo.

However, the MNR has stepped up its guerrilla activities inside Mozambique since Nkomati and Maputo has charged Pretoria with not doing enough either to prevent incursions into Mozambique from South African territory or to curb the activities of MNR supporters among the strong Portuguese ex-colonial population in South Africa.

Faced with a deteriorating internal security situation which has placed Maputo under a virtual siege and cut off or damaged most internal surface communications and power lines, Mozambique has threatened to abrogate the treaty with South Africa and look to both the U.S. and the Soviet Union for future assistance.

The Soviet Union has already stepped up its military and economic assistance in recent months while the U.S. Government has supplied 115,000 tonnes of grain this year and has also offered its first limited military assistance.

## Hawke promises to cut federal budget deficit

BY MICHAEL THOMPSON-NOEL IN SYDNEY

MR BOB HAWKE, the Australian Prime Minister, said last night that Australia's federal budget deficit for 1985-86 is to be reduced in money terms. As a percentage of gross domestic product, the deficit will be cut from 3.3 to approaching 2.5.

The announcement should win plaudits for the Hawke Government, which has suffered a run of self-inflicted misfortune since it was re-elected three months ago.

Australia's businessmen will welcome the announcement as a further sign that Labor is resisting temptations to embark on a social spending spree. Widened expenditure cuts will be inevitable.

The announcement will also be good for interest rates and the Australian dollar. The Business Council of

Australia, representing the country's 75 largest companies, said last week that a lower budget deficit would reduce the rate of growth of public sector debt interest, and help justify continued foreign support for Australian businesses.

The 1983-86 deficit will be pitched at about AS\$6bn (\$3.8bn) against AS\$7bn currently.

Mr Hawke said a cut in the budget deficit "will have been achieved entirely through the combination of expenditure restraint and economic growth, without any increase in the overall tax burden."

Ministers were cheered yesterday by news that Australia's unemployment rate last month fell from 8.5 per cent to 8.3 per cent, the lowest for more than two years.

## BUSINESS LAW

## Some U.S. voices of reason

BY A. H. HERMANN, LEGAL CORRESPONDENT

THE INTRANSIGENCE of Judge Harold Greene of the Federal District Court in Washington has certainly inconvenienced the British Government by making it necessary to postpone the privatisation of British Airways.

It may have even embarrassed President Reagan's Administration—or those of its department which do not wish to have their foreign relations soured by exorbitant antitrust litigation.

However, Judge Greene's radicalism may yet prove to be a blessing in disguise. It has provoked some U.S. judges and legislators to have second thoughts on the merits of an unbridled extrajurisdictional application of U.S. law.

The first and immediate reaction came from the Federal Court of Appeals' about a year ago in the course of reviewing one of the interlocutory decisions made by Judge Greene. It was reported in this column on March 29 1984: Circuit Judge Wilkey (as he then was), though a staunch extrajurisdictionalist, said that international arbitration had appeared more suitable than litigation in disputes of this kind, and Judge Starr, in a dissenting opinion, strongly attacked the long-arm tactics of the District Court.

This sweet voice of reason was followed in November 1984 by a denial of the U.S. courts' jurisdiction in the antitrust suit of *McGlinchy v Shell*. On December 27 1984, another Federal Appeals court refused to apply U.S. antitrust law in *Timberlane* 117 because foreign interest appeared to the court stronger than U.S. interest, and this was followed by an introduction of a Bill by Senator DeConcini on February 6 1985, seeking statutory confirmation of such respect for comity.

Finally, on February 26, Circuit Judge Scalia strongly underlined the importance which the presumption of only territorial reach of U.S. laws has for sparing the Executive Branch embarrassment in handling foreign relations. His was a dissenting judgment in a case where the majority extended—rightly I would say—accident liability of the U.S. government for acts or omissions of its servants to the legal no-man's land of Antarctica.

Of the decisions referred to above, that in *McGlinchy v Shell* is of particular interest because it is one of the first to interpret the 1982 amendments to the Sherman Act. These exempt from U.S. antitrust law conduct

that lacks the requisite domestic effect, even where such conduct originates in the U.S. or involves American-owned companies operating abroad.

The court held that this exemption applied to the allegedly anticompetitive activities of Shell International Chemical Company (Sicc).

Moreover, while in the past U.S. courts have often assumed personal jurisdiction over foreign companies on the slightest pretext, in this case the court concluded that Sicc's activities were not sufficiently pervasive to subject it to general personal jurisdiction in the U.S.

There is a school of thought which would avoid legislative restrictions of the extrajurisdictional application of U.S. laws by relying on the courts' respect of comity, that is by their balancing the interest of the U.S. and of foreign countries involved in a particular case. Such a balancing test was outlined for the first time in the U.S. Court of Appeals for the Ninth Circuit when dealing, in 1977, with the complaint of Timberlane Lumber Company that the Bank of America conspired with others to prevent Timberlane from milling timber in Honduras and exporting it to the U.S. Dealing with the *Timberlane* case for a second time, the court applied this test and concluded that U.S. interests did not predominate over foreign interests so as to justify an extrajurisdictional application of U.S. antitrust laws.

The idea that the harmful consequences of the long-arm practices of U.S. courts could be avoided by judicial self-restraint and respect for important interests of other states, was also adopted by Judge Weis Jr. in the U.S. Court of Appeals for the Third Circuit, but is by no means generally accepted in the U.S. or in Europe. The Berlin Court of Appeal, for example, to which all appeals from decisions of the Federal Cartel Office go in the first instance, denies that comity is part of international law. The attempt by Senator DeConcini to have it entered in the U.S. statute book is therefore of considerable interest.

Yet even if the U.S. courts should be guided, as proposed in the Bill, by the balance of U.S. and foreign interests when deciding whether to assume jurisdiction in antitrust matters, it would still remain a great gamble for foreign parties to rely on such a highly subjective test. U.S. interests,

seen from greater proximity, are likely to loom larger than less familiar interests and legal policies of distant countries.

However, foreign companies could be helped by some of the provisions of the Bill if it is ever passed. These would enable the courts consider jurisdiction early on as a preliminary issue and would extend the doctrine of the "most convenient court" to antitrust cases.

Finally, a few more words about the recent dissenting opinion of Circuit Judge Scalia based on "the canon of construction which teaches that legislation of Congress, unless a contrary intent appears, is meant to apply only within the territorial jurisdiction of the U.S."

This presumption against the extraterritorial application of U.S. law was employed by the judge as an argument against the extrajurisdictional reach of the *Timberlane* case, which extended the waiver of sovereign immunity (contained in the Federal Tort Claims Act) to claims arising in Antarctica.

The litigation arose out of the crash of an Air New Zealand aircraft in which all persons on board were killed. It was alleged that the crash was due to the negligence of the U.S. navy air traffic controllers at a naval air station situated in the Antarctic region.

Judge Scalia's argument was further strengthened by a provision of the Act which excludes any claims "arising in a foreign country." However, the majority opinion, the last written by Malcolm R. Wilkey in his capacity of Senior Circuit Judge of the Federal Court of Appeals in Washington, held that Antarctica was not a foreign country, even if it was not part of U.S. territory. U.S. law could be extended to it in the same way as it could be extended to events on the high seas or in outer space.

Though I like Scalia's principles better, I prefer Wilkey's conclusions. Law, like nature, abhors a vacuum.

\* U.S. Court of Appeals D.C., Nos. 83-1280 and 83-1281.

\* *Wm. J. McGlinchy et al v Shell Chemical Co et al*, U.S. District Court, North District of California, No. C-84-0474-SC.

\* *Timberlane Lumber Co v Bank of America*, U.S. Court of Appeals, Ninth Circuit, No. 833008, 1985-1 T.C. 64, 585.

\* S.297 A Bill to amend the Sherman Act and the Clayton Act to modify the application of such Acts to international commerce.

\* *Martin J. Beattie et al v U.S.*, No. 84-5413, U.S. Court of Appeals, D.C., unreported.

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## AMERICAN NEWS

## Canada aims to lift local stake in oil industry

BY BERNARD SIMON IN TORONTO

THE CANADIAN Government will encourage greater Canadian participation in the country's oil and gas industry, despite assurances that it welcomes foreign investment.

Miss Pat Carney, the Energy Minister, said in an interview that the Progressive Conservative Government, which took office in last September's general election, intends to require a minimum 50 per cent Canadian participation in oil and gas fields brought to production in those areas within the Federal Government's jurisdiction, including the Arctic and areas off the coasts of Newfoundland and Nova Scotia.

This "Canadian share" is intended to replace the controversial "back-in" provision of the 1981 National Energy Programme (NEP) which gave the Government a right to 25 per cent of all Arctic and offshore discoveries. Miss Carney said the difference between the two measures is that private sector participation will be included in the 50 per cent Canadian share.

"We welcome foreign investment, because we need it to develop our energy resources," Miss Carney said. "But we must maintain or increase Canadian ownership."

Canadian control of capital employed in the oil and gas industry has climbed steadily from 26 per cent in 1975 to around 85 per cent due largely to measures favouring local

## Saunders pressed to resign

By Robert Graham

INTENSE efforts are being made to persuade Mr Norman Saunders, the Chief Minister of the Turks and Caicos Islands, to resign following his arrest last week in Miami on charges of alleged illegal drug trafficking.

Since Tuesday, the British dependency's acting Chief Minister, Mr Nathaniel "Bops" Francis has been in Miami talking to Mr Saunders who is being held in jail with \$2m bail posted.

Unless Mr Saunders agrees to resign, considerable complications could arise. He can only be forced out of office by a vote of no confidence by the islands' legislative council. The council is controlled 8-5 by Mr Saunders' supporters. Even though he is prison with two other council members, also on drug charges, he still could still muster a majority.

The islands, whose inhabitants number no more than 8,500, are understood to be calm, although the Chief Minister's arrest caused considerable shock. The British Government has refused to say whether it has despatched any extra naval vessels to the islands, situated 575 miles southeast of Miami. However, Britain is understood to have contingency plans should there be public order problems.

## Bolivia strikers reject offer

SOME 50,000 workers who marched through the centre of La Paz yesterday demanded the immediate resignation of the Bolivian Government and rejected its proposals for settling a crippling week-old general strike. Renter reports from La Paz.

President Hernan Siles Zuazo's Government had offered a 165 per cent rise in minimum wages and a temporary freeze in prices to end the strike, but rejected worker demands, which include index-linked wages to defend against inflation of 3,400 per cent a year and price controls.

Jimmy Burns in Buenos Aires on jobs purge that has increased inter-service rivalry  
Political tremors shake Argentine military

PRESIDENT Raul Alfonsín's sweeping purge last week of the Argentine military hierarchy has revived deeply entrenched inter-service rivalries. The Government's apparent policy of divide and rule, designed to weaken the latent power of the military, seems unlikely to lead to any lasting improvement in its tense relations with the armed forces.

The purge was prompted by the patent refusal by sectors of the military to accept civilian power and their obstruction of efforts to clear up human rights abuses committed under the former military regime.

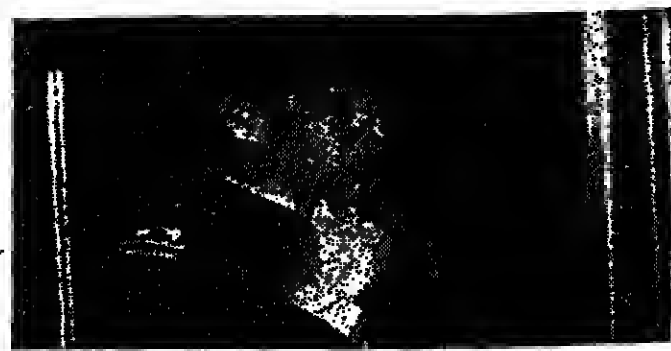
President Alfonsín "retired" 10 generals, four rear admirals and two air force brigadiers, bringing to over 60 the number of high-ranking officers sacked since the return of democracy. He appointed an air force officer, Brig Gen Teodoro Waldner, to head the joint Chiefs of Staff in a move that some officials claimed was a master stroke, aimed at putting the military firmly back in the barracks. Others believe, however, that the sacking was carried out with little regard for the consequences.

The Government's apparent alliance with the new air force leadership, also demonstrated last week by the tactical transfer of several air force squadrons from the interior to Buenos Aires, has already provoked the wrath of the traditionally more powerful army and navy. It is likely to make the civilian administration's attempts to professionalise the armed forces much more difficult.

The head of the joint Chiefs



Gen Waldner takes over (left), as Lt Astiz is returned to active duty



of Staff has assumed a key role since President Alfonsín began restructuring the armed forces last year. Following the removal of the junta, it has become the most important military post, subordinate only to the civilian Ministry of Defence.

Gen Waldner is the first ever air force officer to command the operations of all three services, upsetting the traditional tutelage of the army and navy-dominated junta. Brig Crespo went on to recommend that the air force should henceforth have exclusive responsibility for all aerial operations.

Such recommendations are anathema to both the army and the navy, which continue to resist surrendering control of aerial transport and the fleet air arm.

Behind the raging debate over shares in future defence budgets are the sharp differences that exist between the services over what military men here like to call the "hypothesis of conflict."

Highly critical of the alleged incompetence of both the army and the navy, the document implied that the UK task force might have been defeated had the air force been given more room to manoeuvre by the army and navy-dominated junta. Brig Crespo went on to recommend that the air force should henceforth have exclusive responsibility for all aerial operations.

While the army still fears its two biggest territorial neighbours, Chile and Brazil, and a renewed outbreak of terrorism, the navy continues to see the South Atlantic as its natural patch. The air force, because of its performance in the Falklands war is confident of engaging in any future conflict, given the necessary equipment and appropriate political conditions.

The division between the military sectors was highlighted by a statement issued last Tuesday by the outgoing commander of the second army corps, Gen Hector Rios Erenu, who said that the army's role in the fight against political dissidents in the 1970s and early 1980s was "inevitable and legitimate."

It was a sharp reminder of the difficulties that Gen Waldner and the new army chief, Gen Hector Rios Erenu will face in the run-up to the trial of the former junta members next month.

Gen Pino is understood to be highly respected among middle and junior ranking officers, who continue to insist that the "disappearance" of over 8,000 Argentines following the 1976 coup was necessary to defend "Western Christian civilisation" from the threat of "Left-wing revolution."

The country's highest military tribunal, the Supreme Council of the Armed Forces, composed of officers from the three services, last week exonerated naval officer Lt Alfredo Astiz from any blame in connection with human rights violations.

Lt Astiz, captured on South Georgia during the Falklands conflict, was returned to Argentina by the British. The French and Swedish Governments, along with local human rights groups, continue to allege that he was a notorious torturer and murderer.

The decision to return him to active duties seems to be another indicator of the military's attempts to reassert its version of history on Argentine society.

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## Reagan may agree joint effort on acid rain

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

PRESIDENT Ronald Reagan was yesterday reported to be planning a conciliatory gesture on the sensitive issue of acid rain when he meets Mr Brian Mulroney, the Canadian Prime Minister, at the so-called "Shamrock summit" in Quebec City on Sunday and Monday.

Mr Reagan was said to be ready to agree to a "joint effort" by the two countries to tackle the problem, which Mr Mulroney has billed as one of the most important issues for

the Quebec talks. It was not clear yesterday, however, what the joint effort would involve other than calling for a further report.

The U.S. and Canadian positions on the issue are sharply opposed, with Canada insisting that the U.S. must help towards a "total solution" to the problem. The U.S. has said that more research is necessary before additional funds can be devoted to a major new clean-up on its side of the border.

## Violence grows in Guadeloupe

BY DAVID HOUSEGO IN PARIS

FRENCH police reinforcements were being flown to Guadeloupe in the Caribbean yesterday after a bomb on the islands killed one person and wounded eight others.

The incident reflects a rising curve of violence in recent years that has accelerated over the past two months. Guadeloupe is one of France's overseas departments. The local independence movement—in part inspired by events in New Caledonia—has become increasingly active.

The explosion at Pointe-

Pitre, the capital, killed Mme Marie-Josée Aubrey, the daughter of the local president of the Chamber of Commerce and of a French family long resident on the islands. The bomb was planted in a snack bar run by a prominent local member of the National Front, the extreme Right-wing organisation. Among those wounded were four U.S. tourists.

Guadeloupe, like metropolitan France, goes to the polls again on Sunday for the second round of local elections. The Front is the movement most

strongly opposed to any concession to the independence movement.

Earlier this month Mme Michaux-Chery, president of the local conseil general which runs the department, escaped an attack on her life. She is a close to the Parliamentary opposition in France.

Several members of the independence movement—the Revolutionary Alliance of the Caribbean—were condemned to heavy prison sentences in February.

## New Yorker charged with \$1m conspiracy

BY PAUL TAYLOR IN NEW YORK

U.S. LAW enforcement officials yesterday charged Mr David Gould, a 39-year-old New York City resident, businessman and former comptroller of Price Waterhouse, with conspiring to "launder" about \$1m (\$22,000) through an unidentified bank in the British West Indies. The case represents the latest in a major crackdown by U.S. authorities on illegal money laundering in the U.S.

Mr Patrick O'Brien, Assistant Commissioner for Enforcement in the New York U.S. Customs

Service, said the arrest resulted from "operation El Dorado," a joint undercover Customs and U.S. Internal Revenue Service money laundering investigation. Mr Gould is charged with conspiring to violate the Internal currency reporting requirements of the U.S. Bank Secrecy Act. According to investigators, the cash was to have been flown on a chartered aircraft from an airport at Atlantic City, New Jersey. If convicted on the conspiracy charge, Mr Gould could face five years in jail.

This announcement appears as a matter of record only.

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16th February, 1985



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## UK group awarded \$130m buildings contract from Algeria

## Canadian groups team up for China hydro deal

## China tipped to change face of world trade

## Tokyo steel accord signed

tons a year over the next five

seven subcategories.

strage, Canadian General Electric and Marino Industries Limited, would join the consortium with other Canadian equipment suppliers. The same Canadian consortium, except B. C. Hydro, is also negotiating feasibility studies on two further hydropower projects in China at Geheyan and Longtans each in 2,600 MW

## mining plant from Finland

## Israel expands barter trade links

Europe where the foreign debt crisis has created difficult financial obstacles in relation to their trading partners.

quired to buy Israeli goods or services valued at 35 per cent of the amount of the sale.

Mr Lerner, a veteran banker, also warns that the rate of success in this business is relatively low. "If you are looking

## Community urges Japan to align exporting policies

Japan, about the Japanese trade surplus, and more particularly the running deficit of the EEC on its Japan trade.

General Agreement on Tariffs  
and Trade.

**To the Holders of  
YUSEN KABUSHIKI  
KAISHA**

**NIPPON YUSEN KABUSHIKI KAISHA**  
Dated: March 15, 1985

## Mauritania buys mining plant from Finland

...two of the line, which will link central Sweden with the southern part of Finland, will be Fmk 900m (£120m). If both governments approve the project, the underwater cable will be switched on in 1987.

## Eximbank approves Cerrejon loan

for the Cerrejon project, the world's largest open-pit coal mine—a joint venture between Carbones de Colombia SA, the Colombian Government-owned coal development agency, and International Colombia Resources Corporation.

## Soviet Union airline may thwart West's sales drive

...sals from western manufacturers, notably British Aerospace (BAe), Airbus, Boeing and McDonnell Douglas that they should buy Western aircraft to replace some of their generally noisier Soviet-built fleets.

## BASE LENDING RATES

BANKING RATES	
A.B.N. Bank	14 1/2
Allen Irish Bank	14 1/2
Henry Ansebacher	14 1/2
Amuro Bank	14 1/2
Associates Cap. Corp.	14 1/2
Bank of Bilbao	14 1/2
Bank Hapoalim	14 1/2
BCCL	14 1/2
Bank of Ireland	14 1/2
Bank of Cyprus	14 1/2
Bank of India	14 1/2
Bank of Scotland	14 1/2
Banque Belge Ltd.	14 1/2
Barclays Bank Ltd.	14 1/2
Bank of Egypt	15 1/2
Brit. Bank of Mid. East	14 1/2
Brown Shipley	14 1/2
CL Bank Nederland	14 1/2
Com. & Mercant. Trust	14 1/2
Cayzer Ltd.	14 1/2
Cedar Holdings	14 1/2
Charterhouse Japhet	14 1/2
Chlorotons	14 1/2
Citibank S.A.	14 1/2
Citibank Savings	112 1/2
Clydesdale Bank	14 1/2
C. E. Coates & Co. Ltd.	14 1/2
Com. & Ind. Bank	14 1/2
Consolidated Credit	14 1/2
Co-operative Bank	14 1/2
The Cyprus Popular Bk.	14 1/2
Dunlop & Co. Ltd.	14 1/2
Duncan Lawrie	14 1/2
E. T. Trust	14 1/2
Exeter Trust Ltd.	14 1/2
Exim. Fin. Corp.	15 1/2
First Nat. Sec. Bank	14 1/2
Robert Fleming & Co. Ltd.	14 1/2
Robert Fraser & Ptns. Ltd.	14 1/2
Guinness Mahon	14 1/2
Guinness Mahon	14 1/2
Hambros Bank	14 1/2
Hertable & Gen. Trust	14 1/2
Hongkong & Shanghai	14 1/2
Hoare & Co.	14 1/2
Hong Kong & Shanghai	14 1/2
Johnson Mathew Bkrs.	14 1/2
Kia & Co. Ltd.	14 1/2
Lloyds Bank	14 1/2
Associates Manson & Co.	14 1/2
Meghrig & Sons Ltd.	14 1/2
M. Island Bank	14 1/2
Morgan Grenfell	14 1/2
Monnet Credit Corp. Ltd.	14 1/2
National Bk. of Kuwait	14 1/2
National Girobank	14 1/2
National Westminster	14 1/2
Northern Bank	14 1/2
Norwich Gen. Trust	14 1/2
People's Tst & S. Ltd.	15 1/2
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S. & W. Bank Ltd.	14 1/2
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Trade Dev. Bank	14 1/2
TGS	14 1/2
Trust Savings Bank	14 1/2
United Bank of Kuwait	14 1/2
United Mizrahi Bank	14 1/2
Westpac Banking Corp.	14 1/2
Westpac Laidlaw	14 1/2
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21-day deposits over £10,000 12.25%	
Mortgage base rates	
Commercial deposits 11%	
San Francisco 11.75%	

# Victor

## Victor Products PLC

**Summary of results (unaudited) for the six months ended 31st October 1984**

	Six months to 31.10.84 £'000	Six months to 31.10.83 £'000	Year ended 30.8.84 £'000
Turnover .....	6,853	7,287	16,793
Profit before Taxation .....	(548)	508	1,113
Taxation (Note 1) .....	(104)	(152)	(204)
Profit on ordinary activities after Taxation .....	(653)	356	909
Extraordinary items adjusted for attributable Taxation .....	—	—	(289)
Profit attributable to the Group after Taxation .....	(653)	356	620
Dividends			
Preference Shares .....	(38)	(38)	(76)
Ordinary Shares			
Interim (Note 2) .....	(123)	(123)	(123)
Final .....	—	—	(229)
Profit retained .....	(814)	195	192
Earnings per Ordinary Share of 25p each .....	(\$0.04p)	4.16p	7.1p

**NOTES:**

1. Overseas tax of £35,000 at the appropriate rate and Advance Corporation Tax of £29,000 relating to the interim dividend has been provided.
2. The interim dividend of 1.5p per share will be paid on 8th April 1985 to shareholders whose names appear on the register on 25th March 1985. The equivalent interim dividend for 1983/4 was 1.0p.
3. The above unaudited financial information does not amount to full accounts within the meaning of Section 11 of the Companies Act 1981.

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## UK NEWS

Ravenscraig coke plant  
'needs £90m renewal'

BY MARK MEREDITH IN EDINBURGH

THE long-term future for steel in Scotland requires the total renewal of coke-making facilities at the British Steel Corporation's (BSC) Ravenscraig works, according to the Scottish Council, Development and Industry.

The council's executive, an industrial lobby group with members from the private and public sectors, has proposed recommending to BSC and the Government that about £90m be spent on a new set of coke ovens.

Ravenscraig's ageing coke-making facilities represent the next big hurdle for BSC in planning the long-term future of its strip steel-making works in Britain. The corporation has favoured the closure of the Scottish mill but encountered fierce all-party opposition in Scotland because of the implications of a shutdown.

Replacing three ovens with modern technology would improve efficiency and maintain self-sufficiency. That option would cost about £80m. The Scottish council's leadership preferred the full renewal.

The considerable cost of the management and workforce in achieving major production gains over the past three years required a vote of confidence on this scale, the paper said.

The long-term uncertainty hanging over Ravenscraig led to the decision by the 4,200 workforce not to back the miners' strike and to reduce operations at the big mill near Glasgow to a care-and-maintenance basis.

The road deliveries of iron ore and coal to Ravenscraig are reverting largely to rail. BSC management, with the understanding of the steel unions, used road haulage to

Watchdogs  
with their  
eyes on  
Europe

By John Hunt

MR MICHAEL JOPLING, Minister of Agriculture, ran the gauntlet once again this week when he made his annual appearance before the House of Commons Select Committee on European legislation. It was a pleasure to hear the bluff and amiable minister, with his background as a wealthy farmer, condemning the excesses of the Common Agricultural Policy (CAP).

He thought it was absurd that in milk products and grain the Community had encouraged the production of massive surpluses, and that 600,000 tonnes of beef were in store.

On these occasions, it is always advisable for a minister to talk tough. The watchdog committee which keeps an eye on the proposals coming out of the EC includes prominent anti-marketisers, notably the redoubtable Tory MP Tony Marlow. The chairman, Labour MP Nigel Spearing, is also a veteran opponent of the Community, although this does not show in his scrupulously impartial handling of the committee's sittings. "I am not going to conduct my negotiations in the committee," protested Mr Jopling at one stage, when he was hard-pressed by Mr Marlow over beef premiums. "We quite understand that," murmured the chairman soothingly.

According to Welsh Labour MP and former European MP Ann Clwyd nothing had changed over the past five years. The Commission and Council of Ministers were still capitulating before the agricultural lobby spearheaded by French farmers wielding pitchforks and throwing cow dung.

"It isn't just in Brussels that farmers demonstrate as I know to my cost," replied Mr Jopling with a shrug. No doubt he was remembering how he was besieged in a village hall, for several hours last year by Welsh dairy farmers angered by the new milk quotas. After an hour's tour around the troubled affairs of CAP, the committee's session ended smoothly with graceful compliments all round.

The whole House is grateful to the committee for what it does," said the minister. "I hope it is rare that we offend you and if we do, it is not intended." As a result of the hearing the committee will produce the minutes of the ministers' evidence and a full background report which will be available to MPs in time for next week's House of Commons debate on the CAP price proposals for 1985-86.

The Minister's compliment to the committee was well deserved as far as it goes. But this watchdog body does have to work within a narrow remit which some anti-market MPs would like to see widened. Its task is to consider draft proposals by the European Commission and other documents submitted to the Council of Ministers. It then decides whether they raise matters of legal or political importance, to what extent they affect the laws of the UK and recommend some for consideration by the Commons.

The idea is that their opinions should influence the conduct of ministers and the Government, should take no final decision until the proposal has been debated in the House.

## HOPE FOR 4,000 SALES IN 12 MONTHS

Dealers sought as Malaysian  
carmaker enters UK market.

BY JOHN GRIFFITHS

UP TO 90 dealers are being sought in the UK to sell the first range of cars to be produced in Malaysia. Mainland Investments, a Warrington-based group, has spent 11 months negotiating the import concession for the UK and Irish Republic with the Malaysian authorities. It hopes to sell between 4,000 and 5,000 in the first 12 months after the cars' UK launch in spring next year.

Production of the cars is to start in July at a new "national car project" facility funded heavily by the Malaysian Government. The manufacturing company, Proton (Perusahaan Otomobil Nasional) is a joint venture between the Heavy Industries Corporation of Malaysia (Hi-corp), the government agency for developments aimed at broadening the country's economic base, and Mitsubishi Motors Corporation and Mitsubishi Corporation of Japan.

The front-wheel-drive car, with engines of 1.3 and 1.5 litres, will use Mitsubishi mechanical components. The body and interior are styled and are being manufactured by Proton.

It is to be called the Proton Saga when it goes on sale in Malaysia's domestic market this year. A different name will be used in the UK.

Mainland Investments has set up a new company, Proton Cars (UK), to handle the marketing, finance and parts operations of the new

franchise. Its managing director is Mr Harry Knopp, Mainland Investments' deputy chairman, who until a year ago was marketing director of Lada in the UK.

Mainland Investments is a private group operating 17 retail vehicle outlets, covering eight franchises, in the north east of England. They include what was claimed to be the UK's first car "hypermarket" set up on a 3½ acre site at Aintree racecourse last year and which groups several franchises under one roof.

Initially, Proton Cars (UK) is to be based at Mainland Investments' Warrington headquarters, but a new administration and parts distribution centre, also in Warrington, should be completed next year.

The cars are expected to compete in price "against vehicles from other emerging car producers in the region," according to an official. At present, the only non-Japanese imports from the area are from Hyundai of South Korea, whose existing Pony and Stellar models sell in the UK for between £4,000 and £5,000 (although the Stellar is a larger vehicle, with a 1.6-litre engine).

Under Malaysia's status as a developing country, the first 3,500 imports to the UK will be duty-free. Thereafter they will be subject to a tariff of 10.5 per cent. Until January, 1985, cars from countries such

as South Korea paid no import duty. The decision to impose the 10.5 per cent tariff was on an EEC-wide basis.

First-year production of the Proton is expected to be only 19,000, but the long-term target is to produce around 120,000 a year by 1990. Initially, Malaysian content will be 42 per cent. The Malaysian Government plans to increase that significantly, with the aim of stimulating its metal, plastics, rubber and electrical industries.

Hi-corp holds 70 per cent of Proton's equity, with the remainder split equally between the two Mitsubishi concerns. The project is costing an estimated £200m.

The UK importer of Hyundai cars is seeking to expand its dealer network from 183 to 250 to cope with a sharp rise in sales since imports first began three years ago. Hyundai Car Distributors (UK), part of the International Motor Group, increased car sales by 42 per cent last year to 4,989, and light commercial vehicle sales by 24 per cent to 1,427.

The improvement has accelerated sales, with sales in the first two months almost doubling to 794, compared with 494 in the same period of 1984. Its market position is expected to be strengthened by the launch of a new front-wheel-drive hatchback model this year.

## Consumer drive for safer goods

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

MANUFACTURERS who flout consumer safety laws will come under increasing attack from the Consumers' Association as part of a campaign to improve product safety.

The campaign, launched today as part of World Consumer Rights Day, will include pressure on the Government to bring in consumer safety legislation, spelt out in a White Paper (policy document) published last summer.

The Government, however, has not yet committed itself to a timetable for introducing the legislation under which all companies would

have a general duty to provide safe products.

Mr Peter Goldman, the association's director, yesterday criticised "manufacturers who, when challenged on the safety of their products, go in for evasion and foot-dragging." He said they must be made to realise just how much consumers care about safety issues.

Mr Goldman said he believed the accident figures - at least 3m home accidents requiring medical treatment each year - could be reduced drastically.

Although the association has for long campaigned to improve safety

standards, he felt the matter was so serious as to require its "moving into a higher gear, with more testing, more reports, and more pressure on Government and manufacturers."

He also said that, through European consumer groups, the association would "press the European Commission to introduce a product liability directive, holding manufacturers strictly liable for injury or damage to unsafe goods."

Message to the National Consumer Council yesterday called for a large increase in child benefit as a central reform of the social security system.

Cost of living  
up sharply in  
dearest areas

By Andrew Arents

A FAMILY of four living in South-East England in a four-bedroomed, detached house on a 61 per cent mortgage, running a 2,000cc car, eating 184 meals a year out, with golf club membership and with one child at a fee-paying school now requires more than £37,750 in gross income to maintain its standard of living at its January 1984 level. That compares with just less than £31,000 required by the equivalent family in Yorkshire or Humberside, in the North.

Moreover, in the South-East and Greater London areas, for all classes, gross income had to increase by 7.6 per cent to keep living standards at their January 1984 level, compared with a required increase of just 3.9 per cent in Yorkshire.

That is shown by an inquiry into regional prices by Reward Regional Surveys, a private operator of cost-of-living survey. It is published today.

The average price of a four-bedroomed, detached house in the South-East is now more than £90,000, compared with £58,400 in Yorkshire.

The survey also says housing prices are continuing to rise faster than the rate of inflation. Compared with January 1984, housing prices have risen by an average of 8.8 per cent nationwide.

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Regional Cost of Living Report: Reward Regional Surveys, 1 Mill Stone, Stages, ST15 6BA; 155.

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The following Bonds have been drawn by lot for redemption on 30th April 1985 - 1st instalment:

3320 Bonds each of NOK 5000,- nos.:

1	548	1537	2233	2897	3580	4296	5029	5797	6597	7655	8458	9165	9859	10506	11244	11990	12625
2	551	1541	2241	2907	3584	4298	5032	5801	6601	7661	8465	9172	9867	10514	11252	12000	12636
3	554	1544	2244	2910	3587	4301	5035	5804	6604	7664	8468	9175	9870	10517	11255	12003	12639
4	557	1547	2247	2913	3590	4304	5038	5807	6607	7667	8471	9178	9873	10520	11258	12006	12642
5	560	1550	2250	2916	3593	4307	5041	5810	6610	7670	8474	9181	9876	10523	11261	12009	12645
6	563	1553	2253	2919	3596	4310	5044	5813	6613	7673	8477	9184	9879	10526	11264	12012	12648
7	566	1556	2256	2922	3599	4313	5047	5816	6616	7676	8480	9187	9882	10529	11267	12015	12651
8	569	1559	2259	2925	3602	4316	5050	5819	6619	7679	8483	9190	9885	10532	11270	12018	12654
9	572	1562	2262	2928	3605	4319	5053	5822	6622	7682	8486	9193	9888	10535	11273	12021	12657
10	575	1565	2265	2931	3608	4322	5056	5825	6625	7685	8489	9196	9891	10538	11276	12024	12660
11	578	1568	2268	2934	3611	4325	5059	5828	6628	7688	8492	9199	9894	10541	11279	12027	12663
12	581	1571	2271	2937	3614	4328	5062	5831	6631	7691	8495	9202	9897	10544	11282	12030	12666
13	584	1574	2274	2940	3617	4331	5065	5834	6634	7694	8498	9205	9900	10547	11285	12033	12669
14	587	1577	2277	2943	3620	4334	5068	5837	6637	7697	8501	9208	9903	10550	11288	12036	12672
15	590	1580	2280	2946	3623	4337	5071	5840	6640	7699	8504	9211	9906	10553	11291	12039	12675
16	593	1583	2283	2949	3626	4340	5074	5843	6643	7703	8507	9214	9909	10556	11294	12042	12678
17	596	1586	2286	2952	3629	4343	5077	5846	6646	7706	8510	9217	9912	10559	11297	12045	12681
18	599	1589	2289	2955	3632	4346	5080	5849	6649	7709	8513	9220	9915	10562	11300	12048	12684
19	602	1592	2292	2958	3635	4349	5083	5852	6652	7712	8516	9223	9918	10565	11303	12051	12687
20	605	1595	2295	2961	3638	4352	5086	5855	6655	7715	8519	9226	9921	10568	11306	12054	12690
21	608	1598	2298	2964	3641	4355	5089	5858	6658	7718	8522	9229	9924	10571	11309	12057	12693
22	611	1601	2301	2967	3644	4358	5092	5861	6661	7721	8525	9232	9927	10574	11312	12060	12696
23	614	1604	2304	2970	3647	4361	5095	5864	6664	7724	8528	9235	9930	10577	11315	12063	12699
24	617	1607	2307	2973	3650	4364	5098	5867	6667	7727	8531	9238	9933	10580	11318	12066	12702
25	620	1610	2310	2976	3653	4367	5101	5870	6670	7730	8534	9241	9936	10583	11321	12069	12705
26	623	1613	2313	2979	3656	4370	5104	5873	6673	7733	8537	9244	9939	10586	11324	12072	12708
27	626	1616	2316	2982	3659	4373	5107	5876	6676	7736	8540	9247	9942	10589	11327	12075	12711
28	629	1619	2319	2985	3662	4376	5110	5879	6679	7739	8543	9250	9945	10592	11330	12078	12714
29	632	1622	2322	2988	3665	4379	5113	5882	6682	7742	8546	9253	9948	10595	11333	12081	12717
30	635	1625	2325	2991	3668	4382	5116	5885	6685	7745	8549	9256	9951	10598	11336	12084	12720
31	638	1628	2328	2994	3671	4385	5119	5888	6688	7748	8552	9259	9954	10601	11339	12087	12723
32	641	1631	2331	2997	3674	4388	5122	5891	6691	7751	8555	9262	9957	10604	11342	12090	12726
33	644	1634	2334	3000	3677	4391	5125	5894	6694	7754	8558	9265	9960	10607	11345	12093	12729
34	647	1637	2337	3003	3680	4394	5128	5897	6697	7757	8561	9268	9963	10610	11348	12096	12732
35	650	1640	2340	3006	3683	4397	5131	5900	6700	7760	8564	9271	9966	10613	11351	12099	12735
36	653	1643	2343	3009	3686	4400	5134	5903	6703	7763	8567	9274	9969	10616	11354	12102	12738
37	656	1646	2346	3012	3689	4403	5137	5906	6706	7766	8570	9277	9972	10619	11357	12105	12741
38	659	1649	2349	3015	3692	4406	5140	5909	6709	7769	8573	9280	9975	10622	11360	12108	12744
39	662	1652	2352	3018	3695	4409	5143	5912	6712	7772	8576	9283	9978	10625	11363	12111	12747
40	665	1655	2355	3021	3698	4412	5146	5915	6715	7775	8579	9286	9981	10628	11366	12114	12750
41	668	1658	2358	3024	3701	4415	5149	5918	6718	7778	8582	9289	9984	10631	11369	12117	12753
42	671	1661	2361	3027	3704	4418	5152	5921	6721	7781	8585	9292	9987	10634	11372	12120	12756
43	674	1664	2364	3030	3707	4421	5155	5924	6724	7784	8588	9295	9990	10637	11375	12123	12759
44	677	1667	2367	3033	3710	4424	5158	5927	6727	7787	8591	9298	9993	10640	11378	12126	12762
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47	686	1676	2376	3042	3719	4433	5167	5936	6736	7796	8600	9307	10002	10649	11387	12135	12771
48	689	1679	2379	3045	3722	4436	5170	5939	6739	7799	8603	9310	10005	10652	11390	12138	12774
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51	698	1688	2388	3054	3731	4445	5179	5948	6748	7808	8612	9319	10014	10661	11399	12147	12783
52	701	1691	2391	3057	3734	4448	5182	5951	6751	7811	8615	9322	10017	10664	11402	12150	12786
53	704	1694	2394	3060	3737	4451	5185	5954	6754	7814	8618	9325	10020	10667	11405	12153	12789
54	707	1697	2397	3063	3740	4454	5188	5957	6757	7817	8621	9328	10023	10670	11408	12156	12792
55	710	1700	2400	3066	3743	4457	5191	5960	6760	7820	8624	9331	10026	10673	11411	12159	12795
56	713	1703	2403	3069	3746	4460	5194	5963	6763	7823	8627	9334	10029	10676	11414	12162	12798
57	716	1706	2406	3072	3749	4463	5197	5966	6766	7826	8630	9337	10032	10679	11417	12165	12801
58	719	1709	2409	3075	3752	4466	5200	5969	6769	7829	8633	9340	10035	10682	11420	12168	12804
59	722	1712	2412	3078	3755	4469	5203	5972	6772	7832	8636	9343	10038	10685	11423	12171	12807
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63	734	1724	2424	3090	3767	4481	5215	5984	6784	7844	8648	9355	10050	10697	11435	12183	12819
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67	746	1736	2436	3102	3779	4493	5227	5996	6796	7856	8660	9367	10062	10709	11447	12195	12831
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72	761	1751	2451	3117	3794	4508	5242	6011	6811	7871	8675	9382	10077	10724	11462	12210	12846
73	764	1754	2454	3120	3797	4511	5245	6014	6814	7874	8678	9385	10080	10727	11465	12213	12849
74	767	1757	2457	3123	3800	4514	5248	6017	6817	7877	8681	9388	10083	10730	11468	12216	12852
7																	



## Three pit areas revolt against union

executive's call for a ballot on a 50p levy per member per week to support those miners dismissed during the strike could not be undertaken because the sequestration of the union's funds meant that Mr Peter Heathfield, the general secretary, was not legally empowered to handle such funds.

□ **BRITAIN'S** highest paid servant will take up his post next week. Mr Peter Levene, former chairman of United Scientific Instruments, will become chief of defence equipment procurement at a salary of £95,000 a year.

redrafted the clause but has changed the controversial provision that a director may be made personally liable for the debts of a company if they knew or ought to have known that the company was insolvent.

In arriving at his decision, which might end a corporate takeover battle which has lasted nearly eight years, Mr Tebbit took into account statements and assurances made by the Al-Fayed brothers, Mohamed, Ali and Salah about their offer and their intentions. The statements were corroborated by their merchant banking advisers Kleinwort Benson.

The allowance can give an executive officer up to £981 on top of his present salary maximum of £849. In a letter yesterday to the Society of Civil and Public Servants, the specialists' union, the Treasury said:

disclosed, computer staff in many Civil Service departments were threatening action unless it was withdrawn, and departmental managers were pressing the Treasury for an explanation.

Some 450 jobs - 60 per cent of the total employed - are to disappear by the end of the year at the H

Eagle division will be housed in the "most modern facility of its type in Europe," Mr Hargreaves said.

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During the inquiry, which cost almost £700,000, the committee lost 11 of its original members through resignations, including Mr Arthur

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Financial Comment, Page 16

The Electricity Council, England and Wales



## INTERNATIONAL INDUSTRY

## Hard times are whittling down the world's lift manufacturers

BY RICHARD TOMKINS

THE WORLD'S lift industry, already a small and exclusive club, is getting even smaller.

Earlier this month two UK subsidiaries of Otis Elevator, Wm. Wadsworth and Sons and Becker Lifts, merged to form Wadsworth Becker Lifts. Less than a fortnight earlier Kone, the Finnish lift maker, acquired the Seblem lift-making subsidiary of Bastogi, the Italian industrial holding and property group.

The world market for lifts is dominated by five manufacturers: Otis, which is a subsidiary of United Technologies of the U.S., Schindler of Switzerland, Kone, and Mitsubishi and Hitachi of Japan. The first three in particular have voracious appetites for smaller companies and many of the recent takeovers in the industry have resulted from their expansion.

In the past few years Otis has acquired Wadsworth, Becker and Evans lifts of the UK and Falconi of Italy. Schindler has taken over Haughton Elevator of the U.S., Armor Elevator of Canada, and Keighley Lifts of the UK. Kone has acquired Armor Elevator of the U.S., Maryat Scott of the UK, and Seblem of Italy.

These takeovers, and many other smaller ones, have taken place against a background of overcapacity throughout the world industry. It is particularly serious in Europe, where some estimates put it at 60 per cent.

Overcapacity is a by-product of steadily increasing demand for lifts during the 1960s and early 1970s, when economic growth coincided with the fashion for high-rise apartments and skyscraper office blocks.

In Europe the building bubble burst in 1974, putting the rest of the world's markets under severe competitive pressure. At the same time, many other countries were also facing the prospect of a downturn either through the effects of the oil crises or the onset of recession.

In an industry burdened with overcapacity and a largely stagnant market, the acquisition of other manufacturers now represents one of the few possibilities for significant business growth still available. When Kone took over Armor Elevator in 1982, for example, the acquisition accounted for half the group's 30 per cent increase

in turnover to FM 1.79bn (\$256m) that year.

Taking over smaller rivals has enabled the large manufacturers to penetrate new markets both geographically and in terms of product ranges.

The three most acquisitive manufacturers have plants or subsidiary companies in at least 30 countries and for Schindler and Kone at least, foreign earnings are now much greater than domestic ones. In 1983 some 83 per cent of Schindler's total group sales and 88 per cent of Kone's came from overseas.

Kone's purchase of the Bologna-based Seblem, which Bastogi sold for a sum believed to be about L45bn (\$22m) as part of its overall debt reduction plan, will give the Finnish group better access to the Italian market, where it has not had its own production facilities up to now.

In terms of product ranges, acquisitions give the larger companies access to sectors where they may lack expertise. When Otis took over Becker Lifts in 1981, it acquired a specialist with a large corner in the market for small hydraulic lifts of the type used in hospitals, offices and flats. When it took over Wm. Wadsworth and Sons the following year, it gained Wadsworth's

one of the most significant recent developments: Specialist manufacturers of components for lifts have proliferated while lift manufacturers' own factories have tended to become more like assembly plants.

The growth in the number of component makers has made it easier for the small lift contractor to gain access to the industry. This is not generally regarded by the big manufacturers as a significant threat to their market share because the new entrants to the industry tend to operate on a small scale in a limited area. This development has, nevertheless, caused the big groups to put increasing emphasis on being all-purpose manufacturers with the capability of offering every kind of installation, from a dumb waiter in a restaurant to a high performance lift in a tower block.

The strength of competition in the lift industry is also reflected in the advances in lift technology which have been made in recent years, as makers have tried to secure a competitive edge by coming up with a better product.

One example of this is the introduction of microprocessor controls. These are a strong selling point, for they bring two significant advantages for customers: they have greatly reduced the often valuable floor space taken up by the lift control gear, and they have enabled lifts to be programmed for maximum economy of operation—a vital factor in energy saving.

This development has had a severe impact on some of the smaller makers. According to Mr Donald Brooks, managing director of Schindler Lifts (UK), it was the fall-off in the market combined with the inability of smaller makers to compete in higher technology, which led many of them to succumb to take-overs.

"When the technological changes came along on top of the drop-off in the market in 1974, people hung on for a couple of years but in the end they just couldn't keep up. They could see the market wasn't going to get any better, and decided it wasn't worth trying to compete with the majors any more."

More visible evidence of the changing trend in lift man-

ufacture is the way in which lifts are being designed for their dramatic impact as much as for their utilitarian qualities. The once humble lift is increasingly to be found crawling up and down the outside wall of a building in full view of passers-by instead of being concealed as far as possible at its core.

On future prospects, China appears to present world lift-makers with their brightest hope. Otis and Schindler have already set up joint manufacturing ventures there and others are sure to follow. Elsewhere, the U.S. has been the world's strongest market for the past four years but it is intensely competitive and now shows signs of saturation. Europe is flat, and Central and South America are weak. In the Far East, Hong Kong has been through a bad patch

Easier for small lift makers to gain access to industry

because of political uncertainty, while Singapore and Malaysia have until very recently remained strong.

One uncertainty on the horizon is to what extent Japanese manufacturers will intensify their efforts in world market. They have grown quickly on the back of demand in their home market and are now challenging the industry's giants in other world markets, particularly the Far East. Fujitech has been making significant inroads into the U.S. while Mitsubishi has top-holds in France and the Netherlands.

The takeovers which have occurred in the lift industry so far have resulted more often in the concentration of ownership of the manufacturers than any reduction in their number. In the face of increasing competition and largely stagnant markets, overcapacity is therefore likely to remain a serious problem. Many in the industry expect more radical rationalisation to occur before it is solved.

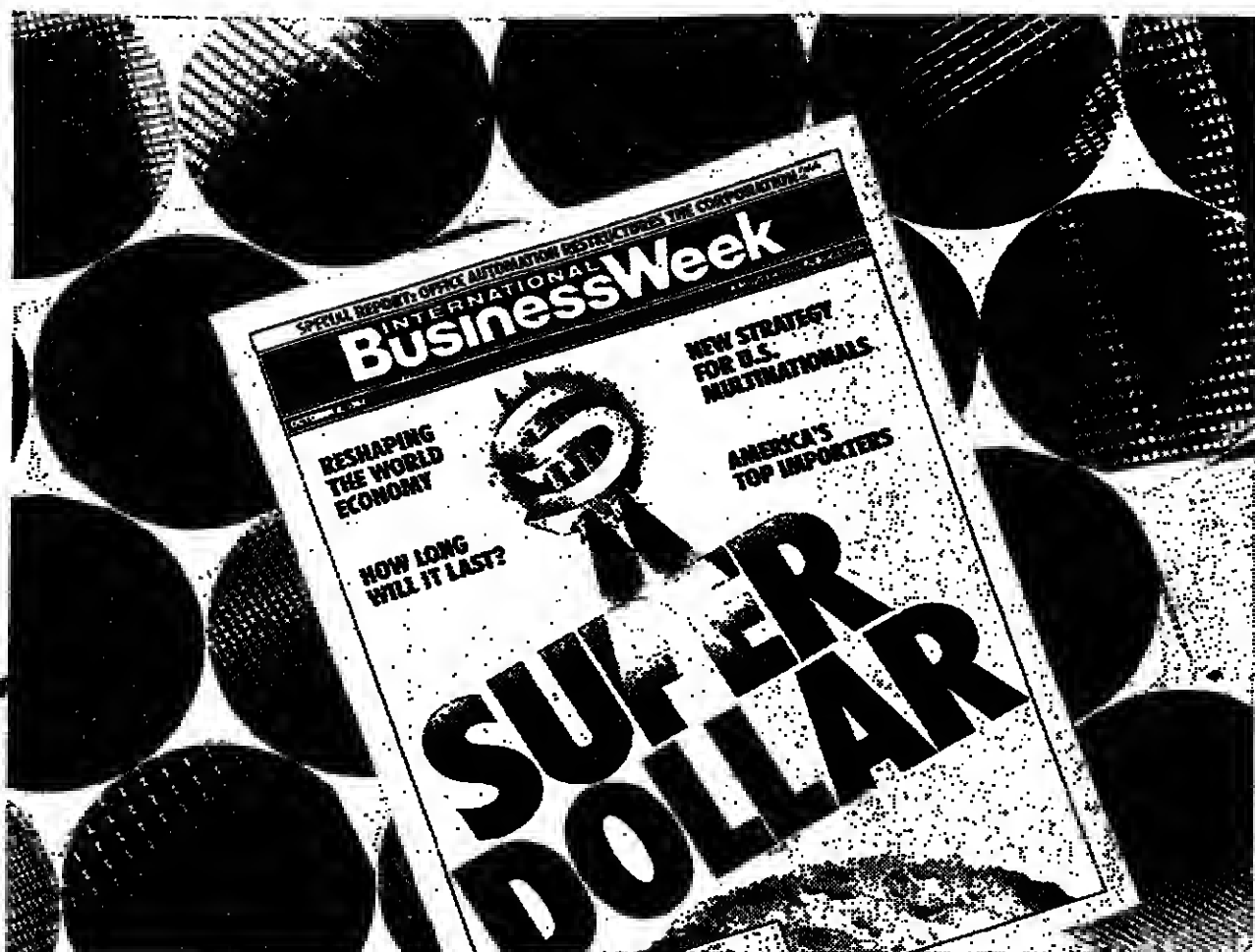
## World market for lifts dominated by five manufacturers

expertise in heavy duty industrial lifts of the type used in warehouses and factories.

These two subsidiaries, which retained their separate identities under Otis, are now being merged partly to cut their overheads and partly so that between them they will be able to offer a more comprehensive range of products.

The fierce competition in the lift-making industry has meant that manufacturers have had to price costs severely to survive. One way in which they have been able to do this is by buying in components instead of making them themselves.

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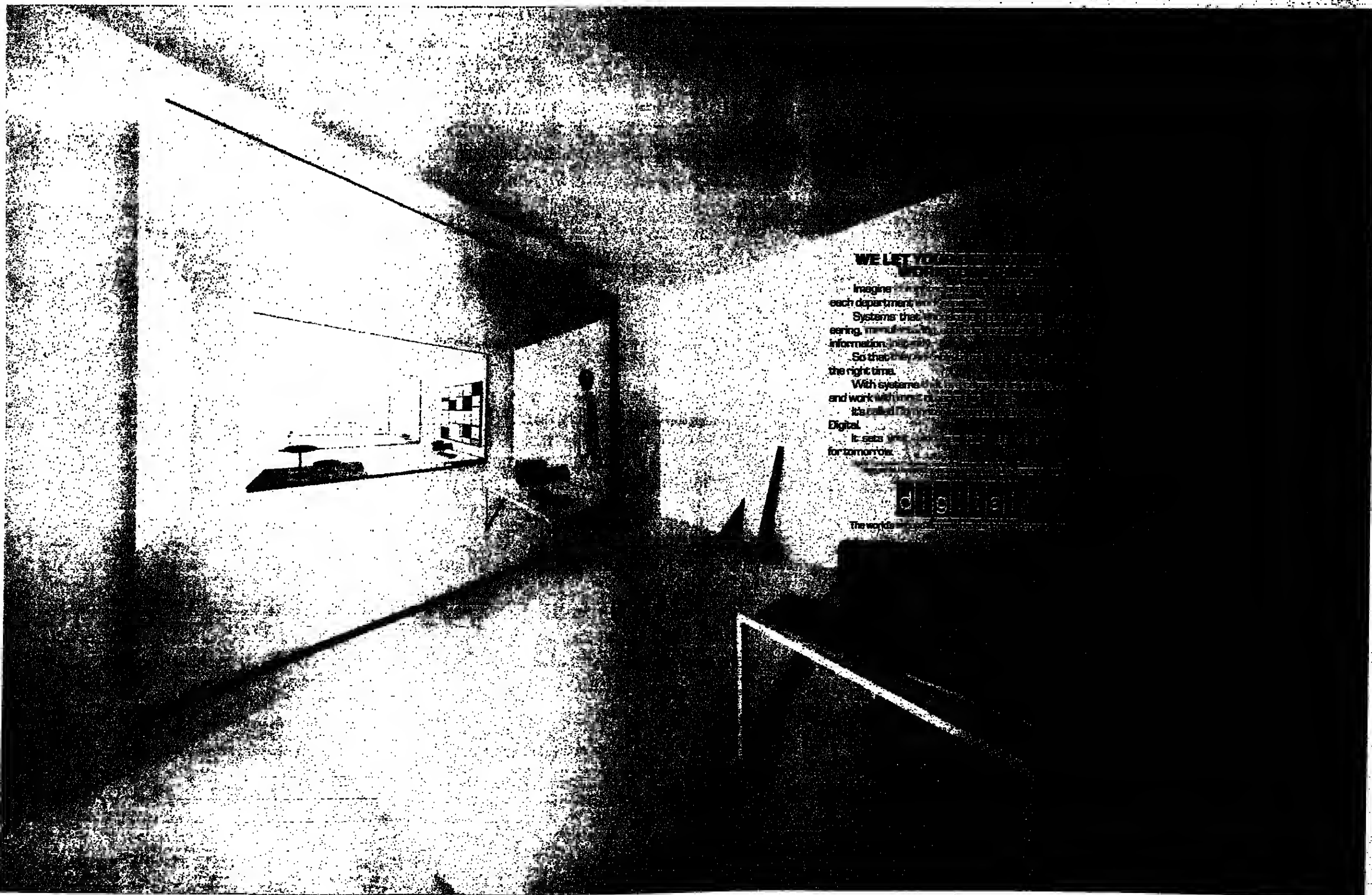
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# MANAGEMENT

## Stress

### The 'pressure-cooker' syndrome

Ian Hamilton Fazez on the paradox of computers being used to solve problems they cause

STRESS, which already accounts for 23m lost working days in Britain each year, is being aggravated by the quickening pace of information technology. This is changing the culture of companies as new computerised control systems allow managerial performance to be monitored faster than ever before.

According to Dr Chris Ridgeway, "some people are not able to cope with that. It's like being in a glass pressure cooker. It used to take weeks or even months to produce accounts and an analysis of performance. Managers knew they had time to react, adjust, prepare excuses. But with modern information technology there are no hiding places."

Ridgeway, an occupational psychologist, wants new techniques used to screen out those most at risk of breaking down. He says that the strain of management has increased anyway during the recession as organisations have slimmed down, loading managers with even more to do.

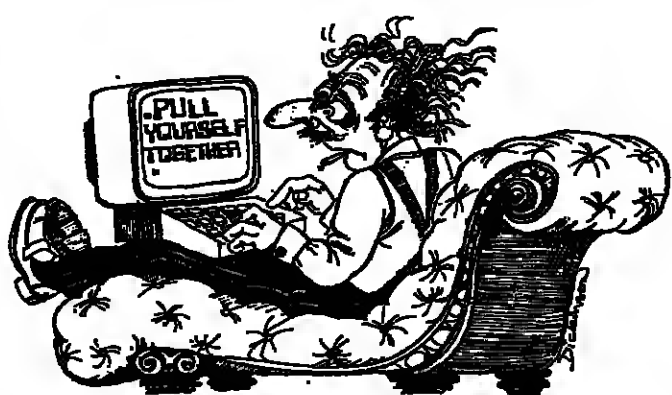
And some are cracking. He cites the way stress can cut managers down, like the man who suddenly found it impossible to speak at meetings. Work became impossible.

Then there was the director who worried about being under-qualified as technology burgeoned around him. He suffered bouts of tachycardia, when his heart would start racing for no apparent reason. One day it happened on the way to work and he found himself incapable of driving on. He went home and was off for months.

Dr Joe Briggs, an occupational physician, says that the giveaway sign of impending trouble is regular early morning waking, the mind seething with activities and problems are tossed about without a conscious attempt at thinking. At such a stage the least that a person should do is to take a holiday.

But, Briggs says, "he probably won't. Vacations are critical to managers but those under the most stress often stop understanding this. They actually lose the ability to make a decision to go on holiday at all."

The worst example of such "machine management" was a managing director who was warned to slow down or risk a heart attack. He ignored the



advice and suffered a coronary. Even that failed to stop him: he died in his oxygen tent dictating memos into a tape recorder.

Both Briggs and Ridgeway specialise in health problems caused by work. Ridgeway says that the problems of managerial stress are now so acute that they are merging their respective approaches so that managers most at risk can be screened out and helped so as to prevent breakdown.

Ridgeway says: "It is a response to market demand. Joe and his colleagues have been doing physical health screenings but, increasingly, the people and companies consulting them have been asking for advice on psychological well-being too."

Ridgeway and his fellow directors of Psychological Consultancy Services (PCS), have therefore set up a new company, Executive Health Screening, to work with two physicians and offer a wider service. Clients already include some of Britain's largest and most successful corporations.

The fulcrum of the new company's procedures is a remarkable piece of software developed by PCS and run on an ACT Apricot personal computer. It uses and combines well-proven clinical psychological tests to measure such things as anxiety, discomfort, social conformity, and alienation.

It also assesses personality, end such factors as social maturity, leadership qualities, neuroticism, intelligence, and proneness — through personal data — to coronary heart disease.

The person being tested sits at the computer and answers true or false to a series of 500

questions that appear on the screen. Normally, the batteries of tests involved might take hours to fill in and mark, but the software enables the test to be completed — and automatically marked by the computer — between an hour and 75 minutes.

The result is a printout of scores and scales which goes to Ridgeway or his occupational psychologist colleagues, Richard Ford or John Evans for interpretation.

The interpretations can be dramatic. For example: "Mr X is an ascendant and self-sustaining person with leadership potential. He is outgoing, efficient and self-assured. Others will find him thorough and dependable. At times he tends to be somewhat rebellious. He is most likely to be successful in regular medicals, for things like high blood pressure, diabetes, heart disease or cancer."

Mr X was, in fact, highly successful as managing director of a medium-sized company. It was losing money and he was given a great deal of freedom to fight tough opposition and turn the situation round.

Promotion followed as head of a large company in the same group with severe labour relations problems over new technology. Markets were tight, he was heavily constrained by a holding company board, and he always felt sandwiched between the unions and his superiors. In the managerial equivalent of trench warfare, he had to cope with stultifying rules and procedures and his health broke down.

Mr X is in good health now, running his own successful small business, for which — the PCS test reveals — he is prob-

ably perfectly suited. But had he been able to take the test 10 years ago, he might never have accepted the stress-inducing promotion — if it had been offered in the first place.

Much of Ridgeway's work is concerned with helping companies and individuals make exactly that sort of decision, either about the appointment of outsiders or promotion of existing employees. For example, the man who fits in well into a head office bureaucracy might be hopeless if put in charge of an overseas office where he had to function in an autonomous, entrepreneurial way.

As Ridgeway points out, a great deal of money is wasted in unravelling such mistakes, as well as misery caused to the overstressed individual who may not even survive if some thing medically serious is precipitated. "How can we predict if this candidate will suffer stress in this job?" is a question he is now asked frequently by large companies.

Traditionally, managers have relied on experience and interviewing skills to make the right judgments, many of which Ridgeway questions. Whether this can be enough in an age of ever-quicken pace in managerial life.

But apart from the issues of selection and promotion, he says that managers already in place should have the chance of regular screening for potential stressors in their lives — just as they are screened, in regular medicals, for things like high blood pressure, diabetes, heart disease or cancer.

The new company offers a wide range of the relevant psychological and medical procedures, including his computer-based test, which shows up likely danger points, and enables stress reduction measures to be taken or stress-inducing actions to be avoided. This opens up the chance of heading off problems long before breakdown is even a possibility.

Because it can be run on an ordinary microcomputer, it is also being licensed to company medicals, who then send the printouts in for analysis.

He says: "If people get used to it, perhaps they'll be able to avoid managers worrying that they are being shrinked. Regular screening for stress should be a normal thing to do."

## Management abstracts

Analysing financial statements by microcomputer. M Barron in Accounting and Business Research (UK), Autumn 84 (9 pages)

Examines difficulties that can arise when attempting to build a database of external financial statements and its subsequent analysis; because of storage size limitations only 'foreground' data can be computerised if large numbers of accounts are to be considered, while 'background' data will continue to be conventionally filed; comparability of computerised data will become very important, but the format of accounts will not. Ministering to the corporation.

D. Freudberg in Across the Board (US), Nov 84 (5 pages) Quotes an estimate that more than twenty major corporations and Allied Corporation currently employ full-time ethical advisers or hire consultants on business ethics; examines how the advisers go about their work and reveals some of the issues that trouble the conscience of the companies more than some what.

Agency-client perceptions of creativity. F C Mitchell in Journal of Advertising Research (US), Oct/Nov 84 (15 pages)

From a search of the relevant literature and questionnaire results, argues that clients and agencies disagree about creativity; clients view creativity as a structured process, which is programmed and regularised, and based on a firm agency philosophy; agencies, on the other hand, put their faith more in personalities and spontaneity in the intuitive approach. Sees agency account planners as providing an essential bridge between client and agency.

May secretaries tell? G. Wellen in Assistants (Fed. Rep. of Germany), Nov/Dec 84 (2 pages, in German, English version available)

Discusses the extent to which a personal secretary is duty-bound to keep information confidential; suggests that a hard-and-fast rule does nothing but harm, and that there are really four classes of information: secret, confidential, ordinary, and "to-be-disseminated." The difficulty is knowing which is which.

These abstracts are condensed from the abstracting journals published by Anbar Management Publications. Licensed copies of the original articles may be obtained at £3 each (including VAT and P+P; cash with order) from Anbar, PO Box 23, Wembley HA9 8DJ.

## Encouraging breakaways

Peter Marsh reports on a study of academic enterprise

HOW DO you increase the zeal of academics and scientific researchers to leave a secure job and set up their own technology-based companies?

The question has relevance to a host of planners and politicians in Western Europe who are trying to stimulate the formation of such enterprises as one way to promote economic growth and create a modest amount of jobs.

In theory, the technology-based universities and research centres of Western Europe should be full of men and women working on scientific ideas that could form the basis for new companies.

Three studies of technology-transfer mechanisms, in Sweden, the Netherlands and West Germany, give an insight into how to encourage the formation of such new enterprises — and into the personal factors that cause the researchers to give up their previous jobs and start afresh.

### Innovation

The studies looked at the new technology-based companies created by people formerly working at Chalmers University in Sweden, at Twente, the University of Twente, in the Netherlands, and in a total of 15 research organisations supported by the West German Government.

Although the evidence cannot be anything other than circumstantial, it appears that modest efforts at helping people to create new technology-based businesses from a research environment do have an effect. Chalmers University in Gothenburg started formal efforts to encourage new enterprises in 1973. Mechanisms chosen included courses on innovation, advice on how to set up businesses and a special building for new companies in which academics can rent floor space in which to house a company.

The university also publishes a newsletter that helps the new enterprises to market their products.

Since the mid-1960s, research at the university has led to 32 spin-off businesses — these are businesses that sell a product or service that originated at the university and which a university staff member or student started.

The number of new companies formed each year has grown over the past decade. In 1984 it totalled 11. More than a third of the fledgling enterprises, which together employ

about 800 people) are in electrical engineering. Others sell products or services in the disciplines of mechanical, chemical and civil engineering or physics.

Chalmers University is now considering whether to start a science park that would provide accommodation for existing companies. The park would bring industrial heavyweights such as Asea, the Swedish electrical company, closer to the university.

The Technical University of Twente established five years ago a technology-transfer department (similar to many that British universities have set up) that acts as a bridge between researchers at the university and people in industry.

Industrialists can contact the department to find out whether academics are conducting research relevant to their particular area of interest.

The university also tries to promote new businesses by putting would-be academic entrepreneurs in touch with banks and sources of management expertise that can help them with the formation of companies.

Dick van Barneveld, a manager at Twente's technology-transfer unit (called Transpoint), found in a study carried out last year that former Twente staff or students started 52 businesses in technical areas between 1981 and 1984. That contrasted with 43 such companies set up during the 1970s, prior to Transpoint's formation.

Only 13 of the total of 85 businesses started since 1969 have ceased. Twente figures show that van Barneveld says compares well with the 50 per cent of all new Dutch enterprises that fail within their first five years.

The 82 businesses still active at the end of 1984 employed about 300 people. The owners of the companies expected, overall, to double the number of their employees in the coming three years.

The companies formed by the Twente graduates and staff are weighted heavily away from manufacturing enterprises. Almost two-thirds were involved either with management or technical consultancy or production of computer software. Thirty per cent of the businesses made computer hardware or other engineering products.

Van Barneveld tested in his study the enthusiasm with which Twente students reacted to

the idea of forming their own businesses. In 1980, 39 per cent of those asked said they wished to begin a company — by 1984, the figure had risen to 51 per cent. Over the same time, the proportion of academic staff thinking about starting such ventures rose from 6 per cent to 15 per cent.

Although external factors (such as the general promotion of innovative activities in the Twente district) undoubtedly played a part, Van Barneveld says that the activities of Transpoint helped to bring about this improvement in the entrepreneurial climate.

In the third study, Dirk-Michael Harnsen and Peter Berndt at the Fraunhofer Institute at Karlsruhe examined 150 companies (employing a total of 900 people) set up since the late 1960s from 15 Government-funded research institutes in West Germany.

The institutes include the DFVLR, West Germany's aerospace research organisation in Cologne; DESY, a big laboratory for nuclear physics in Hamburg; and two research organisations of the Max Planck Society in Munich and Garching.

Currently 10-15 new companies are formed from these organisations each year. The numbers, according to Harnsen, are surprisingly low. He would expect the 30,000 staff employed by the research institutes to produce 100-150 people each year who want to begin their own companies.

One way to increase the entrepreneurial activity could be to make the research institutions more flexible, according to Harnsen. For instance, staff could be permitted to carry on with part-time jobs in the institution while in the process of setting up a fledgling enterprise.

### Independence

The most revealing results from the study are on the factors that prompted West German researchers to set up their new companies. Three quarters of the people who left a research institute to found a new business said they did so to gain independence.

Just over half said they wanted to start a company to exploit a market niche for a new product; a third gave as their reason poor promotion prospects at their former workplace; just under 30 per cent were interested scientifically in a discipline in work; prospects were limited at the research institute; while only 28 per cent said they left their research jobs to earn more money.

## TECHNOLOGY

### OFFSHORE

### Sensors for oil platforms

OIL PLATFORMS are the next target for the use of optical fibre sensors. Conoco in collaboration with Cambridge Consultants have been looking at the possible use of optic fibres for off-shore applications.

There are many benefits in applying this technology such as inherent safety, immunity from electromagnetic interference and small size and weight. Optic fibres, unlike conventional cables are not likely to create a spark through shorting of an electrical signal as only light is carried over the fibre.

Cambridge Consultants has carried out an 18 month study which looks at instrumentation to sense parameters such as pressure, temperature, acceleration, heat, flame, gas and smoke detection.

As a result of the study, Conoco is likely to have production prototype sensors installed and tested upon an oil platform.

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### SOFTWARE TO SIMULATE MANUFACTURING HELPS IRON SOLVE EARLY PROBLEMS

### Factory floor mimics save time

BY GEOFFREY CHARLISH

WHEN COMPANIES the size of ICI and GE (US) decide it is worthwhile marketing software they have developed in-house to simulate their own manufacturing process, it must surely be a sign that the technique is ripe for exploitation. These companies, large and highly active in plant and factory automation, are likely to spend millions on a single project and have long realised the importance of getting it right first time.

But because they, and hundreds like them, are treading pastures new in areas ranging from flexible manufacturing systems to highly intelligent process control, first-time error-free plant and factory design is becoming less and less likely without assistance from a computer.

Computer simulation can be seen as the manufacturing engineer's equivalent of CAD, or computer-aided design. In CAD, mechanical or electronic components are designed on-screen and amalgamated to produce a final product. In manufacturing simulation, the plant can be laid out, its sequence and timing data added and, in the latest systems, the result animated in plan view on the screen.

Such facilities are becoming essential at GE, which has spent \$2.5bn on automating many of them during 1984.

Now the company tackled the problem came out at the recent

Computer simulation can be seen as the manufacturing engineer's equivalent of computer aided design.

Simulation in Manufacturing conference put on by IFS at Stratford-upon-Avon. Dr Nigel Greenwood, of GE Industrial Automation, Europe, said the research team was determined to develop a system that required absolutely no programming knowledge on the part of the user, which a production executive could use unassisted and which made full use of colour graphics.

Software modules were developed to cover four kinds of production: the serial line, where production items merely move from one end to the other,



Computer aided design is a well established industrial technique. New companies are turning to manufacturing simulation to iron out pre-production problems on a computer screen rather than face them on the factory floor

the assembly loop, where items may go round a loop of workstations more than once for parts to be added; the jobbing shop, where items may be interchanged between any of the workstations; and materials handling problems involving guided vehicles.

The user starts with a "graph paper" matrix of dots on the screen and can build a plan view of the production area with machines, loading points, conveyors and other items. Using a "mouse" he can join points to form the necessary rectangles and other shapes and can alter them using a "rubber banding" facility that allows him to stretch lines round other points.

After answering questions posed on screen by the software about motions, cycle times, sequences and similar matters, the system will produce data such as product flow through the system and buffer store sizes down the line. Then, the whole set-up can be animated on the screen and many days of activity can be telescoped into a few minutes. Soon, poor machine

utilisation, bottlenecks and other problems become obvious. Dr Greenwood claims that such models can be constructed and run in an hour or two instead of a week with older non-graphic systems.

The GE software runs on a DEC VAX microcomputer, but a significant portion has been implemented on an IBM PC. It will be available in Europe soon through SDRG, a GE affiliate in Hitchin, Herts.

At ICI, there is an increasing trend towards batch production of high value chemicals rather than the traditional high volume continuous processes. Often, batch plant and processes have to be modified as a range of products is adapted to satisfy market needs. The company needed a means of planning this quickly and efficiently at manager rather than programmer level.

So software packages have been developed that will tackle batch plant modification (Vusim), plant design (Frephet), and also the integration of production, marketing and distribution in the batch pro-

duction environment (Barnet). They all provide "what if?" exploratory capability. The packages run on DEC and IBM mainframe, mini and micro computers. A low cost 48 line character-mode colour terminal is used.

Mr Mark Rogers, head of decision support systems development at ICI Runcorn is spear-

heading the marketing thrust for the new software.

Most of the newer systems discussed at Stratford use animated, interactive colour graphics.

See Why, developed by Istei (the information technology subsidiary of British Leyland) made the most impact last year with its simulation of "O'rebry's supermarket," complete with queues of customers at the check-outs.

### DAIRY FARMING

### Monitoring cows

ONLY A small proportion of the 3m or so dairy cows which become pregnant in Britain each year receive an advance warning of their condition.

This is a position that FarmKey, a small company in Banbury, hopes to change with a diagnostic kit that it will sell to farmers for monitoring the hormone levels of cows. Progesterone is a hormone which is present in high concentrations in the cow's milk if it has become pregnant.

To check on whether their cows are about to become mothers, farmers either call in a vet—which can be time-consuming and expensive—or rely on laboratory checks of milk samples. FarmKey says that its technique is the first "do-it-yourself" pregnancy test for cows that farmers can use, similar to the diagnostic kits for human pregnancies sold in chemists' shops.

With the technique, according to the company, farmers can keep a better check on the condition of their animals and explain their herds and milk yields more effectively.

In the test, called Ovuchek and devised by Cambridge Life Sciences, a biotechnology company in Cambridge, the farmer puts the milk sample in a plastic well containing antibodies to progesterone. He adds a chemical reagent that contains molecules of the hormone linked to an enzyme.

Any progesterone in the

sample bonds to the antibodies and thus reduces the quantity of the reagent that can link up to the antibodies in the same way. As the products of the enzyme reaction are yellow, a bright blue of this colour indicates little progesterone is present. A pale colour shows the cow is probably pregnant.

FarmKey sells kits to farmers that cost about 80p for each test for the hormone. It also operates a laboratory service for progesterone that costs £1.40 a check. The Milk Marketing Board sells a similar laboratory-based service.

Mr Alex Charlton, a marketing manager at FarmKey, hopes that in a few years roughly 75 per cent of all the dairy cows in Britain will have their hormone levels monitored with the do-it-yourself kit.

The business, however, will be cyclical—most cows become pregnant from November to April so the summer will be a lean spell for companies selling pregnancy tests.

FarmKey plans to sell other immunoassay-based diagnostic tests that use similar principles to Ovuchek. These products will test for Anjou's disease, an ailment that affects pigs, certain deficiencies in newborn calves; and impurities in cows' milk which can reduce the price that the farmer obtains for the product.

Any progesterone in the sample bonds to the antibodies and thus reduces the quantity of the reagent that can link up to the antibodies in the same way. As the products of the enzyme reaction are yellow, a bright blue of this colour indicates little progesterone is present. A pale colour shows the cow is probably pregnant.

PETER MARSH

### DISARMING TERRORIST DEVICES REMOTELY

### Bomb disposal robots

THE British Army plans to buy about 500 Wheelbarrows to 40 countries and which has previously been the sole supplier of Wheelbarrows to the British Army.

Last year, the Ministry of Defence changed direction by asking Konrad Developments of Camberley to make 85 prototype units of the new Wheelbarrow, called the Merk 8. The devices are due to be tested operationally in Northern Ireland over the next few months.

Besides Kenure (which is a subsidiary of AB Electronic) and Morfax, several other British companies that make Wheelbarrow-type mechanisms are likely to bid for the order to make the production versions of the Merk 8.

They include Vale Security of Wantage, Analytical Instru-

ments of Cambridge and Morton Engineers of Gateshead.

The Royal Army Ordnance Corps, which is responsible for dealing with terrorist devices in Northern Ireland, designed more sophisticated versions of the hardware to make it easier to disarm new types of bombs.

The Merk 8 is easier to handle than previous versions. When confronted by a device such as a car bomb, an Ordnance Corps would steer a Wheelbarrow (which is battery powered) to the site of the explosive. This is done via either radio control or by commands sent along a wire of up to 100 metres. By remote control, the officer can activate a disarming device. For instance, he can fire a shot gun on the Wheelbarrow which blasts away the detonator in the bomb.

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### MATERIALS

### Synthetic paper

SYNTHETIC paper is finding wider applications in the chemical and information technology because it does not create dust. Growth in production by the two major Japanese producers Nippon Paper and Sumitomo Chemical is increasing by 30 per cent a year. Total production today stands at nearly 1,000 tonnes a year.

The paper also has another advantage — it is resistant to water — which makes it applicable to maps and for books and documents that are read in the bath.

Synthetic paper was first produced by petrochemical and textile companies in the late 1960s during a shortage of woodpulp. Companies later dropped out of manufacture when oil prices soared leaving only the two Japanese companies still producing the material.







# FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY  
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Friday March 15 1985

## Brazil's new presidency

THE INAUGURATION of Tancred Neves today as Brazil's new President is more than just a symbolic event. It is an historic occasion ushering in a civilian president after 21 years of military rule. The door is being closed on an era of unprecedented economic and social change as Brazil struggles to come to terms with its massive \$100bn foreign debt.

Although Sr Neves was chosen by an electoral college, rather than directly elected, he was the most suitable candidate by a long way. And if there has been any lingering doubt since his choice in January, he has convincingly proved to be the right man for the difficult task of carrying Brazil through what will be a transitional phase to a full democracy. Not only is he an experienced politician but he has his recent statements, coupled with the choice of his cabinet, underline his pragmatism, caution and lack of rancour about the past. These attributes should stand him in good stead running this vast and complex country that dominates Latin America.

Technically Sr Neves' term of office is for six years but he has let it be known that he would prefer to remain for only four—emphasising the transitional nature of his tenure. By thus limiting his political ambitions at the outset he can play a much more effective role as arbiter. This should make it easier for the country to reassess its priorities under a civilian government.

### Constitution

The new administration should be much more accountable to the electorate. Although this makes the task of government tougher, the quality of decisions should improve with a wider public debate. One of the most powerful criticisms against the previous military backed governments was the unchallenged role of such men as Delam Netto, the Planning Minister, who was able to take vast decisions on whim. It should also be an article of faith to adopt a less Olympian style of government from Brasília, with more power devolved to the states, and a more realistic one of Brazil's greatest strengths.

In the purely political field, Sr Neves is committed to draw up a new constitution and this must be a top priority. The constitution will delineate the powers of the president and establish the mechanism where-

## Race prejudice in schools

THE Swann Committee directly blames employers, unions and property owners in Britain for perpetuating discrimination against people of other racial origins. But the committee's report, published yesterday, also points out that responsibility for prejudice is spread though all parts of society.

Since the discrimination is felt by immigrants and their descendants, it is not simply an issue of colour. And since each of the different ethnic groups feels hostility towards some of the others, the committee's report, published yesterday, also points out that responsibility for prejudice is spread though all parts of society.

Indeed, on the question of poor performance at school—which was the focus of the committee's lengthy report—most of the many thousands of children who fail to achieve their educational potential are of British origin. The poorest school performance among ethnic minorities are West Indians. But they still do rather better in the public examinations than indigenous British pupils from similar social and economic backgrounds and with the same intelligence quotient.

The IQ issue is important because it has long fuelled disparagement of other races, especially blacks. Their lower average scores in intelligence quotient tests have been misinterpreted as firm evidence that they are genetically less intelligent, not just in the restricted range of mental activities directly measured by IQ, but in a general sense. This notion is emphatically denied both by the main report and by an associated although independent survey of the evidence led by the professor of psychology at Cambridge University.

Their joint conclusion is that, whether or not children's IQ is determined to some important degree by genetic inheritance, it is certainly strongly influenced by the conditions in which they live. An IQ test is no more able to gauge a child's true innate potential regardless of the circumstances of what he has been fed. The Cambridge study says, IQ of the Cambridge levels found among children of badly off ethnic minority families, are similarly to be found among indigenous children with comparable backgrounds. Although the latter are on the whole less afflicted by broken homes and wretched conditions, the committee's report, published yesterday, also points out that responsibility for prejudice is spread though all parts of society.

The committee is therefore right to put forward its recommendations for ridding schools of racial prejudice as subservient to the greater aim of improving the educational achievement of all children, including those of British origin. The proposed measures centre on conveying to pupils from every ethnic group, and through every element of the school curriculum, that they are growing up to live in a society already composed of people of diverse backgrounds who although proud of their racial origins need to co-exist on good terms.

Such practical studies as are provided are largely discredited not only by teachers but also by employers and consequently parents as soft options for children of low general ability. That is a false impression which the Government should now take the lead in correcting. A useful start would be to arrange for the new technical and vocational courses for 14 to 18-year-olds, which at present lead to only a low-level certificate, to count as a part-qualification for appropriate university courses.

T. BOONE PICKENS, the Bass Brothers, Carl Isaacson, Rupert Murdoch, Sir James Goldsmith. Just whisper their names in the boardrooms of any large U.S. company and watch the reaction. They are without doubt the most controversial figures in Corporate America today.

Ever since the 56-year-old Mr Pickens, a self-made Texas oil man, emerged from nowhere to mastermind last year's downfall of Gulf Oil—the biggest upset in U.S. corporate history for many years—U.S. companies have been running for cover, trying to protect themselves from the unwelcome attentions of a band of increasingly confident corporate raiders.

Their role in the recent dramatic battle for control of Phillips Petroleum—the latest in a string of bids which is dramatically changing the face of the U.S. oil industry—has created a furore and brought to a head the sharp policy debate about the merits of the unprecedented merger mania now engulfing the U.S. corporate sector. The questions include:

● Has Wall Street become a casino where ownership of major companies can change hands at the whim of a handful of speculators? Or do the corporate raiders represent a legitimate check on poor corporate management?

● Are companies being forced to take actions to defend themselves which are not in the long-term interests of shareholders? Who do company directors really represent?

● How does the current merger mania affect the U.S. economy? Is it helping to redirect resources more efficiently, or is it sacrificing longer-term objectives for short-term gains?

To Mr Arthur Laffer, dean of the supply side economists, Mr Pickens is a hero. "Boone Pickens can get management to stand on its head," he says, arguing that the growing band of Wall Street raiders are breaking the grip of the managing class.

By contrast, Mr Harold Williams, a former chairman of the Securities and Exchange Commission, believes that the bit and run attacks on Corporate America are wreaking untold damage. "The current takeover wave is attacking not only poorly managed companies—the traditional reason for supporting the market place action—but also companies that are basically well run," says Mr Williams. "It is causing management and boards of directors to focus their time and attention on short-term defensive types of activity."

Part of the attraction of Mr Pickens is his simple message which he delivers to great effect. In the midst of his regular takeover battles with the giants of the U.S. oil industry, he can be seen almost nightly on U.S. television hammering home his message that shareholders are being taken for a ride by complacent management.

The companies he is attacking, he argues, are vulnerable only because their share prices do not reflect the underlying value of their assets. What he is doing is unlock the real value for the benefit of all shareholders. "The first rule in any takeover defence manual, is to get your share price up," says Mr Pickens. "Do that and you will be safe. It is as simple as that."

This message has been swallowed and regurgitated by an increasingly confident band of



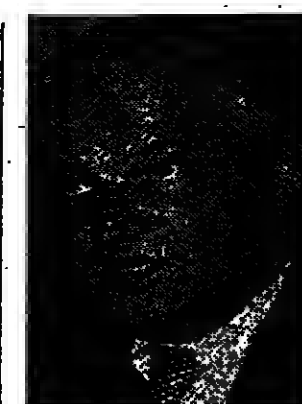
T. BOONE PICKENS, the 56-year-old Texas oil man, emerged from nowhere to mastermind last year's downfall of Gulf Oil—the biggest upset in U.S. corporate history for many years—U.S. companies have been running for cover, trying to protect themselves from the unwelcome attentions of a band of increasingly confident corporate raiders.



SAUL STEINBERG, First hit the headlines at 29 with an astonishing bid for Chemical Bank, the seventh biggest U.S. bank, in 1969. His latest coup was Walt Disney where he and friends sold their two-month-old investment back to the entertainment company for a \$60m profit. He is only 45.



RUPERT MURDOCH, 54-year-old Australian publishing magnate, has been making raids on Wall Street with the expansion of his U.S. newspaper empire. First coup was St Regis, which was forced to buy back his shares at \$10m profit. Did unsuccessfully for Warner Communications but walked away with \$50m profit.



SIR JAMES GOLDSMITH, 52-year-old Anglo-French financier. Has made a killing in the forest products sector. Successes include the takeover and partial liquidation of Diamond International and a 25-day investment in St Regis which netted him a \$5m profit. Currently stalking Crown Zellerbach and Colgate-Palmolive.

## TAKEOVER FEVER HITS WALL STREET

## Names that strike fear into corporate America

By Terry Dodsworth and William Hall in New York

Wall Street raiders who over the past couple of years have marched out of the shadows on to the centre of the Wall Street stage. After extorting a handsome settlement from Phillips Petroleum last week, Mr Carl Icahn described his victory as marking "an important milestone for shareholder democracy."

One of his acolytes, the 43-year-old Irwin Jacobs, sometimes known as "Irv the liquidator," was even more emphatic, calling the defeat of Phillips' controversial recapitalisation plan "the single biggest victory ever won by stockholders on Wall Street."

The appearance of the raiders can be credited with forcing a growing number of U.S. companies to accelerate unpalatable decisions. The climate of thinking which has encouraged Irv to launch his aggressive takeover programme, for example, or Mobil to admit that it might sell Montgomery Ward, one of the worst acquisitions on record, owes a lot to the implied threats from these upstart predators.

Even so, not everyone is quite so well pleased about what is happening on Wall Street. For a start, the raiders regularly extort "greenmail," a form of corporate blackmail where companies buy back their shares from predators on terms not available to the rest of the shareholders. In these cases, the corporate raiders not only make a killing for themselves but also weaken the finances of the company.

Companies ranging from Texaco and St Regis to Walt Disney and Warner Communications, household names in their respective industries, have been "greenmailed" over the past year, providing the raiders with short-term profits of over

half-a-billion dollars. It has been estimated that over \$3.5bn of shareholders' money has been paid out in the form of "greenmail" by U.S. companies over the last year alone.

A second worry is that many managements are increasingly having to spend as much time thinking how to avoid a takeover as on running their companies. Robert Reich, a Harvard economics professor, says that "many managers and big companies for the first time are now threatened. Their corporate lives are at stake. They are quaking in their boots and spending increasing amounts of time huddled with their lawyers and investment advisers."

Critics argue that Japanese companies, which are giving U.S. corporations such a run-around in world markets, do not have to face the destabilising influence of hostile takeovers. U.S. managers, they say, are increasingly under pressure to manage their business with the short-term goal of keeping up their share price at the

expense of long-term objectives. This reduces the incentive to invest in intangible programmes like research and development or exploring for oil in the high risk frontier areas of Alaska or the North Sea, where the payoff, if it comes, can transform a stock market "nugly duckling" into a star performer.

There is also the question whether some companies, in their eagerness to avoid being taken over, are mortgaging their future. Phillips, for example, which has won its independence by offering to swap half of its equity for debt, will emerge as a smaller company with a towering debt burden. If management's optimistic assumptions on oil prices and world interest rates prove wrong, Phillips could well run into serious financial difficulty.

Finally, there is a very real concern that the growing power of corporate raiders like Boone Pickens is forcing companies to strike back in a way which

could seriously damage the long-term interests of shareholders. Mr Harold Williams, for example, firmly believes that when the dust settles on the current upheavals, the activities of the corporate raiders will be looked back on as a "major disaster for shareholder democracy."

"If you look at the anti-takeover provisions being passed in most major corporations, they will prevent any kind of actions to depose managements," says Mr Williams. One defence which is catching on like wildfire, much to the chagrin of the raiders, is the so-called "poison pill". Threatened companies declare a dividend in some form of convertible preferred stock which carries rights that make hostile takeovers prohibitively expensive for a predator.

Mr Williams is also worried by the mounting pressure to alter the listing standards of the New York Stock Exchange (NYSE). An NYSE subcommittee—headed by Mr Andrew Sigler, chairman of Champion International and an outspoken critic of the current takeover raiders—has recommended that the Big Board should allow a listed company to create a class of common stock with disproportionate voting rights.

If the NYSE goes ahead and passes the proposed rule, it will allow managements to insulate themselves totally from shareholders, argues Mr Williams, who concludes "that once these things are in place you will never get them turned around." He believes this would be a very retrograde step.

As the debate rages on, various responses to the problems posed by the raiders are being

alred. Some economists, for example, think that the current merger mania is a temporary phenomenon which will go away when conditions change. A number of factors have undoubtedly helped operators like Mr Pickens to make such an impact. Banks and other financial institutions are much more enthusiastic today about backing a hostile raider than in the past. Their involvement has already drawn angry cries from some of their customers. Unusually, a West Coast oil company now under attack by Mr Pickens, is suing its lead bank, Security Pacific, because it is financing Mr Pickens. The company has asked the Federal Reserve to stop this "recidivist activity" by the banks.

The 1981 Economic Recovery Tax Act has also played into the hands of the bidders. Accelerated depreciation provisions mean that a victorious bidder can often escape tax altogether in the first year after a takeover. And the fact that reported earnings are no longer reflecting the strength of underlying cash flows has meant that many companies are intrinsically stronger than the stock market is willing to accept.

Clearly this environment could change radically if Washington ever gets round to overhauling the U.S. tax system, while a further sharp rise in the stock market would reduce the apparent attractiveness of many potential takeover targets.

A second line of response is to press for legislative changes to make it more difficult for relatively small-scale investors to take destabilising positions in major companies. The point here is that the raiders are grossly undercapitalised in relation to the companies they are attacking. Their threats only make sense because U.S. securities law makes it possible for them to get a strategic stake without making a full bid to the company, and at the same time to make an offer which gives preferential treatment to shareholders who tender their stocks first.

Proposed answers range from Harold Williams' suggestion of a five-year moratorium on all hostile takeovers, to a complete ban on "greenmail," or the adoption of a UK-type system in which investors would be forced to make a full bid once they reach a certain trigger point, at a price which is uniform for all shareholders.

Given the present mood in Washington however, there is not much hope of changes such as these being implemented. The Reagan administration does not seem at all concerned by the current upheaval in Corporate America. Only this week, Mr Joseph Wirth, deputy director of the Office of Management and Budget, told a House subcommittee that there were enough checks in the marketplace and state laws to curb takeover abuse and that "Federal intervention is entirely unwarranted."

Meanwhile, the stock market continues to dance to the speculators' tune. Over the past few weeks four large companies—ITT, Sperry, Crown Zellerbach and Uthco—have seen their shares begin to jump around as rumours swirled through the market about potential bids. At least one of these companies has already taken a "poison pill". There is a danger that if things go on like this, American corporations could get hooked on a course of treatment which is worse than the disease it is trying to cure.

### PROFILE OF THE MAIN DEALS

Raider	Target	Stake bought (per cent)	Estimated profit on deal \$m
T. Boone Pickens	Gulf Oil	13	760
T. Boone Pickens	Phillips	5.7	115
Carl Icahn	—	4.8	100
Bass Brothers	Texaco	9.9	280
Saul Steinberg	Walt Disney	11.1	60
Irwin Jacobs	—	7.7	29
Sir James Goldsmith	St Regis	8.6	60
Rupert Murdoch	—	5.6	37
Rupert Murdoch	Warner	8.6	51
Sir James Goldsmith	Continental Group	n.a.	n.a.

FT Editorial Research

### Detroit splits the profits

THE break-up of Detroit's traditional profit-sharing system which delivered roughly the same wages to workers throughout the big three car manufacturing companies, is graphically illustrated in this year's profit-sharing results.

For 1983, the first year that profit-sharing was in force, both General Motors and Ford paid out between \$400 and \$500 a worker. Last year, however, as Detroit romped to record earnings, Ford shot ahead in its profits distribution handing out an average of \$2,000 a man compared with only \$500 at GM.

GM workers are understandably slightly down on their distribution for the previous year although the group's profits soared to a record \$4.5bn. The slump was partly explained by a rising workforce, partly by a lengthy industrial dispute last autumn. GM also put a larger slice of the cake into capital investment which should, it says, be of advantage to the workforce of GM in the long-term future.

Chrysler, which offered profit-



"No, no, you've got the wrong end of the stick," they're abolishing BNOC, not Enoch."

### Men and Matters

sharing to its Canadian workforce two years ago, is fighting with unions that offer was refused. Chrysler reckons that if it had been accepted the company would have paid out well over \$4,000 a worker after its record \$2.4bn profit last year.

Lee Isaacson, the group's high-profile chairman, has been able to send a mammoth letter and a \$500 cheque to the entire North American workforce, telling employees to spend the gift on the wife and kids as a recognition of their support when the company had to cut wages to survive in the early 1980s.

Ladies' man

Jovial Norman Willis, general secretary of the TUC, yesterday incisively summed up the trade union view of Nicholas Ridley, Transport Secretary—the man who back in 1978 drew up a Conservative blueprint to defeat the miners which bore a remarkable similarity to the Government's tactics in the miners' strike.

"Going to see Nicholas Ridley," he told the annual women's TUC conference in Southampton "should be on any university course on the sociology of disaster."

Nevertheless, things didn't all go Willis's way yesterday. He was hissed as he rose to speak because of far-left opposition to the TUC's role in ending the strike. He brushed out his critics by refusing to apologise for anything about his or the TUC's involvement in the strike.

That quietened the delegates down so much that when he committed the cardinal error for a man at the TUC women's conference, almost no one noticed. All morning delegates in the

well above Norway's moonshine level.

They also offer a word of encouragement to would-be moonshiners. They say that making alcoholic beverages is a "readily-transferable technology" these days, even to places with no industrial tradition.

### Lange's freeze

John Lange, New Zealand's prime minister, is demonstrating an impressive talent for making waves where the waters were calm before. He is now splashing heavily among his cabinet by telling them they should not accept agreed pay rises.

Lange himself has turned down a NZ\$6,000 a year salary increase because he says he is already being well paid for the job. To accept more, he says, would be "just simply greedy at a time we should be showing restraint."

Lange would have enjoyed an increase from NZ\$79,717 to NZ\$85,743. His cabinet colleagues were awarded increases of NZ\$4,804 a year. He has called upon them to make the same gesture of self-sacrifice, adding, "They had better agree otherwise they won't be in their jobs much longer."

The salary increases were approved by the higher salary commission which sets remuneration rates for MPs, senior civil servants, and heads of government bodies.

But Lange takes the robust view that members of Parliament should not be in the job for the money. Pay, he says, should not be the main incentive.

Observer

Standing need

"...be warned. They are addictive. And they are part of an integrated system of technical clothing that you won't want to live without," hurls some advertising copy to Expression, the American Express magazine.

I should hope not. The advertisement is for a pair of trousers.

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POLITICS TODAY

# Can he talk to the people?

By Malcolm Rutherford



Nigel Lawson: like Shakespeare's Coriolanus, he is reluctant to go down into the market place

THE Chancellor of the Exchequer (Mr Nigel Lawson): This Budget will set the Government's course for this Parliament.

There will be no letting up in our determination to defeat inflation. We shall continue the policies that we have followed consistently since 1979. These policies provide the only way to achieve our ultimate objective of stable prices. To abandon them would be to risk renewed inflation, and much higher unemployment. As a result of our determined efforts, inflation is at its lowest level since the 1960s. Economic recovery is well under way and employment is growing.

That was last year when Chancellor Lawson was widely acclaimed as having delivered a budget, well delivered and including a bite at tax reforms. His reputation is not quite the same today.

Menthusiasm: The senate, Coriolanus, are well pleased to make thee Consul.

Coriolanus: I do owe them still my life and services.

Menthusiasm: It then remains that you speak to the people.

Coriolanus: I do beseech you, let me not speak to the people, for I cannot put on the gown, stand naked, and entreat them, for my wounds sake, to give their suffrage: please you, that I may pass this doing.

Shakespeare's Roman plays are among Mr Lawson's favourites, perhaps "Coriolanus" most of all. Shakespeare, he says, was a Tory. The Chancellor likes the Roman virtues: the pursuit of stability in an imperfect world. There is a lot of Coriolanus in the man in Nigel Lawson: the reluctance to go down into the market place and sell himself and sometimes the inability to do it well when he is persuaded to try. The City feels neglected by him.

For two years running he has made poor speeches at the Conservative Party Conference, something that (say) Michael Heseltine or Norman Tebbit would never do, though he concedes to being surprised at having received a standing ovation several years ago as Secretary of State for Energy. It was not a particularly good speech. The Conservative Party, and the public in general, can be very fickle about whom they choose to applaud, and then

denigrate, and when Mr Lawson has not always been effective in the House of Commons either. He has appeared casual, over-confident, too reliant on his conviction that in the long run his policies will come right. He failed—and regretted it later—to congratulate Neil Kinnock when the Labour leader gave an unusually good performance on the state of the economy.

He has been exceptionally rude to the Treasury Select Committee. "That," he said after one session in a voice that could certainly have been overheard, "was a complete waste of time." When it was over, he went conspicuously to talk to a Labour MP, Mark Fisher, whose father was a Tory Member, and not to any of the Conservatives. There were no apologies for his sharpness to Mr Francis Riggall, the committee chairman who, like Mr Lawson, had once been Financial Secretary to the Treasury. Conservatives do not forgive that sort of thing easily. There have been other times, however, when he has been outstandingly successful: for example, in a speech in Zurich in 1981 called "Thatcherism in practice: a progress report," in his first Budget speech and again in the Maastricht Lecture on "The British Experiment" in June last year.

It was also notable that the next time he appeared before the Treasury Select Committee his manner had changed. He treated a Conservative Member,

Nicholas Budgen, with respect, whereas on the previous occasion it had been all disdain. "What had happened?" Mr Budgen had asked. "To Cabinet Government?" The Chancellor said simply "Go on." Mr Budgen dried up. On the second occasion Mr Lawson was almost embarrassingly gracious in thanking Mr Budgen for his remarks that exchange rate policy should not be too clearly defined in public. Coriolanus can go down to the market place if he has to.

Years before he was Chancellor, Mr Lawson used to say that he was naturally lazy, preferring short books to long. He repeated much the same thing in an interview with the Observer last week. I used to think that was an affectionate, almost to conceal great knowledge. Now I think that it is true. Mr Lawson works in sharp, concentrated bursts, like on the Budget. He applies a very great intelligence—no one has disputed that—but he does not much like it. Those who interviewed him after the Budget last year noted that between saying how hard he had been working and how wise it had been to form an alliance with Norman Tebbit, he kept falling asleep.

Yet this year, even more than last, Mr Lawson is in the thick of things. At a time when the opinion polls seem to have turned against the Government, and the Conservative Party is full of self-doubt, the Chancellor has to deliver. A

poor performance next Tuesday would be bad not only for Mr Lawson, but also for the Government's standing in the country and for its ability to dominate the House of Commons. There is still, after all, a very competent Labour front-bench, an Alliance grouping that may be ripe for take-off, and a Conservative Party that may have lost its sense of direction.

What has happened, in the last nine months or so, to make Mr Lawson's stock fall? The natural fickleness of public opinion should be taken as read. One should not preclude, however, the possibility of a headline next Wednesday such as "Nigel bounces back." The media become bored with much the same Government, year in, year out, and there is an ingrained tendency to say that Mrs Thatcher will go the way of Harold Macmillan: beleaguered, uncertain about the succession, and increasingly thinking about foreign affairs. There is something in all of that, perhaps especially in the present months when the Prime Minister seems to be out of the country almost as often as not, and the national mood may be turning against her.

Yet Mr Lawson has had real assets, too. Unemployment has gone on rising much higher and much longer than expected. The structural changes that be wanted in the economy have been much slower to come about than he originally thought, so that it has become

part of the orthodox Conservative litany to say that Mrs Thatcher needs a third term to put her policies fully into effect. There may also have been some carelessness: for instance, over exchange rate policy. There is—or ought to be—a clear intellectual distinction between saying that the Government has no exchange rate target and that it could not give a hint what happens to the pound, against the dollar or the Deutschmark. Mr Lawson, or the Government Information Machine, including No 10 Downing Street, failed to get that across: hence the very sharp rise in interest rates and the further setback to the Government's economic policies.

Not least, there must be by now a sneaking suspicion that even if this Government were done better than its predecessors in reducing inflation and improving efficiency, the relative economic decline has gone on. Other countries have come out of the recession more impressively than Britain. West Germany, for example, has an annual inflation rate of less than 2 per cent, record exports, yet was without the benefits of North Sea oil.

There is again a crucial political factor. It has been apparent at least since the last general election that there has been a battle within the Cabinet between the radicals and the consolidators. Mr Lawson, when he applies himself, is a radical. He would like to reform and simplify the tax system, to move to value added tax almost across the board, to get rid of the anomalies and some of the middle class tax privileges, like interest relief on mortgages.

But there is another wing. John Biffen, the Leader of the House of Commons and a Conservative sage of a kind, thinks that the Tories have gone far enough. They have privatised about 60bn of state assets—considerably more than Edward Heath's administration, which sold off Thomas Cook and the Carlisle state brewery. Moreover, they may have created a new political common ground. The Alliance rather than the Labour Party may now be the main challenger for power, and the Alliance at least will not insist on renationalisation. From (say) Mr Biffen's point of view, it would be risky to go much further. There is a limit to how much change the elec-

torate will accept.

It has never been absolutely clear which side Mrs Thatcher is on: the radicals or the consolidators. Certainly she seems to have come down against some of the more radical reforms this time, though her instinct might be the other way. It will be the 1986 budget that electorally matters most.

Mr Lawson has not much altered since he committed himself to the Conservative Party. He has been the principal architect of Mrs Thatcher's economic policy since the days when he was Financial Secretary. The Medium Term Financial Strategy was largely his: so were the adjustments to give more attention to money in circulation rather than EMS. Even as Secretary of State for Energy he was pivotal for it was in his period that the build-up of coal stocks began, thus facilitating the defeat of the miners' strike.

He has not been indefatigable. In his Zurich speech he specifically countenanced a rise in the public sector borrowing requirement for cyclical reasons, and he seemed to signal some relaxation in policy in his speech to the IMF last September.

On one matter, however, he has been consistent throughout. He believes that all previous post-war governments got economic policy the wrong way round. Macro-economic policy was the fiscal stimulus of an enlarged budget deficit with monetary policy passively following fiscal policy. Micro-economic policy was seen as reserved for dealing with inflation by a panoply of controls, subsidies and incomes policies.

The essence of Lawsonism has been to try to stand that on its head. The proper role of macro and micro policy, he said in his Maastricht lecture, "is precisely the opposite of that assigned to it by the conventional post-war wisdom." He also said: "While the consequences of inflation may not be a sufficient condition for sustainable economic growth, it is, we believe, a necessary condition."

Next week, with the inflation rate again possibly creeping upwards, will be a test. It is not so much the content of the Budget that matters. The Chancellor will have to give a convincing performance. For ultimately Mr Lawson and Mrs Thatcher stand or fall together.

Lombard

## French economic dilemmas

By David Housego in Paris

WHOEVER holds political power in France over the next few years, it is already clear that the overriding economic debate is going to be over how to achieve higher rates of growth and investment. The recent article by M Jean Riboud, chairman of Schlumberger, on these pages reflects the growing impatience of many on the Left in France that orthodox economic policies are not only failing to solve the problem of unemployment but will leave France trailing at the bottom of the European growth league—and well behind the U.S. and Japan. M Riboud is a friend of President Mitterrand and his views certainly strike an echo with M Pierre Bergeyrou, Minister of Finance, who has been talking again in recent days about the need for higher growth and reducing the growth rate differential with the U.S.

On the other side of the fence, a spirited defence of orthodox policies—and of the importance of applying them more rigorously—has come in a combative book by M Christian Saint-Etienne. M Saint-Etienne is a former IMF economist who now works in France with the OECD. He is an unabashed admirer of M Raymond Barre, the former French Prime Minister, but his book will be seized on by any student of the French economy as providing the best analysis of the economy that has appeared for a long time.

M Saint-Etienne's thesis is that there can be no return to higher rates of investment, and hence of growth, until France ends back the budget deficit which is absorbing nearly half of net private savings and thus crowding out productive investment.

In contrast to this deficit of the public administration, the Budget, local authorities and social security has tripled over the past four years to 3.5 per cent of GNP. On M Saint-Etienne's calculations it now absorbs 47 per cent of net private household and corporate savings as opposed to 6 per cent in 1979. This is a country in which industry self-finances only 60 per cent of its investments as opposed to 80 per cent in the U.S. or Britain. The result has been, on M Saint-Etienne's analysis, the maintenance of

high real long-term interest rates and a reversal of the brief upward trend in productive investment under M Barre. Productive investment, which grew 7 per cent in 1980 declined over the subsequent three years. One of the conditions M Saint-Etienne sets for a recovery of investment is nonetheless not being partially fulfilled. Corporate profits are rising as salary costs are held down and companies shed labour. But on OECD figures the combined deficit of the public administrations is still growing and likely to reach 3.8 per cent of GDP. As a result government debt as a proportion of GNP has risen from 25 per cent in 1980 to an estimated 40 per cent this year.

To bring this down would require a sharp deflationary squeeze on public spending resulting in a further period of low growth. It is the political difficulties implicit in this analysis which makes the Opposition hesitant about spelling out its economic programme. The Socialists over the past two years have drawn a little more on orthodox policies. The logic of M Riboud's arguments would have carried France out of the EMS in March 1983 and raised the import barriers to protect an investment boom from leaking abroad. M Mitterrand recoiled from that alternative in favour of holding down the Budget deficit and providing more flexibility in the labour and financial markets. The result is that industrial investment (accounting for 30 per cent of productive investment) is picking up at an annual rate of about 5 per cent in real terms over 1984-85. But this is largely offset by the continuing decline in investment by the public utilities and the construction industry. So the rate of productive investment as a whole is not sufficient or durable enough to boost employment significantly or make good the investment gaps of the past. M Riboud and M Saint-Etienne are both right that something more drastic is needed.

L'Etat français face une crise économique du XXe siècle, by M Saint-Etienne, pub. Economica, 49, Rue Harcourt, 75005, Paris.

### Sources of equity

From Mr J. Dodwell

Sir—Your leader (March 7) threw doubt on whether or not the Government's business expansion scheme will achieve one of its objectives of providing a new source for small business equity.

It takes time for the public to become accustomed to the practicalities and risk assessment of investing in private companies. The successful promotion of separate companies over the last 12 months indicates that investors are now prepared to fund their own views on investment direct into companies and more money is being invested as people make their own choice on where to invest.

The Chancellor and other readers should not be misled by the recent multitude of property development companies. Instead, more attention should be paid to companies in the non-property sector which have been raising money.

As investors become more accustomed to the idea of investing in a private company, more private companies will be able to raise money and this is surely in line with the Government's original objectives and a benefit to the economy as a whole. It would be exceedingly rash, on the basis of what is really less than two years' active experience, to cut short the BES before its current intended end in 1987.

The idea that BES consti-

### Letters to the Editor

tutes "the best tax shelter in town" is a fallacy. Every proposed investment should be looked at first and foremost as a commercial proposition with an eye on the risks.

John Dodwell, Chancery Securities, 20, John Street, WC1.

**Business expansion scheme**

From Mr G. Mackay

Sir—Your leader on the business expansion scheme (March 7) is a welcome appraisal of the current deficiencies. The emergence of the various BES funds has been a great disappointment because they are not fulfilling the purpose intended. Most of these funds are not interested in investing less than £50,000 in a single firm, whereas the main gap in small firm financing is for risk capital in the £20,000-£50,000 range.

It may be that the solution lies in a change in the regulations controlling such funds which limits investment in any single enterprise to, say, £50,000. Alternatively, there may be scope for a new vehicle, a type of local investment fund,

which would be more concerned with the needs of small firms.

G. A. Mackay, Balloon House, Inverness.

**The neglect of manufacturing**

From the Group Managing Director, Concrete Masonry Group.

Sir—I suppose one should be thankful for small mercies in that the Financial Times (March 9) gave reasonable prominence to the remarks of the Secretary of State for Wales when he attacked the City's neglect of our traditional manufacturing areas.

As a medium-sized manufacturer of mainly primary products in unfashionable areas (40 per cent of which are either exports or are import substitutes) I heartily concur with the Minister's views and I know that they are shared by many of us in these basic industries. I wonder, however, if he turned the Lex column on the same day where, in a piece describing the clearing banks' attempts to put their own houses in order, he would have

seen UK manufacturers linked in the same sentence to banana republics. Am I being unduly sensitive or would the Minister see remarks such as these made by your respected columnist as further corroboration of his views?

R. Johnson, Lloy, Wrexham, Chwyd.

**Playing poker at County Hall**

From the Leading Opposition Spokesman on the Ethnic Minorities Committee, Greater London Council.

Sir—Robert Paulay your local government Correspondent commented (March 12) that not a single member of the GLC would last five minutes in a poker school after he watched the rate making proceedings at County Hall.

He was wrong because 40 members constituting the Conservative group played a successful game of poker that evening. I am not for the rate payers of London. Alan Green, our leader, convinced the soft left (The Nervous Tendency) that the Conservative group would vote against the maximum rate precept. In fact, the group as a whole had no intention of doing so and would have ensured by abstention that a legal rate was achieved if our bluff had not worked.

We persuaded Labour to discard their hand with little more than a pair of twos—not bad poker!

Rodney Gent, County Hall, SE1.

### Building straw men to knock down the infrastructure arguments

From the Executive Chairman, Gold Fields ARC

Sir—The star of the pro-infrastructure lobby, in the ascending column in free fall, is now apparently in free fall. That the Government is "not for turning" could not have been made more clear than in January's Expenditure White Paper—a planned real cut in non-defence capital spending of 15 per cent over the next three years. What is more, the "siren voice" of the infrastructure lobby must presumably accept a large share of the blame for the plummeting pound and higher interest rates!

In fact the Government has constructed straw men to knock down the broadly-based arguments for extra infrastructure spending. It is interesting to review this exercise in character assassination, case by case.

The TUC argument ("Reconstruction of Britain")—a five-year £30bn increase in public spending—easy meat for the Government. This dash for growth would have dire effects on the market confidence. And anyway this case is based on a false diagnosis of our economic ills. Demand has never been a problem—rather, it is the inability of home producers to satisfy demand which

epitomises the British disease. The Government's actual response shows a surprising lack of faith in the success of the medium-term financial strategy (MTFS) in changing attitudes and expectations. Is it unrealistic to hope that a nominal demand boost today would produce a 50:50 split between real growth and inflation—i.e. only a little better than at present? If not the inflationary price of targeted public expenditure is well worth paying. If so, the MTFS itself must be considered a failure.

With the CBI ("Fabric of the nation") the Government is not confronted with the Vix Nicholson approach to fiscal policy. Rather, the case is put for an extremely modest addition to infrastructure spending. Here the CBI apparently stands condemned by its overall support for the MTFS. Since it shares the Government's desire for lower interest rates and lower inflation, pleas for small additions to expenditure can be dismissed as ineffectual to both.

But it perfectly consistent for the CBI, while recognising the need for a stable financial environment, to argue for a shift in priorities within the MTFS. A shift from current spending to economically justifi-

fied capital programmes would benefit the supply side of the economy the Government itself rightly holds so dear. Any impact on domestic interest rates would probably be less, say, than an upward revision to U.S. GNP figures of one-tenth of a percentage point.

Seemingly the easiest meat all is the construction lobby itself. The Government has convinced itself that, for the general good, it must rise above special pleading. And, in the Government's eyes, despite the flurry of sponsored Treasury modulations, the "Boys from the black stuff" are not noted for their acumen in macro-economics.

But the flaws in the Government's case are as wide as the cracks in the MI, or M3. While the construction industry would certainly benefit from increased infrastructure spending, this cannot, in logic, disqualify it from pointing out the wider benefits of improved industrial competitiveness and consequential higher employment.

The recent National Economic Development Office report on the state of the infrastructure could suffer a similar fate to those of the TUC and CBI. This must not be allowed to happen. If nothing else the

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### Group Corporate Policy

- Finances improved by disposal of non-strategic assets
- Core businesses reorganised into three autonomous subsidiaries - Property, Food and Hotels
- Involvement in joint ventures reduced
- Properties developed for sale reduced

### Group Finance

- Hongkong Electric shares sold for HK\$ 2,900 million in cash
- Peak borrowing contained at HK\$ 14,800 million as at year end
- Total borrowings now under HK\$ 12,000 million
- Total facilities available HK\$19,000 million
- Issue of preferred ordinary shares with warrants to raise further HK\$ 750 million to repay variable rate borrowings and reduce gearing to 72%

### Property

Supply and demand forecast in Hong Kong encouraging. The Hong Kong Club Building completed in June. Total commercial investment portfolio now 5 million sq. ft. - over 95% let. Exchange Square and Fleet House ready in March and May 1985.

### Food and Hotels

Both subsidiaries had another successful year. Dairy Farm contributed 23% and Mandarin Oriental 11% of Group profit from operations.

### Prospects

Political uncertainty removed. Economic indicators encouraging. Stock market has recovered well. Property market showing welcome signs of recovery.

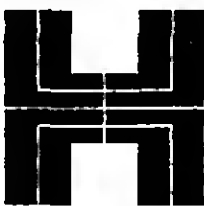
Simon Keswick  
Chairman  
Hong Kong, 14th March 1985

### 1984 Results

	1984	1983
	HK\$ million	
Operating profit		
Investment properties, food and hotels	1,428	1,420
Properties developed for sale	31	(515)
Financing charges (net)	(1,183)	(831)
Profit before taxation	654	453
Profit after taxation and minority interests	354	168
Extraordinary items	(304)	(1,450)
Profit/(loss) attributable to shareholders	50	(1,282)
Long term liabilities	13,025	13,353
Shareholders' funds	13,832	13,736
Earnings per share	16.5c	7.8c
Dividends per share	1c	1c
Net asset value per share - undiluted	\$6.45	\$6.41
- diluted	\$6.23	\$6.19

### The Hongkong Land Company Ltd

Alexandra House, Hong Kong



## INTL. COMPANIES & FINANCE

# Kodak to buy floppy disk maker

BY LOUISE KEHOE IN SAN FRANCISCO

EASTMAN Kodak of the U.S. has agreed to acquire California-based Verbatim, the largest maker of computer floppy disks for about \$174m, or \$7.55 per share, to expand its computer-related interests.

The company, best known as the world's largest producer of photographic products, will buy 4m Verbatim shares from its founder and chairman, Mr. J. Reid Anderson, and have an option to purchase an additional 5.2m new shares directly from the company.

Verbatim posted net earnings of nearly \$15m in fiscal 1984 on sales of about \$170m. Recently, however, Verbatim has been hit by a general decline in computer disk sales and rapidly declining prices. The company made 25 per cent of its U.S. workforce redundant last month.

For the quarter ended December 28, Verbatim reported net losses of \$3.8m compared with operating profits of \$2.3m in the corresponding quarter of 1983.

The deal requires approval of

government regulations and Verbatim's shareholders.

Kodak said it planned to operate Verbatim as a subsidiary reporting to its mass memory products division. Last October Kodak announced plans to expand its participation in the computer market and formed the mass memory products division to manufacture floppy disks and other computer products.

The company said it would continue to build manufacturing operations for the mass memory division

in several locations. These plants would still be needed to meet anticipated demand for diskettes as well as to produce other planned products such as optical disks.

Kodak said its offer to buy Verbatim shares at \$7.55 each would be conditional on the tender of 40 per cent of the outstanding shares and would be for 49 per cent of the Verbatim common shares outstanding.

If 90 per cent or more shares are tendered it would buy all of them.

## Deutsche Babcock pays dividend

BY PETER BRUCE IN BONN

DEUTSCHE BABCOCK, the West German power and engineering group, has resumed dividends to ordinary shareholders after two years without payment.

Herr Helmut Wiehn, Deutsche Babcock's chairman, said the company, more than 25 per cent owned by Iran, would pay DM 3.3 per ordinary share and DM 3.3 for the preference shares.

The group made a net profit of DM 28.1m (\$8.4m) in the year ended September 1984, an increase of 20 per cent on the previous year. Turnover, however, fell from DM 8.05bn to

DM 7.01bn. Although Deutsche Babcock said it would probably take another two years for the major losses of three years ago, in the Middle East, particularly Saudi Arabia, to be completely cleared, the resumption of an ordinary dividend appears to signal that the worst effects of these have been overcome.

Net bank debt, for instance, was cut last year by DM 209m to DM 61m and interest payments shrunk 43 per cent to DM 26m.

Despite these improvements, Herr Wiehn gave notice that

Deutsche Babcock would have to deal again this year with shrinking sales. He said he expected incoming orders to fall to DM 5.3bn from DM 5.8bn. Turnover would drop from last year's DM 7.1bn to around DM 5.5bn, he said.

The group's power station division was experiencing little in the way of a revival.

● VAG LEASING, a VW unit, posted a satisfactory profit for 1984 as turnover rose 23 per cent to DM 1.32bn. In 1983 turnover rose 25.8 per cent to DM 748m.

## Citibank sees German expansion

BY JONATHAN CARR IN FRANKFURT

CITIBANK, the U.S. banking group, sees good prospects for further business expansion in West Germany, thanks not least to the capital market liberalisation.

Specifically, Citibank welcomes the prospect that it, along with other foreign banks in Germany, may soon be allowed to lead-manage foreign D-mark bond issues.

This emerged at a Press conference yesterday, led by Mr. John Reed, Citibank chairman, to mark 25 years of Citibank branches in Germany.

So far only German banks

have had lead-management rights, but the Bundesbank is now pressing to relax this rule - and for other liberalisation steps. The change is felt likely to come in the course of this year.

Citibank executives made clear their German operation was already expanding fast - with total assets rising to DM 4.8bn (\$1.4bn) in 1984 after DM 3.8bn in the previous year. Profits were also said to be up sharply but no details were given.

The bank has seven branches in Germany and plans to increase its network further - in

Cologne among other cities. Citibank sees good prospects for dealings with U.S. subsidiaries and large West German clients, but is now aiming at medium-sized companies too.

Mr. Reed firmly rejected the idea that slow economic growth in Europe and structural problems often described as "Euro-sclerosis" might cause his bank to give low priority to its European operations.

He stressed that while Citibank expected its fastest growth over the next decade to be in the U.S., a strong performance was expected in Europe too, and especially in Germany.

## Bergen Bank reports record operating result

BY FAY GJETER IN OSLO

BERGEN BANK, Norway's third largest commercial bank, reports record operating profits last year - Nkr 335m (\$55.7m), before loss write-offs compared with Nkr 410m in 1983.

Profitability was also sharply up, with earnings as a proportion of average total assets amounting to 1.81 per cent, compared with 1.71 per cent a year earlier. Earnings per share were slightly down, however, at Nkr 60.40 (Nkr 40.50).

Mr. Egil Gade Grave, managing director, expects earnings per share to fall further this year, but will not put a figure on the likely decline because it will be affected by too many factors outside the bank's control.

Berge Bank announced over a month ago that it was increasing dividends to 14.5 per cent for 1984, from 13 per cent, and that it would offer a rights issue "some time towards the end of April" which would boost capital by Nkr 178m to Nkr 863m, with payment due by mid-

June. Profits on foreign currency trading jumped last year to Nkr 130m, from Nkr 84m in 1983.

Another profitable activity, according to Mr. Gade Grave, was share trading, both for the bank's own account and for its customers. This yielded a total of Nkr 109m, compared with only Nkr 57m. Interest earnings, on the other hand, were hit by official interest rate policy. Net interest income as a proportion of total assets fell to 3.24 per cent from 3.49 per cent.

Operating costs, in relation to total assets, fell to 3.26 per cent, from 3.42 per cent in 1983.

Bergen Bank has decided to exercise its option to buy stakes of 20 per cent each in the West German and U.S. subsidiaries of Scandinavian Enskilda Banken, the Swedish bank with which it is linked, through the recently established Scandinavian Banking Partners.

## Danish shipping group reduces losses

By Hilary Barnes in Copenhagen

DFDS, the Danish shipping group which last year staged off a financial collapse, reported reduced losses for 1984 and says the current year is expected to produce continued recovery.

Losses emerged at "DKr. 272m (\$22.7m), down from DKr 322m in 1983. After profits of DKr 185m on ship disposals, and reduced tax, the net loss for last year is reduced to DKr 87m.

The group, which specialises in passenger and freight traffic in the North Sea, says the improvement was brought about by better operating earnings, reduced financial costs and the sale of five ships, which netted DKr 185m.

A further improvement is expected in 1985, although there will still be a loss. Operating results will continue to recover, and there will be more fleet disposals. Ship sales for 1985 may net DKr 85m.

## Wessanen 30% ahead

By Laura Raun in Amsterdam

WESSANEN, the Dutch food-processing group, has increased net income by 30 per cent to Fl 48.1m (\$12.7m) for 1984.

The increase, which was slightly above the company's forecast of last autumn, has prompted an increase in the dividend to Fl 6.50 a share from Fl 6.20.

Sales rose 15 per cent to Fl 4.14bn. Around two-thirds of turnover derives from the U.S., where the robust economic recovery and strong dollar bolstered the figures.

Net income per share grew to Fl 16.70 from Fl 15.39 taking into account a 10 per cent increase in capital. Wessanen privately placed 261,000 shares in London last November.

## Chairman of Iberia hands in resignation

By Tom Burns in Madrid

Iberia's sorry record, huge losses and labour disputes came to a head yesterday with the resignation of Sr. Carlos Espinosa, chairman, and the appointment of Sr. Nacho Andreu, a former banker, to replace him.

The departure of Sr. Espinosa de los Monteros had been expected since late last year when Sr. Andreu, then a senior executive of the airline, was named as the successor to the disgraced chairman of INI, the Spanish state holding company which owns the airline.

Sr. Andreu, aged 51, is a newcomer to the aviation world. He was formerly chairman of the Banco de Credito Local, a minor state bank. He will, like the outgoing Iberia chairman, also run the INI-owned domestic and charter Spanish airline, Avianca.

For 1983, Iberia's losses rose to close on Pta 30m (\$162m), against a forecast Pta 50m deficit, and the airline became a major drain on the financial resources of the state holding company.

There has been a marked improvement in the 1984 balance with losses reduced to Pta 17bn despite a bitter five-week strike by pilots at the start of the summer holiday season.

Labour disputes, particularly by pilots, have become a regular feature of Iberia's public image and there has been increasing criticism in Spain of the airline's services.

More importantly criticism has focused on Iberia's safety standards, and the controversy was fuelled last year when a major crash on the Madrid-Barcelona route.

## Swissair lifts profit and holds payout

By John Wicks in Zurich

Swissair reports modestly higher profits for 1984 and says earnings are likely to be broadly maintained during the current year.

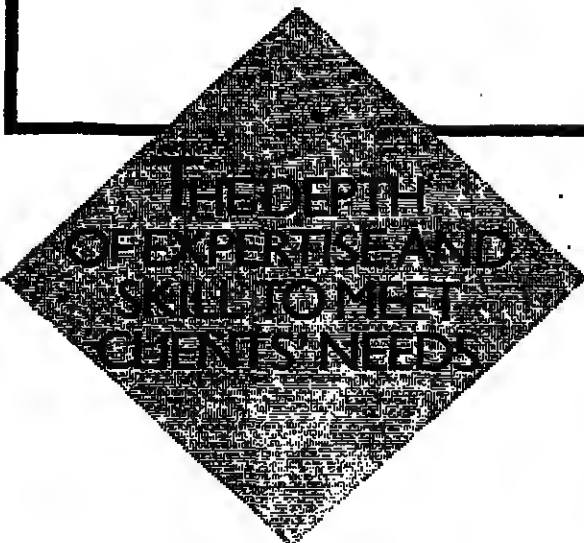
The Swiss national airline has merged from 1984 with net profits of SwFr 60.7m (\$21.3m), an increase of 8 per cent over the SwFr 56.3m of 1983. It plans to pay an unchanged dividend of SwFr 33 a share.

The improved earnings result from an increase in total revenue of 3.6 per cent to SwFr 4.81bn. Gross earnings rose by 8 per cent to SwFr 358.7m.

Flight operations returned to profit, having run at a loss since 1978. Passenger traffic was at about the same volume as in the previous year, though more profitable - while Swissair reports a boom in freight and postal traffic.

Mr. Robert Staubli, management chairman, said the airline was optimistic about 1985. In the first two months, figures had run at budgeted levels, he said.

This year is to be one of consolidation for Swissair, said Mr. Staubli, with no change in the size of the fleet. Total services offered would expand by only some 1.5 per cent.



Year ended 31 December	1984	1983
Revenue	£247.2m	£207.0m
Profit before exceptional charge and taxation	£ 85.5m	£ 80.1m
Profit before taxation	£ 78.3m	£ 80.1m
Earnings for the year	£ 50.2m	£ 40.1m
Earnings per share	22.8p	18.5p
Dividends per share	10.0p	8.0p

The information shown above is extracted from the full financial statements for the years ended 31 December 1983 and 1984. The full financial statements for the year ended 31 December 1983 have been filed with the Registrar of Companies and the report of the auditors thereon was unqualified. The full financial statements for the year ended 31 December 1984 have not yet been reported upon by the auditors and have not yet been filed with the Registrar of Companies.

## Sedgwick Group



A commanding presence in worldwide insurance and reinsurance broking



U.S. \$125,000,000  
THE MORTGAGE BANK AND  
FINANCIAL ADMINISTRATION AGENCY  
OF THE KINGDOM OF DENMARK  
(Kongeriget Danmark Hypotekbank og Finansforvaltning)  
Guaranteed Floating Rate Notes due 1999 Series 95  
Redeemable at the Noteholders' Option in 1996  
Unconditionally guaranteed by  
THE KINGDOM OF DENMARK  
Notice is hereby given that the Rate of Interest for the third one-month sub-period has been fixed at 9 7/8 per cent, and that the interest payable for the third one-month sub-period in respect of U.S. \$10,000 nominal of the Notes will be U.S. \$81.27. The total amount due for Coupon No. 4 payable April 15, 1985, is U.S. \$227.43.  
March 15, 1985, London  
By Citibank, N.A. (CSI Dept.), Agent Bank

CITIBANK



## Jardine Matheson (Finance) Limited

HK\$1,000,000,000 9 1/2% Guaranteed  
Unsecured Loan Stock 1984/95

Notice is hereby given that the Register of Holders of the 9 1/2% Guaranteed Unsecured Loan Stock 1984/95 ("Loan Stock") will be closed from 1st April, 1985 to 15th April, 1985 (both dates inclusive) to establish the identity of those Loan Stockholders entitled to the half-yearly interest payment, payable on 15th April, 1985.

In order to qualify for the interest payment all transfers, accompanied by the relevant Loan Stock certificates, must be lodged with the Company's Registrars, Central Registration Hong Kong Limited, not later than 4.00 p.m. on 29th March, 1985.

Jardine Matheson (Finance) Limited  
Jardine, Matheson & Co., Limited  
Secretaries

Hong Kong, 14th March, 1985.

## COMMUNAUTE URBAINE DE MONTRÉAL

March 15, 1985

Communauté urbaine de Montréal  
(Montreal Urban Community)  
(Canada)

US\$150,000,000  
Floating Rate Notes due 1991

In accordance with the terms and conditions of the Notes, notice is hereby given that for the six months from March 18, 1985 to September 18, 1985 the Notes will bear interest at the rate of 10 1/4% per annum. The interest payable on the relevant interest Payment Date, September 18, 1985 against Coupon No. 3 will be US\$520.69 per US\$100,000 Note.

Agent Bank

ORION ROYAL BANK LIMITED  
A member of The Royal Bank of Canada Group



## INTERNATIONAL COMPANIES and FINANCE

## APPOINTMENTS

## Why Holmes a Court is aiming at Asarco

BY MICHAEL THOMPSON-NOEL IN SYDNEY

ACCORDING TO reports from New York, Mr Robert Holmes a Court's emergence as an 9.9 per cent shareholder in Asarco, the troubled U.S. mining concern, has baffled Wall Street. The Australian entrepreneur is relatively unknown in the U.S.

One Wall Street broker said his clients wanted to know why Mr Holmes a Court had so many surmises. However, in the view of at least one top Australian energy analyst, Dr Ian Story, a director of share broker Meares and Phillips, Mr Holmes a Court's holding in Asarco when the obligatory 30-day waiting period expires on March 30.

At which point, says Dr Story, the Perth businessman will level his guns on the rest of the world's lowest-cost copper mines.

Ultimately, Mr Holmes a Court would dispose of MIM's coal interests, while pocketing its copper-silver-lead-zinc mine, one of the world's largest producers of those metals.

Bel Resources is a 45 per cent owned fast-growing natural resources offshoot of Mr Holmes a Court's master company, Bell Group.

Since 1983, says Mr Holmes a Court, Australian resource projects have been under-valued. Right or wrong, Bell Resources has picked up a clutch of key investments, including a 1.38 per cent royalty over Australia's Bass Strait oil production, a 100 per cent stake in two major Queensland coal consortia, and a significant holding in Broken Hill Proprietary (BHP)—Australia's largest company. The company is emerging as a significant force on the

world's resources stage.

Dr Story is Australia's most noted Holmes a Court watcher. In his view, Mr Holmes a Court is keen to add MIM's metal deposits in North West Queensland to a portfolio that already involves direct interests in Australia's leading resource properties—Bass Strait and Utah Coal Associates.

Weeks Petroleum (WP), Bell Resources subsidiary, currently

Bell Group, master company of Mr Robert Holmes a Court, yesterday announced interim net profits of A\$26.55m (U.S.\$18.3m), compared with A\$15.03 previously. Turnover was A\$256m, up from A\$238m to the six months to December. Most of the increase arises from a adoption of equity accounting for subsidiaries.

In addition an extraordinary gain of A\$24.21 was recorded, arising from its share in gains made by Bell Resources from the disposal of assets.

Exchange rate movements increased foreign exchange liabilities by A\$7m, which has been debited from foreign exchange reserves. No revaluation of assets held in foreign currencies has been made.

holds 2.834m Asarco shares. After the 30-day waiting period WP could increase its stake to 15 per cent, or 4.725m share. Any additional buying will be undertaken by Bell Resources.

Asarco, which is taking legal action to try to block Mr Holmes a Court, has 31.5m shares currently on issue. At an average buying price of US\$27 per share, 40 per cent of Asarco—which might be enough to win control—would cost about US\$340m.

The principal benefit of the

Asarco takeover would be achieved when the 44 per cent interest in MIM is sold from Asarco into Bell Resources. We believe that a premium of 30 per cent over existing market value would be necessary in order to satisfy U.S. minority shareholders.

"Total market value of the MIM parcel of 221.1m shares is U.S.\$402m. The 30 per cent premium necessary for the transfer of MIM comes to an additional U.S.\$120m. The total cost of the purchase to Bell Resources/WP is therefore U.S.\$522m, or A\$746m."

On Dr Story's calculations, cash received by Asarco from the MIM sale would be almost enough to retire virtually all Asarco's debt of U.S.\$541m. Bell Resources should then be able to realise U.S.\$466m by selling 40 per cent of Asarco back to U.S. investors at about U.S.\$37.02 per share.

The net effect of all this is that Bell Resources wins control of MIM at A\$2.56 per share—far lower than the price it would pay if buying MIM shares openly in Australia.

Dr Story sums it up like this: "At market prices, all of Asarco is worth about U.S.\$745m. For control, Mr Holmes a Court would need to spend U.S.\$375m, or an additional U.S.\$300m. If 44 per cent of MIM gives Mr Holmes a Court effective control, then a U.S.\$375m investment in Asarco gives Mr Holmes a Court control of a total of U.S.\$1.17m worth of mining companies."

Whether he wants it or not, quite clear—otherwise everyone would be as rich as Mr Robert Holmes a Court. Yet in Australia, the belief is growing that Perth's "lone rider" will indeed go for control of Asarco.

## Maiden result from Brother Industries

By Our Financial Staff

EROTHE INDUSTRIES, the Japanese electronic typewriter and sewing machines group, has posted a ¥11.56bn or ¥33.38 a share net income for the year ended November 20.

Comparisons with previous year levels are not available as Brother has revealed consolidated results for the first time.

Profit, before taxes and extraordinary items, totalled ¥11.56bn, while consolidated sales amounted to ¥188.92bn.

On a consolidated basis, exports totalled ¥11.6bn, or 61.4 per cent of overall sales, while domestic sales amounted to ¥77.31bn.

Sales of office machines, accounting for 47.3 per cent of the company's total sales, came to ¥58.39bn, while those of sewing machines amounted to ¥51.93bn or 27.5 per cent of overall sales.

Mr David Davies, the group's managing director, insisted that the fire-fighting period, during which the group's survival was in doubt, is over. He said debts are now at a manageable level, with cash flow covering both capital and operating costs, and are no longer the main focus of management attention. He outlined initiatives planned for 1985 in all three of the group's main operating areas.

The preference share offer, of one share for every 10 currently held at HK\$5.10 per share, was signalled by Mr Davies as one of two watershed developments indicating that

## Hongkong Land to raise HK\$750m on return to black

BY DAVID DODWELL IN HONG KONG

HONGKONG LAND, the Territory's leading property group, yesterday reported a return to profitability in 1984 after two years of substantial losses.

The group also unveiled plans for a preference share issue intended to raise HK\$750m (US\$96.2m). Such a call on shareholders would have been impossible a year ago, and is a measure of the progress made in reducing debts which peaked in December 1984 at HK\$14.8bn. It has been underwritten by merchant banks Jardine Fleming and Wardley.

Profit attributable to shareholders amounted to HK\$30m, after extraordinary losses of HK\$10.24bn. This is a modest profit on a turnover of HK\$10.24bn, but compares with an attributable loss in 1983 of HK\$1.28bn.

Shareholders have had to live with a very difficult situation for a couple of years," Mr Davies said. "It was important to offer them paper that rewards their loyalty." As a result, the preference offer guarantees dividends of 34 cents a share, compared with the nominal 1 cent per share being paid on existing shares. Shareholders can pay in two tranches, at the end of May and then in December. They also receive a warrant for every preferred share taken up, redeemable at HK\$5.10 at any time up to December 1991.

For the group, it provides funds at a cost equivalent to an interest rate of 6.67 per cent, compared with average interest cost last year of 11.7 per cent.

the group was no longer in a parlous state. Recently Land sold its 34.1 per cent holding in the Hong Kong Electric for HK\$2.9bn. Mr Simon Kerwick, group chairman, has described this as a "major step in the financial regeneration of the company," reducing group debt by 20 per cent "at a stroke."

Raising funds by means of an offering to shareholders would have been out of the question even six months ago, both because the local stock market was plagued by political uncertainty ahead of the Sino-British agreement on Hong Kong's future after 1997, and because Land's plight was seen to be so uncertain.

"Shareholders have had to live with a very difficult situation for a couple of years," Mr Davies said. "It was important to offer them paper that rewards their loyalty." As a result, the preference offer guarantees dividends of 34 cents a share, compared with the nominal 1 cent per share being paid on existing shares. Shareholders can pay in two tranches, at the end of May and then in December. They also receive a warrant for every preferred share taken up, redeemable at HK\$5.10 at any time up to December 1991.

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## Managing director for Littlewoods Chain Stores

Mr Arthur Mann has been appointed managing director of LITTLEWOODS CHAIN STORES. He leaves the Greater Midland Co-operative Society where he was chief executive. He was previously managing director of Savacentre and formerly operations director of Fine Fare. Mr Fredrick Gaba, Littlewood's group marketing director, has been appointed acting managing director—chain store division, until Mr Mann takes up his post.

Mr Nicholas Hollanby has joined ASTRA GAMES as a director and general manager.

Mr Trevor Slater has been appointed managing director of TILBURY HOMES (previously Tilbury Developments) and a director of Tilbury Developments (previously Tilbury Estates). He also is managing director of a new company, Tilbury Homes (Scotland). Mr George Gibney has been appointed local director of Tilbury Homes (Scotland). Mr Robert Drinkwater has been appointed assistant managing director of Tilbury Plant.

Following the acquisition of Laws Stores, WM LOW & CO has restructured its board. Mr Philip Bettie, chairman, has agreed to stand down. He is succeeded by Professor Christopher Blake, a non-executive director. Professor Blake holds the Bonar Chair of Applied Economics in Dundee University, and is a director of the Alliance and Second Alliance Trusts. Mr Ian Stewart continues as deputy chairman. Mr Ramsay Johnson, an experienced property manager in Scotland, is to join as an executive director to assume responsibility for property acquisitions.

C.J.W. (UNDERWRITING AGENCIES) has appointed Mr

P. J. Mahland as chairman, Mr J. Smale, Mr J. R. S. Wace and Mr J. B. Hume as directors, and Mr J. H. Hunt as a director and deputy underwriter. Mr C. J. Warfield remains as a director and underwriter of Syndicate 553.

MY DART has appointed Mr Peter H. Ryan as a non-executive director.

THE KENNING MOTOR GROUP has appointed Mr Daman Raj Singh as division director, management services.

GREIG FETTER GROUP has appointed the following as divisional directors of Greig Fetter: Mr G. A. Hoorda, Mr R. H. Middleton, and Mr P. R. F. Watson; and as associate directors: Mr R. G. Phillips and Mr A. P. Tilley.

Mr William H. Hyman and Mr Jon S. Kimmel, president and vice president respectively of American Boats Crusing Co Inc, and Mr Bryan M. Zurel is director (Africa) of Industrial Diamond Co, have been appointed to the board of INDUSTRIAL DIAMOND CO, London.

At SOUND RESEARCH LABORATORIES Mr Peter Hobbs becomes deputy managing director, moving from the company's London office to the new position in Colchester. The second member of the staff appointed to the board is Mr Doug Sharpe.

The NFU MUTUAL AND AVON INSURANCE GROUP has appointed Mr Colin Redman as assistant general manager with responsibility for the group's life operation. Mr Redman, who is currently general manager and secretary with Zurich Life, will be joining NFU Mutual on April 1.

All these Bonds have been sold. This announcement appears as a matter of record only.

ECU 50,000,000

## Peugeot Finance International N.V.

(with its statutory seat in Amsterdam)

10 1/4 per cent. Bonds due 1990

Unconditionally guaranteed by

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Kredietbank International Group

Banque Nationale de Paris

Banque Paribas Capital Markets

Crédit Lyonnais

Société Générale

Algemene Bank Nederland N.V.

Amro International Limited

Dresdner Bank Aktiengesellschaft

Morgan Guaranty Ltd.

Swiss Bank Corporation International Limited

S.G. Warburg &amp; Co. Ltd.

Banca Commerciale Italiana Banca Nazionale del Lavoro Banco di Roma Bank of Tokyo International Limited  
Banque Arabe et Internationale d'Investissement (B.A.I.I.) Banque Française du Commerce Extérieur  
Banque Générale de Luxembourg S.A. Banque Indosuez Banque Internationale de Luxembourg S.A. Banque Nagelmackers S.A.  
Banque de Wendling, Schlumberger, Mallet Barclays Merchant Bank Limited Bayerische Landesbank Girozentrale  
Bayerische Vereinsbank Aktiengesellschaft Caisse Centrale des Banques Populaires Caisse des Dépôts et Consignations  
Caisse d'Epargne de l'Etat du Grand-Duché de Luxembourg (Banque de l'Etat) CEEA-Centrale Raiffeisenbank C.V. Belgium  
Chase Manhattan Capital Markets Group Chase Manhattan Limited Commerzbank Aktiengesellschaft La Compagnie Financière  
County Bank Limited Creditanstalt-Bankverein Kredit Agricole  
Crédit Commercial de France Crédit Communal de Belgique S.A./Gemeentekrediet van België N.V. Crédit Général S.A. de Banque  
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Daewoo Europe Limited Den Norske Kreditbank (Luxembourg) S.A. Deutsche Bank Aktiengesellschaft  
S.A. Dewina N.V. Dillon, Read Limited Girozentrale und Bank der österreichischen Sparkassen Aktiengesellschaft  
Lazard Brothers & Co. Limited Lazard Frères & Co. Lehman Brothers International Shearman/Amesbury Express Inc.  
Lloyds Bank International Limited Merrill Lynch Capital Markets Mitsubishi Finance International Limited  
Samuel Montagu & Co. Limited Morgan Stanley International Nederlandsche Middenstandsbank nv Nederlandse Credietbank nv  
The Nikko Securities Co. (Europe) Ltd. Nippon Credit International (HK) Ltd. Nippon European Bank S.A. NCB Bank  
Nomura International Limited Orion Royal Bank Limited Peterbroeck, Van Campenhout & Cie S.C.S.  
PK Christiania Bank (UK) Ltd. Rabobank Nederland Salomon Brothers International Limited Sparebanken Oslo Akershus  
Sumitomo Finance International Union Bank of Switzerland (Securities) Limited Van Moer Santere & Co.  
Westdeutsche Landesbank Girozentrale Wood Gundy Inc. Yamaichi International (Europe) Limited

New Issue - January 24, 1985

## PRIVATBANKEN A/S (the "Bank")

(Incorporated in the Kingdom of Denmark with limited liability)

## NOTICE

to the holders of the outstanding  
£12,000,000 14 1/2 PER CENT. SUBORDINATED NOTES 1985  
of the Bank (the "Notes")

of the  
EARLY REDEMPTION ON 15th APRIL, 1985  
of all of the Notes by the Bank

NOTICE IS HEREBY GIVEN to the holders of the Notes (the "Noteholders") that, in accordance with the Terms and Conditions endorsed on the Notes (the "Conditions") and pursuant to the provisions of the Trust Deed dated 15th April, 1981 made between the Bank and The Law Debenture Corporation p.l.c., constituting the Notes, the Bank will on 15th April, 1985 (the "redemption date") redeem all of the Notes then outstanding at 101 per cent, of their principal amount together with interest accrued to such date (being an aggregate of £1,155 for each Note of £1,000). Payments of principal, premium and accrued interest will be made on and after the redemption date in the manner provided in the Conditions against surrender of Notes and Coupons No. 4 due on 15th April, 1985 and all subsequent Coupons appertaining thereto at the specified office of any of the Paying Agents listed below. Failure to surrender any such subsequent Coupon(s) will result in the amount of such Coupon(s) being deducted from the sum due for payment on the redemption date.

The attention of Noteholders is drawn to the Conditions and in particular to Conditions 4 and 5 which contain further details regarding redemption.

PRINCIPAL PAYING AGENT  
HAMBROS BANK LIMITED,  
41 Bishopsgate,  
London EC2P 2AA.

PRIVATBANKEN A/S,  
4 Bergsgade,  
DK-1248 Copenhagen K.

OTHER PAYING AGENTS  
KREDIETBANK S.A. LUXEMBOURGEOISE,  
43 Boulevard Royal,  
P.O. Box 1108,  
Luxembourg.

MORGAN GUARANTY TRUST COMPANY OF NEW YORK,  
Avenue des Arts 35,  
B-1040 Brussels.

PRIVATBANKEN A/S  
By: Arthur F. Schmiegelow,  
Chairman of the Board of Managing Directors

Dated 15th March, 1985.

## Notice of Purchase

European Investment Bank  
Issue of up to £75,000,000—  
10 1/4% Bonds, due 1992, of  
which £50,000,000—being  
issued as the initial tranche

Pursuant to the terms and conditions of the Loan Agreement, notice is hereby given to holders of the Bonds that the eleven-month period ending 14th February 1985, £2,000,000—principal amount were purchased in satisfaction of the concerned Purchase Price obligation. Outstanding amount on 15th February 1985: £48,000,000—

European Investment Bank  
Dated: March 15, 1985

## Ireland

U.S. \$300,000,000 Floating Rate  
Notes Due September 1999  
For the six months 14th March, 1985  
to 14th September, 1985 the Notes  
will carry an interest rate of 10 1/4  
per annum with a coupon amount of  
U.S.\$316.67 per U.S.\$100,000 Note and  
U.S.\$316.67 per U.S.\$100,000 Note.

Bankers Trust Company,  
London  
Fiscal Agent

## FT TOP 500 EUROPEAN SURVEY

REPRINTS OF A SERIES OF  
ARTICLES ARE NOW AVAILABLE  
FROM:  
Nicola Banham Publicity Dept.  
Financial Times  
Bracken House  
10 Cannon Street  
London EC4P 4BY  
Price £10

All of these Securities have been offered outside the United States.  
This announcement appears as a matter of record only.

New Issue / March, 1985

U.S. \$100,000,000

## PNC Financial Corp

Floating Rate Subordinated Notes Due 1997

Salomon Brothers International Limited

Lehman Brothers International  
Shearman/Lehman/American Express Inc.

Morgan Stanley International

Enskilda Securities  
Skandinaviska Enskilda Limited

LTCB International Limited

Morgan Guaranty Ltd

Orion Royal Bank Limited

Toyo Trust International Limited

Banque Nationale de Paris  
Kleinwort, Benson Limited  
Mitsui Trust Bank (Europe) S.A.  
Nippon Credit International (HK) Ltd.  
Sumitomo Trust International Limited

## NOTICE TO HOLDERS OF

## KAO CORPORATION

(Formerly Kao Soap Company, Ltd.)  
(Kao Sekken Kabushiki Kaisha)  
6 Per Cent. Convertible Bonds 1992  
(the "1992 Bonds")  
3 Per Cent. Convertible Bonds 2000  
(the "2000 Bonds")

Pursuant to Clause 7(b) and (c) of the Trust Deed dated 17th August, 1977 and Clause 5(b) and (c) of the Trust Deed dated 15th March, 1985, respectively, under which the above-mentioned Bonds were issued, notice is hereby given as follows:

1. On February 22, 1985 the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to shareholders of record as of March 31, 1985 in Japan, at the rate of 1 new share for each 10 shares held.

2. Accordingly, the conversion price of the Bonds will be adjusted effective immediately after such record date. The conversion prices in effect prior to such adjustment are Yen 994.10 per share of Common Stock for the 1992 Bonds and Yen 801.80 per share of Common Stock for the 2000 Bonds, and the adjusted conversion prices will be Yen 548.40 per share of Common Stock for the 1992 Bonds and Yen 1,000.50 per share of Common Stock for the 2000 Bonds.

KAO CORPORATION  
By: The Bank of Tokyo  
Trust Company  
as Trustee

Dated: March 15, 1985

## NOTICE TO HOLDERS OF

## FUJITSU LIMITED

(Fujitsu Kabushiki Kaisha)  
U.S. \$50,000,000 5 1/2 Per Cent.  
Convertible Bonds 1990  
(the "1990 Bonds")  
U.S. \$180,000,000 3 Per Cent.  
Convertible Bonds 1999  
(the "1999 Bonds")

Pursuant to Clause 7(b) and (c) of the Trust Deed dated 28th May, 1981 and 22nd March, 1984, respectively, under which the above-mentioned Bonds were issued, notice is hereby given as follows:

1. On February 22, 1985 the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to shareholders of record as of March 31, 1985 in Japan, at the rate of 0.1 new share for one share held.

2. Accordingly, the conversion price of the above-mentioned Bonds will be adjusted effective as of April 1, 1985. Japan Time. The conversion prices in effect before such adjustment are Yen 602.50 per share of Common Stock for the 1990 Bonds and Yen 1,250.50 per share of Common Stock for the 1999 Bonds, and the adjusted conversion prices will be Yen 548.40 per share of Common Stock for the 1990 Bonds and Yen 1,000.50 per share of Common Stock for the 1999 Bonds.

FUJITSU LIMITED  
By: The Bank of Tokyo  
Trust Company  
as Trustee

Dated: March 15, 1985

TO THE NOTEHOLDERS OF  
NIPPON TELEGRAPH & TELEPHONE  
PUBLIC CORPORATION

Nippon Telegraph & Telephone Public Corporation ("NTT") announces that in accordance with the legislation for the reorganization of NTT and re-ordering of the Japanese telecommunications industry, respectively, effective 1st April, 1985 the assets and liabilities of NTT will be assumed by a successor corporation (which will be named Nippon Telegraph & Telephone Corporation) which will engage in domestic telecommunications and related business. Such corporation will be an ordinary business corporation governed by the Japanese Commercial Code, subject to taxation and at least one-third of the shares of stock of which will be required to be held by Japan. The successor corporation will continue to be supervised and regulated, albeit on a reduced basis.

All outstanding obligations of NTT, including U.S. \$50,000,000 10 1/4 per cent. Guaranteed Notes 1990, U.S. \$100,000,000 11 1/4 per cent. Guaranteed Notes due 1990, U.S. \$100,000,000 12 1/4 per cent. Guaranteed Notes due 1991 and U.S. \$100,000,000 10 1/4 per cent. Guaranteed Notes due 1992 and one issue each of Bonds and Notes registered with the United States Securities and Exchange Commission, will be assumed by the successor corporation. The guarantee by Japan of the foreign currency bonds or notes issued by NTT, including the above-mentioned Bonds and Notes, will not be affected by such reorganization of NTT and will continue in accordance with its terms in respect of NTT's successor liability on such bonds or notes. Such bonds or notes when assumed by the successor will retain their current priority.

It is not intended to exchange outstanding certificates of the above-mentioned Bonds and Notes for new ones.

Further information regarding assumption of the above-mentioned Bonds and Notes can be obtained by any holder of bonds or notes who requires it, at the Fiscal Agent (The Bank of Tokyo Trust Company, at 100 Broadway, New York, N.Y. 10005) and at Haseo Goveit Limited at 27 Throgmorton Street, London EC2N 2AN.

NIPPON TELEGRAPH & TELEPHONE  
PUBLIC CORPORATION

Dated: 15th March, 1985







Financial Times Friday March 15 1985

## Mucklow expects £5.1m profit

FOR THE current year ending June 30 1985, the A. & J. Mucklow group of industrial property investors and developers is expected to make a profit of £5.1m. This would compare with £4.92m achieved in the previous year.

Chairman Mr Albert Mucklow says, subject to the recent steep rise in interest rates being only temporary, conditions are continuing to improve and this reinforces his confidence in the future.

In the first six months to December 31 1984, the group turned in a profit before tax of £2.3m to £2.5m and the second half is expected to produce a similar figure, the chairman says. Gross rentals were £3.41m (£3.28m) and net rentals £3.1m (£2.97m), while turnover came to £287,000 (£1.73m) and trading profit to £290,000 (£139,000).

The reduction in turnover and trading profit reflects the reduced scale of house-building, following the major disposal of land in order to reduce the scale of this activity. Future opportunities will be taken to carry out profitable developments as they arise.

A further improvement in the industrial property market was experienced. The group completed construction on the Bull Ring (Birmingham) estate where two thirds of the space is occupied.

After tax £297,000 (£197,000) the first half's net earnings were 3.35p (3.25p) per share and the interim dividend is lifted to 2.25p (2.1p). Total for 1983-84 was 4.72p.

## Shorrock full listing

Shorrock, a Blackburn-based security equipment company, is to be floated on the Stock Exchange later this month with a market capitalisation of about £20m.

Lloyds Bank International is seeking a full listing for the company through an offer for sale which will be advertised on March 25.

The company designs, makes, installs and maintains electronic security systems for customers who include government and defence establishments, companies and private households.

Shorrock last year made pre-tax profits of £1.5m on turnover of £12.9m.

## Storage gives TDG a lift to £24m

A STRONG second six months "excellent" profits from the cold storage operations and some recovery by the reinforcement businesses enabled Transport Development Group to lift its 1984 pre-tax profits from £20.98m to a record £24.06m.

There were two major acquisitions, but their timing meant that they added little to the overall picture.

A final dividend of 4p (3.5p) raises the net total from 5p to 9.5p.

Turnover advanced by £87m to £434.65m and operating profits by £5.18m to £31.53m—the group has interests in road haulage, storage, plant hire and steel reinforcement and exhibitions.

Although road haulage earnings have been the subject of the new express freight service, (Independent Express Corporation), on the results was marked while it is within a reasonable profit, establishment of the service in 1984 led to a charge against profits of £1.95m.

The group's overall growth came from reorganisation and investment of recent years. In 1984 capital expenditure amounted to £47m, a rise of 44 per cent on the previous year.

Shareholders are told that the groundwork of 1984 will benefit the results of 1985. The year is expected to be good, particularly in the second half.

During 1984, net interest charges rose from £5.37m to £7.47m and tax accounted for £1.86m more at £9.08m. First half pre-tax profits were restated, using end-December exchange rates.

**comment**

A tug and large company on the Thames which it floated in 1984, TDG today combines 140 subsidiaries spanning the UK, USA, Europe and Australia. Making profits on a global scale in the customer-first transport service industry, the company is a result of TDG's decentralised management policy, that allows the director of each subsidiary maximum decision-making authority but imposes strict reporting deadlines. Of course, the recovery of Reinforcement and Exhibition helped, particularly in North America, that came back in black following plant closures in Canada and the U.S. last summer, after an £830,000 interim loss. Cold Storage chipped in with £1.476m more from the UK and £1.06m more from the USA.

The City expects TDG to quickly heal the only scar on its satisfactory result, a £1.95m loss from its new express freight service. But the profit and loss account is not the whole story. Debt, even though the interest charge is covered more than four times. Capital expenditure peaked at £47m, mainly in vehicles, plant and property plus £1.5m worth of computerisation. However, TDG could well mudge £30m pre-tax this year and there is little reason to expect a rights issue—TDG has made one since 1981. Consolidation is the theme for 1985. TDG shares rose 41p to 224p where the p/e is over 11.

**Jarvis in loss**

Building and civil engineering contractor J. Jarvis & Sons has suffered a setback in the half year ended September 30, 1984, with a turnaround from a profit of £210,000 to a loss of £207,000. Turnover was ahead from £31m to £33.5m.

The interim dividend is held at 7.2p net per share.

### Company Notices

#### United Biscuits (Holdings) plc

Warrants to subscribe ordinary shares

As a result of the rights issue of ordinary shares in United Biscuits (Holdings) plc announced on 13th March, 1985 and in accordance with the terms of the deed poll dated 10th April, 1984 constituting the above mentioned warrants, the subscription price (as defined in the deed poll) has been adjusted from 155p per ordinary share to 143p per ordinary share. The number of ordinary shares to which one warrant carries the right to subscribe has been adjusted from 1 to 1.15. The amount payable on the exercise of one warrant remains 155p.

14th March, 1985

#### NOTICE TO HOLDERS OF

##### AMADA CO., LTD.

(Kabushiki Kaisha Amada)  
5% Per Cent Convertible Bonds Due 1995

Pursuant to Clause 7(a) and (c) of the Trust Deed dated 18th March, 1984 under which the above Bonds were issued, notice is hereby given as follows:

1. On February 22, 1985, the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to shareholders of record as of March 31, 1985, in Japan, at the rate of 0.1 new share for each share held.

2. Accordingly, the conversion price at which the above Bonds may be converted into shares of Common Stock shall be adjusted effective immediately after such record date. The adjusted conversion price is set out in the table below.

AMADA CO., LTD.  
By The Bank of Tokyo Trust Company as Trustee

Dated: March 15, 1985

#### NOTICE TO HOLDERS OF

##### UNITED BISCUI TS (HOLDINGS) PLC

Warrants to subscribe ordinary shares

As a result of the rights issue of ordinary shares in United Biscuits (Holdings) plc announced on 13th March, 1985 and in accordance with the terms of the deed poll dated 10th April, 1984 constituting the above mentioned warrants, the subscription price (as defined in the deed poll) has been adjusted from 155p per ordinary share to 143p per ordinary share. The number of ordinary shares to which one warrant carries the right to subscribe has been adjusted from 1 to 1.15. The amount payable on the exercise of one warrant remains 155p.

14th March, 1985

#### NOTICE TO HOLDERS OF

##### UNITED BISCUI TS (HOLDINGS) PLC

Warrants to subscribe ordinary shares

As a result of the rights issue of ordinary shares in United Biscuits (Holdings) plc announced on 13th March, 1985 and in accordance with the terms of the deed poll dated 10th April, 1984 constituting the above mentioned warrants, the subscription price (as defined in the deed poll) has been adjusted from 155p per ordinary share to 143p per ordinary share. The number of ordinary shares to which one warrant carries the right to subscribe has been adjusted from 1 to 1.15. The amount payable on the exercise of one warrant remains 155p.

14th March, 1985

## TI hit by accelerating losses at Raleigh

THE TI Group's recovery trend has suffered a setback as it reveals that losses at Raleigh and in three other areas more than doubled from £7m to £16m in 1984.

However, the majority of businesses performed satisfactorily and increased their trading profits by £15m to almost £85m.

TI is a diverse engineering group with core businesses engaged in consumer durables, a range of specialised engineering products, automotive components and specialised industrial products.

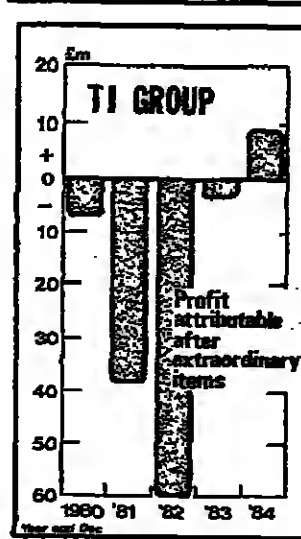
At the pre-tax level profits amounted to £19m (£18.3m). At six months they showed a rise of £8.2m to £12.4m.

The four loss-makers were Raleigh, Cold Drawn Tubes, machine tools and the gas cylinders plant in the U.S. They took up rather more than a fifth of TI's capital employed, with Raleigh accounting for over half of this.

Mr Ronnie Utiger, the chairman, tells shareholders that urgent action is being taken to reduce the losses and adds that unless profitability can be achieved within a limited period further action will be taken to eliminate the losses.

The biggest deterioration was at Raleigh where failure to achieve production and cost reduction targets, together with disappointing sales of BMX bikes in the Christmas season, caused increased losses.

However, production here is now adequate to meet demand,



Mr Ronnie Utiger... dealing with loss-makers urgently

and wage and salary costs have been reduced by 20 per cent since October. The directors have approved a business plan prepared by the new management which details specific action to bring Raleigh into the profit by 1986. Only half the original capital programme has been committed and the remainder has been suspended for re-examination.

In the cases of Cold Drawn Tubes and the U.S. cylinder business, there was an unexpected market weakness. The group intends temporarily to transfer production of gas cylinders for the U.S. market to the UK Chesterfield plant and use the U.S. plant for finishing operations to customer specification. This will enable TI to maintain its U.S. market position.

Mr Utiger concludes that over the next two years there is significant scope for loss elimination in the four problem businesses and for improving profits in a number of the core businesses where performance is still below average.

In the longer term, he says, profits growth will depend on the speed with which the group can develop and add in the successful lead businesses and its ability to improve still further the performance of the mature core businesses.

The directors have a "major programme for action under way and a clear set of objectives for the longer term."

The dividend for 1984 is maintained at 10p net by a final 5p. Group turnover pushed ahead from £914.3m to £971.3m, but

trading profits showed only a rise of 26m to £38.6m.

Tax accounted for £5.6m (£4.5m) and minorities for £0.2m (£0.1m), to leave the earnings at £13.2m (£11m), equal to 22.5p (18.5p) per £1 share.

Extraordinary debits were cut from £14.1m to £4.3m.

A divisional breakdown of turnover and trading profits shows: domestic appliances £255.1m (£254.1m) and £22.1m (£22.7m), cycles and toys £162m (same) and £4.5m loss (£2.5m loss), specialised engineering £336.2m (£290.5m) and £15.8m (£13.3m), steel tube £212.9m (£208.6m) and £5.3m (£1.1m loss) and parent and other £2m (£2.1m) and £3.1m (£4.8m loss), including £1.7m (£2.9m) for redundancies in continuing businesses.

Over the last four years TI has borne very large costs for redundancies and closures. Mr Utiger says it was possible to fund this and maintain a reasonable level of capital expenditure by major improvement in working capital ratios.

He adds that apart from profit retention the funds for future expansion in the group's priority businesses will have to be created by further improvement in working capital, by clear priorities for capital expenditure and by disposal of businesses which do not fit the long-term objective.

After dipping to 218p at one stage TI shares closed yesterday at 240p, a rise of 20p on the day. See Lex

## Tony Jackson takes a look at TI's plans for its loss-makers

## Over the hill and peddling back to profitability

IT SEEMS a safe bet that 1984 was a year which TI would rather forget. The engineering group's figures for the year, announced yesterday, show a respectable increase in profits for the group overall. But the total conceals a number of serious problems, and some spectacular own goals.

In four areas—Raleigh Cycles, Cold Drawn Tubes, machine tools and U.S. gas cylinders—TI contrived last year to lose a total of £16m. The worst culprit by far was Raleigh, accounting for a good half of the losses as a result of the botched application of sophisticated computer techniques to a factory producing 1,300 different models of bicycle.

Raleigh's plan was ambitious. Production planning, stock control and a host of other essential functions were computerised, and the old labour intensive methods were discarded. What Raleigh failed to do was devote enough time and money to training its remaining staff to handle the new methods.

"The whole system ran into a considerable number of problems," says Mr Ronnie Utiger, TI's chairman. "We were told these were teething troubles, but even in early 1984 we found, for instance, that we were producing the wrong models for the market. In the second half of the year, we had to throw a lot of extra money at Raleigh to get the right models ready for Christmas."

The system, says Mr Utiger, is now under control and costs are being severely pruned. Raleigh also has a new managing director, whose plans indicate that Raleigh should be breaking even by the end of this year, and moving into profit in 1986.

The next most serious loss-maker, the Cold Drawn Tubes business, could prove more difficult to tackle. The business is 25 per cent owned by British Steel, and there is a suspicion that TI is more keen to bite the bullet than its partner is. "We want to move very rapidly," says Mr Utiger. "If we left it as it stands, losses would be smaller this year—but we can't realistically see a profitable future for the business."

Of the third most serious culprit, machine tools, Mr Utiger says bluntly: "The basic problem has been not the products, but the management." Changes have been made with a vengeance. The division has a new managing director—appointed in January—and will shortly have a new sales director and production director.

The fourth problem area, the U.S. gas cylinder business, has been tackled through the simple expedient of shutting it down. This is not necessarily a permanent measure, but product can be supplied to the U.S. from TI's UK factories until such time as the U.S. market turns up. The closure will be effective by the mid-year, and TI looks for "a seven-figure improvement" as a result.

The experiences of last year have evidently led to a toughening in TI's attitudes. "My rule of thumb," says Mr Utiger, "is that if a TI business is getting a 15 per cent return on capital, that's getting respectable. But it's not satisfactory until it gets to 20 per cent. We aim to get all our businesses to that level eventually."

And if not? "We have a fair bit of tightening up of management performance to do," says Mr Utiger.

It sounds as if the life of a TI manager could be an uneasy one for a little while to come.

LEX BAR

LOX GOOD NEWS

DEN CUP TOOTY EROO

NAKS WHEAT CRUNCHIES

WALNUT WHIPS

FTER BREAKAWAY ROWNTREE'S

KIT KAT MATCHMAKERS

ICKLES MUNCHIES

LA PAN YAN PICKLES

HIES WEEK END CREAMOLA

LAGIC FOX'S GLACIER MINT

RAGE TURTLES GOLDE

MARTIES CHOCO CRO

NUTCHOS LAURA SEC

IN ROLLS TEX COFFEE

KIT KAT QUALITY STR

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KIT KAT ROLO TOFI

QUALITY STREET CA

YORKIE POLO ESC

BLACK MAGIC CARA

JELLIES DAIRY BOX

FRUIT PASTILLES

TOM'S GREAT AMERICAN

DOUBLE CENTRE SUN

RILEY'S CRISPS

CHOCO CROSSIES

FOLKY NUTS AERO

LANVIN CARAMAC

TOFFEE CRISP WILSC

ISP MINTIES JELLY

COFFEE CRISP MIR

MIRAGE TURTLES MI

NUTCHOS PETTIS

E VIOLET CRUMBLE

LAURA SECOR NIK

WILSONS XXX MINT

AFTER EIGHT AERO

S DOUBLE CENTRE

NIK NAKS WHEAT

CRUNCHIES SUNRISE

CARAMAC MATCHM

PETTIS CRACKS

GOTS DE BOURGOGNE

MAC KIT KAT DOUBLE CEN

MINTOLA JAFFAS

AND FRUIT GUMS

NIK NAKS WA

TOOTY FROOTIES

REVE NOIR ESCAR

DE BOURGOGNE

YORKIE POLO BI

ANTALES WILSON ROLL

MAKERS DAIRY BOX GC

XX MINTS BAR ONE M

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CHIES YORKIE POLC

CRACKS DOUBLE CENT

WHEAT CRU

POLO TO

LOLY

## A year of growth worldwide

Results in Brief	1984	1983
Turnover	1156.5	951.9
Trading Profit	93.8	73.4
Interest	19.3	12.2
Profit before Taxation	74.5	61.2
Taxation	16.5	14.9
Profit after Taxation	58.0	46.3
Preference dividends	0.1	0.1
Profit attributable to ordinary shareholders before extraordinary items	57.9	46.2
Earnings per ordinary share	36.0p	30.9p

\* Pre-tax profits up 22%. Earnings per share up 17%.

\* Final ordinary dividend 7.4p per share. Total ordinary dividend up 13%.

\* Strong performance in North America.

\* One-fifth profits from snacks and groceries – one-third from North America.

\* A record amount spent on capital investment, all financed from group cash flow, and balance sheet still strong.

\* Profit growth in all UK businesses and in Europe.

\* Return on Shareholders Funds up from 12.8% to 13.8%. Return on assets improving.

\* New management structure to foster growth.

## Rowntree Mackintosh

### NOTICE TO HOLDERS OF

#### TOYO MENKA KAISHA, LIMITED

(Kabushiki Kaisha Toyou Menka)  
7% Per Cent Convertible Bonds 1996 (the "7% Per Cent Bonds")  
and  
8% Per Cent Convertible Bonds 1996 (the "8% Per Cent Bonds")  
and  
3% Per Cent Convertible Bonds 1999 (the "3% Per Cent Bonds")

Pursuant to Clause 7(a) and (c) of the Trust Deed dated 18th March, 1984 under which the above Bonds were issued, notice is hereby given as follows:

1. On February 22, 1985 the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to shareholders of record as of March 31, 1985, in Japan, at the rate of 0.1 new share for each share held.

2. Accordingly, the conversion price of the above Bonds will be adjusted effective as of April 1, 1985, Japan Time, as follows:

(A) 6 per cent Convertible Bonds due 1992: Before Adjustment: Yen 421.40 After Adjustment: Yen 401.30

(B) 7 per cent Convertible Bonds due 1996: Before Adjustment: Yen 421.40 After Adjustment: Yen 401.30

(C) 8 per cent Convertible Bonds due 1999: Before Adjustment: Yen 421.40 After Adjustment: Yen 401.30

TOYO MENKA KAISHA, LIMITED  
By The Bank of Tokyo Trust Company as Trustee

Dated: March 15, 1985

### NOTICE TO HOLDERS OF

#### MITSUI REAL ESTATE DEVELOPMENT CO., LTD.

(Kabushiki Kaisha Mitsui Real Estate Development Co., Ltd.)  
6 Per Cent Convertible Bonds Due 1992  
and  
7% Per Cent Convertible Bonds Due 1996

Pursuant to Clause 7(a) and (c) of the Trust Deed dated 18th March, 1984 under which the above Bonds were issued, notice is hereby given as follows:

1. On March 12, 1985 the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to shareholders of record as of March 31, 1985, in Japan, at the rate of 0.1 new share for each 100 shares held.

2. Accordingly, the conversion price of the above Bonds will be adjusted effective as of April 1, 1985, Japan Time, as follows:

(A) 6 per cent Convertible Bonds due 1992: Before Adjustment: Yen 421.40 After Adjustment: Yen 401.30

(B) 7 per cent Convertible Bonds due 1996: Before Adjustment: Yen 421.40 After Adjustment: Yen 401.30

MITSUI REAL ESTATE DEVELOPMENT CO., LTD.  
By The Bank of Tokyo Trust Company as Trustee

Dated: March 15, 1985

### NOTICE TO HOLDERS OF

#### AMADA CO., LTD.

(Kabushiki Kaisha Amada)  
5% Per Cent Convertible Bonds Due 1995

Pursuant to Clause 7(a) and (c) of the Trust Deed dated 18th March, 1984 under which the above Bonds were issued, notice is hereby given as follows:

1. On February 22, 1985, the Board of Directors of the Company resolved to make a free distribution of shares of its Common Stock to shareholders of record as of March 31, 1985, in Japan, at the rate of 0.1 new share for each share held.

2. Accordingly, the conversion price at which the above Bonds may be converted into shares of Common Stock shall be adjusted effective immediately after such record date. The adjusted conversion price is set out in the table below.

AMADA CO., LTD.  
By The Bank of Tokyo Trust Company as Trustee

Dated: March 15, 1985

### LADBROKE INDEX

Based on FT Index  
984-988 (+4)  
Tel: 01-427 4411



SKF

## Financial statement, 1984

SKF Group profit for the year ending 31 December 1984, was 1,339 million Swedish kronor before exchange differences—more than double the 1983 figure. Sales rose 10 per cent.

	Jan-Dec 1984	Jan-Dec 1983
Sales (MSkr)	17,843	16,191
Operating income after depreciation (MSkr)	1,442	926
Income before exchange differences (MSkr)	1,339	604
Capital expenditure (MSkr)	727	737
Average number of employees	43,869	42,710

SKF product demand benefited from stronger markets generally, with rolling bearing consumption high in North America and overseas, and rising in Europe.

Operating costs, at 89.3 per cent of turnover, were nearly three percentage points down on 1983. A healthy cash flow and good liquidity helped reduce the net cost of financial income and expenses to 103 million kronor (322).

Rolling bearings accounted for 1,002 million of the above 1,339 million kronor profit. Steel operations contributed 83 million, cutting tools 179 million, and other engineering products 75 million.

The current growth in industrial capital expenditure, together with the prospect of increased sales, high capacity utilisation, cost-efficient manufacturing and continued improvement in net financial income, would indicate a 1985 profit figure in excess of that for 1984.

Pending application for exemption from temporary restrictions in Sweden on dividend increases, the Board proposed an A and B share dividend increase to 8.50 kronor. Exemption was not subsequently granted. As a result of this, the Board will recommend an unchanged dividend of 7.00 kronor for A and B shares, and 30.00 kronor for C shares.

The Annual General Meeting will be held on Thursday 30 May. Aktiebolaget SKF, S-415 50 Göteborg, Sweden.

## Union Bank of Switzerland

## Notice

to Holders of the

US \$ 4½% Convertible Bonds due 15th May, 1987 of Union Bank of Switzerland (Luxembourg), Luxembourg

(Sec. Code No. 583.048)

US \$ 5% Convertible Bonds due 15th May, 1989 of Union Bank of Switzerland (Panama) Inc., Panama

(Sec. Code No. 804.882)

The Board of Directors of Union Bank of Switzerland will propose to the Ordinary General Meeting of Shareholders convened for 18th April 1985 that—subject to the necessary approvals—the present share capital of Fr. 1650 million be raised to Fr. 1900 million by issuing 380 000 new Bearer Shares with a par value of Fr. 500.—each, and 600 000 new Registered Shares with a par value of Fr. 100.—each. The Participation Certificate Capital will be increased by issuing approximately 565 000 Bearer Participation Certificates (BPCs) with a par value of Fr. 20.—each. It is proposed to offer for subscription to the present shareholders 215 000 new Bearer Shares and 200 000 new Registered Shares at the ratio of one new Bearer Share for every 12 old Bearer Shares at the price of Fr. 1500.—per share and of one new Registered Share for every 12 old Registered Shares at the price of Fr. 300.—. The remaining new Bearer Shares and new Registered Shares will be reserved subject to the approval by the General Meeting of Shareholders of the proposal to exclude the preemptive rights of the present shareholders, for the issuance of convertible bonds or bonds with warrants to be utilized for takeovers and placements or for subscription to the bank's employees under the existing stock option plan.

The new BPCs will be offered to the present holders of BPCs at the ratio of one new BPC for every 12 old BPCs at the price of Fr. 60.—per BPC.

The new shares offered for subscription and the new BPCs shall be entitled to the dividend in respect of the fiscal year 1985 and thereafter. Provided the capital increase and the increase in the Participation Certificate Capital are carried out as proposed, the conversion prices of the US \$ 4½% Convertible Bonds due 15th May, 1987 of Union Bank of Switzerland (Luxembourg) and US \$ 5% Convertible Bonds due 15th May, 1989 of Union Bank of Switzerland (Panama) Inc., will be reduced effective 8th May, 1985. The new conversion prices will be published as soon as possible thereafter. The holders of the above-mentioned Bonds wishing to exercise their subscription rights are required to exchange their Bonds for Bearer Shares or BPCs of the Union Bank of Switzerland

not later than Thursday, 4th April 1985 Bonds will not be convertible from Friday, 5th April 1985 to and including Monday, 22nd April 1985 (the date on which the shares and BPCs of UBS are traded ex-rights).



Zurich, 15th March, 1985

## NOTICE OF REDEMPTION

To the Holders of  
**KINGDOM OF SWEDEN**  
Floating/Fixed Rate Bonds Due 1991

NOTICE IS HEREBY GIVEN to the holders of the outstanding Floating/Fixed Rate Bonds Due 1991 of the Kingdom of Sweden that, pursuant to the provisions of the Fiscal Agency Agreement dated October 16, 1979 and the Terms and Conditions of the Bonds, the Kingdom of Sweden intends to redeem on April 24, 1985 all of its outstanding Bonds, at a redemption price equal to 100% of the principal amount thereof plus accrued interest to the redemption date.

Payments will be made on and after April 24, 1985 against presentation and surrender of Bonds with coupons due July, 1985 and subsequent attached in U.S. dollars, subject to applicable laws and regulations, either (a) at the office of the Fiscal Agent in New York City, or (b) at the main offices of Morgan Guaranty Trust Company of New York in Brussels, Frankfurt am Main, London and Zurich or Banque Internationale a Luxembourg S.A. in Luxembourg or Skandinaviska Enskilda Banken in Stockholm. Payments at the offices referred to in (b) above will be made by a dollar check drawn upon a bank in New York City or by transfer to a dollar account maintained by the payee with a bank in New York City.

Bonds surrendered for payment should have attached all unexpired coupons pertinent thereto. Coupons due April, 1985 should be detached and collected in the usual manner. From and after April 24, 1985 the Bonds will no longer be outstanding and interest thereon shall cease to accrue.

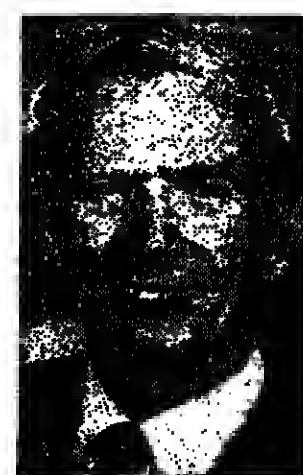
KINGDOM OF SWEDEN  
By: Morgan Guaranty Trust Company  
of NEW YORK, Fiscal Agent

Dated: March 15, 1985

Under the Interest and Dividend Tax Compliance Act of 1983, we may be required to withhold 30% of any gross payments made within the United States to certain holders who fail to provide us with, and certify under penalties of perjury, a correct taxpayer identifying number (employer identification number or social security number, as appropriate) or an exemption certificate on or before the date the securities are presented for payment. Those holders who are required to provide correct taxpayer identification number on Internal Revenue Service Form W-9 and who fail to do so may also be subject to a penalty of \$50. Please therefore provide the appropriate certification when presenting your securities for payment.

## UK COMPANY NEWS

## Record £3.65bn from R. Dutch/Shell



Mr Peter Holmes, chairman-designate of "Shell"

ALTHOUGH THE final quarter showed a £70m reduction in 1984, full year 1984 net income of the Royal Dutch/Shell Group was well ahead at £3.65bn, compared with £2.76bn previously. On an estimated current cost of supplies basis, earnings for the year amounted to £3.37bn, against £2.89bn in 1983.

The board says the year's results are a record in sterling terms and are particularly satisfactory when viewed against the very competitive trading environment worldwide.

They reflect higher equity crude oil production and natural gas sales, a marked increase in chemicals earnings, and the weakening of sterling against most major currencies, notably the U.S. dollar.

While reported earnings from oil and gas manufacturing, marketing and trading operations increased for the year from £710m to £823m, earnings on an estimated current cost of supplies basis declined, reflecting the impact on local currency supply costs of a strengthening U.S. dollar.

Shell Oil's dollar net income improved for the year with higher chemicals earnings a major factor. Both the year and the fourth quarter benefited from volume increases in refined product sales and in crude oil and natural gas production.

The contribution to group sterling net income for the year increased by £358m to £1.11bn, mainly reflecting the lower average sterling/dollar exchange rates and the higher group shareholding.

The latter accounts for £249m of the increase, before provision for amortization of the excess of the cost of the additional shares acquired over the book value of the minority interest.

"Shell" is raising its final dividend to 21.1p (15.9p) net, giving a total of 33p for 1984—an increase of 26 per cent over the previous year's 26.2p.

As part of the arrangements between Royal Dutch Petroleum and "Shell" Transport, the company is entitled to receive

supplementary cash dividend of 15 per cent of the cash amount of any dividend paid to it which forms part of its share in group income under the 60:40 arrangements in respect of the years 1977-84 inclusive.

Although the supplementary cash dividends received by the company cease after the last payment for 1984, the "Shell" Transport board says this should not be construed as indicating that the company's dividends for 1985 will be less than for last year.

"Shell" Transport's share in income of the Royal Dutch/Shell Group companies advanced from £1.06bn to £1.41bn. Earnings per 25p share were stated up from 98p to 127.51p and net assets per share rose out at £22.24p against 708.3p.

Royal Dutch Petroleum is paying a final dividend of £1 6.75 making a 1984 total of £1 10.80 (£1 8.85) per share. The Royal Dutch share of group income rose from £1 7.34bn to £1 9.53bn or £2.24bn (£1.7bn). Earnings per £1 10 share were shown at

## STATEMENT OF INCOME

	Fourth quarter 1984	Fourth quarter 1983	Full year 1984	Full year 1983
	£m	£m	£m	£m
Selling, gen. & admin.	1,241	1,044	4,350	3,847
Revenues	20,498	16,490	73,411	62,094
Sales proceeds	2,757	2,308	10,244	8,954
Taxes and levies	226	220	940	747
Share of assoc.	184	158	658	556
Interest and other				
Total	18,151	14,760	64,945	54,441
Costs and Expenses	12,888	10,264	46,283	38,743
Purchases and openg.	1,241	1,044	4,350	3,847
Selling, gen. & admin.	344	241	1,000	874
Exploration	101	77	350	327
R and D	1,002	618	2,918	2,238
Depreciation	45	69	166	123
Exchange gains	221	145	702	622
Interest expense	1,460	1,319	5,444	4,776
Tax	29	121	194	343
To minorities				
Total	17,241	13,780	61,297	51,487
Net income	910	980	3,648	2,954

figures were ahead of £3.71bn (£3.25bn) and £3.45bn (£3.37bn) respectively.

Group equity crude oil production for the quarter increased by 9 per cent to 1.74m (1.69m) barrels daily and for the year by 7 per cent to 1.61m (1.56m) barrels daily. Group natural gas sales volumes also rose in the quarter to 6.2bn (5.89bn) cubic feet daily and for the full year to 5.72bn (5.48bn) cubic feet.

Exploration and production reported earnings, excluding Shell Oil and Shell Canada, improved by £35m to £448m for the quarter and by £294m to £1.51bn for the year. Annual equity crude oil production averaged 993,000 barrels daily, up 10 per cent on 1983, with higher volumes mainly from operations in the U.K., Nigeria, Oman, Thailand and Egypt.

Earnings per barrel in dollar terms increased for the year, reflecting lower unit taxation and production costs partly offset by the decline in average crude

oil prices. The improved margins were enhanced by the effect of the stronger dollar on sterling results, against which were charged increased exploration expense.

Higher natural gas sales volumes for the year reflect increased exports of LNG from Malaysia to Japan, while European volumes declined. Sales of gas were made in the fourth quarter from the Tyne field offshore Denmark.

Gas prices generally increased and results were also enhanced by exchange rate movements.

Shell Oil's exploration and production earnings for 1984 in dollar terms were essentially unchanged from 1983.

Excluding Shell Oil and Shell Canada, reported earnings from oil and gas manufacturing, marine and marketing were £127m (£237m) for the quarter and £504m (£527m) for the year. On an estimated current cost of supplies basis, earnings for the quarter at £94m and the year at £342m declined from £120m and £586m for similar periods in 1983.

The determination of the impact of a continuing supply surplus and excess capacity in the industry, with consequent inability to raise local currency prices to compensate for the supply glut, is indicated by the strong dollar.

Shell Oil's oil products segment dollar earnings declined 20 per cent for the quarter and 6 per cent for the year, reflecting lower margins, despite lower hydrocarbon costs, which more than offset higher sales volumes.

Excluding Shell Oil and Shell Canada, chemicals earnings for 1984 increased to a record £216m, an increase of 156 per cent over the previous year's £88m. Petrochemicals were the main contributors with sales volumes increasing by 6 per cent for the year, although significantly higher margins achieved at the start of the year declined in later months. Speciality and agrochemicals saw much improved performance.

See Lex

## MINING NEWS

## Inco expects profits leap in buoyant nickel market

BY KENNETH MARSTON, MINING EDITOR

Inco, Canadian nickel producer, encouraged by a return to profitability in the fourth quarter of last year, expects to generate "substantial cash flows as it returns to profitability," the annual report says.

The company is not prepared to make firm forecasts at this stage, but reckons to have achieved a critical initial goal of reducing costs below revenues. "We look forward to a period of somewhat greater stability," the report says.

Non-unionist world demand for nickel this year is expected to remain at the reasonably high

1984 level, says Inco. "In addition, there is evidence that the fundamental supply position should permit nickel prices to increase somewhat, since nickel prices and consumer nickel inventories are low."

At the end of last year, Inco's proven and probable ore reserves in Canada amounted to 479m short tons. They contained 7m tons of nickel and 4.3m tons of copper. The company's fourth quarter profit of \$4.5m (£4.1m) reduced the 1984 loss to \$77.3m compared with a loss of \$234.9m in 1983.

## IN BRIEF

A gold-copper mining project in Pakistan could be commercially feasible if suitable terms can be arranged with the Pakistan Government, according to a consortium led by Cofral of France and comprising the French Government's Entreprise Miniere et Chimique, Finland's Outokumpu and, RTB-ROR.

M. Jacques Hertz, president of Cofral, said that the mine would produce gold, copper, silver, molybdenum, iron and sulphur. It would require an investment of \$300-\$500m and have a life of about 15 years. Although not viable at current metal prices, the mine would take about four years to reach production by which time he expected metal

prices to have risen. America's Newmont Mining, in which the Consolidated Gold Fields has an interest of 28 per cent, is to embark on a \$70m low-cost open-pit copper operation at San Manuel, Arizona. Due to start up in mid-1985, it will have an annual production of 20,000 tons of copper in the form of high-quality copper cathodes.

Canada's nickel-producing Inco plans to bring space-age techniques to underground mining. An agreement reached with SPAE Aerospace is hoped to lead to the joint development of remote-controlled underground mining equipment.

## COMPANY NOTICE: To the Holders of:

## HITACHI CABLE, LTD.

U.S. \$40,000,000 5¼% Convertible Bonds 1996

## NOTICE OF FREE DISTRIBUTION OF SHARES

## ADJUSTMENT OF CONVERSION PRICE

We, Hitachi Cable, Ltd. hereby notify pursuant to Clause 7(B) of the Trust Deed dated as of February 4, 1982 that, as a result of a free distribution of Shares of the Common Stock to shareholders of record as of March 31, 1985, Japan time, at the rate of 0.10 Shares for each Share held, the Conversion Price of the above captioned Bonds will be adjusted from Yen 515.00 to Yen 468.20 per Share effective as from April 1, 1985, Japan time.

## HITACHI CABLE, LTD.

1-2, Marunouchi 2-chome, Chiyoda-ku, Tokyo, Japan

15th March, 1985



## COMPANY NOTICE: To the Holders of:

## SANDEN CORPORATION

U.S. \$25,000,000 8¼% Convertible Bonds 1995

## NOTICE OF FREE DISTRIBUTION OF SHARES

## ADJUSTMENT OF CONVERSION PRICE

We, Sanden Corporation, hereby notify that, as a result of a free distribution of Shares of its Common Stock to shareholders of record as of March 31, 1985 (Sunday), Japan time, at the rate of 0.10 Shares for each Share held, the Conversion Price of the above captioned Bonds will be adjusted pursuant to Condition 5, paragraph (C) of the terms and conditions of the Trust Deed dated February 14, 1980 from Yen 577.50 to Yen 525.00 per Share effective as from April 1, 1985, Japan time.

## SANDEN CORPORATION

20 Kotobukicho, Iseasaki City, Gunma Prefecture, Japan

15th March, 1985

## ERIC buys Goal stake for £8.8m

By Lionel Barber

Energy Recovery Investment Corporation (ERIC), the Luxembourg-registered oil and gas investment company, said yesterday that it had agreed to buy a 20.06 per cent stake in Goal Petroleum in a deal worth £8.8m.

ERIC has acquired 3m ordinary shares in Goal from Yulcat, another oil company, at £2.93 a share, which amounts to £8.8m. The deal also includes buying a further 1.7m Goal shares in exchange for 977,380 ERIC shares.

Last year, ERIC doubled its size after a brief, but bitter takeover for Cambridge Petroleum Royalties. ERIC's chairman, Mr. Nicholas Cobbold, a former London stockbroker, said the group was currently worth £30m.

The acquisition of Goal, which has an interest in the onshore gas field at Wyth Farm, Dorset, would give the group a better spread between royalty and exploration interests.

ERIC's acquisition was funded partly through £5.58m debt finance provided by its merchant bank advisers, County Bank, and partly through a vendor placing late on Tuesday.

Some 877,380 ERIC shares were placed through its brokers, W. Greenwell and Rowe and Pitman at 230p a share, just at the time the takeover issue was twice oversubscribed and was completed in 25 minutes.

Mr. Ammesley Keown, group chief executive of the building products and plantations company, Yule Catto, which wholly owns Yulcat, said the disposal of the Goal stake was designed to cut bank indebtedness within the whole group. The decision to seek a purchaser was announced last May.

## T. Clarke advances

T. Clarke, electrical contractor, raised prices by 10.3 per cent to £285,666 in the year to December 31, 1984, against £260,620. Turnover was up 21 per cent at £26.38m against £21.76m.

Earnings per share were quoted at 5.17p (3.98p) and a net dividend of 1.61p will be paid, making a total of 2.31p (2.1175p).

## Needlers ahead to £437,000

Pre-tax profits rose 130 per cent at Needlers from £190,000 to £437,000, in the year ending December 29, 1984, with some £26,000 being achieved in the second half.

The interim stage the directors of this Hull-based confectioner forecast full-year profits of over £400,000, and they expect to see some further increase in the 1985 results.

The single dividend is being stepped up from 4.2p to 5p net. Earnings per 25p share are shown at 13.7p against 7.1p.

Directors say that the company has continued to show an increase in its UK brands against a static market for sugar confectionery.

The large growth, however, has come from exports, which are up by 93 per cent, they say.

## DEREK CROUCH

Results for the Year Ended 31st December, 1984

	1984	1983
Turnover	£'000	£'000
	65,462	81,118
Operating Profit	2,477	2,417
Net Interest Paid	718	1,531
Profit on Ordinary Activities before taxation	1,759	886
Profit after all charges and taxation	1,802	268
Dividend	672	630
Earnings per share	14.5p	2.6p

Mr. D.C.H. Crouch, Chairman said he was pleased to report a substantial improvement in profits before tax to £1,759,000 for the year compared with £886,000 for the previous year.

Power Inc. the U.S. coal mining subsidiary made a net profit, after interest charges of £287,000, amounting to £131,000 for the year on production of 900,000 tons of coal.

U.K. mining operations once again proved satisfactory results even though operating under difficult circumstances due to the N.U.M. strike action and the continued restriction of output to contractual tonnages.

The diversification of the Construction Company into private developments is progressing satisfactorily and the current year should see the company's endeavours in this sector being rewarded.

Although domestic and world economic conditions remain uncertain to predict, the policies adopted by the Board reflect in the improved position reported for the current year. By continuing to pursue these policies the Board are confident that 1985 can be viewed with some optimism.

An increase of 10% in the final dividend payment is recommended to 3.762p per share payable on 9th April, 1985, to shareholders on the register at 21st March, 1985, which together with the interim paid in October gives a total distribution for the year of 5.392p per share amounting to £672,000.

## DEREK CROUCH PLC

Head Office: Peterborough PE6 7UW

Telephone: Peterborough (0733) 222341 Telex: 32128

This advertisement appears as a matter of record only.

## Berkeley Technology

is pleased to announce a successful  
initial public offering  
on the NASDAQ over-the-counter market

by  
**Britton-Lee, Inc.**

The Stock commenced trading at a price of \$9 per share, and has recently traded at approximately \$14 per share.

Berkeley Technology Limited previously introduced investments in Britton-Lee at prices ranging from \$1.50 per share in August 1980 to \$4.25 per share in July 1981, for several institutional investors, including:

EDINBURGH FUND MANAGERS LTD. FOREIGN AND COLONIAL MANAGEMENT LTD.  
IVORY & SIME LTD. J. HENRY SCHRODER WAGG & CO. LTD.  
MONTAGU INVESTMENT MANAGEMENT LTD. MURRAY JOHNSTONE LTD.  
TOUCHE, REMNANT & CO.



## UK COMPANY NEWS

### Appleyard back to dividends with 3p

FURTHER RECOVERY has been shown by the Appleyard Group, a motor dealers, oil distributors and financiers, in 1984. Profit before tax has doubled to £1.23m and shareholders received a dividend of 3p net after two years. By the end of 1984 net borrowings to total resources were down from 44.5 per cent to 26.1 per cent.

Throughout the group measures taken over the past few years to reduce costs and increase efficiency are continuing to bear fruit, says Mr Ian Appleyard, chairman. Therefore, he believes that the encouraging progress made so far will be maintained.

He has words of warning about the recent sharp rise in interest rates, however. This will almost certainly reduce the number of new cars sold in the first quarter, and also adversely affect results of contract hire and leasing.

In the year turnover advanced by £11.77m to £139.78m and the operating profit by £455,000 to £1.79m. The associate contributed £545,000 (£400,000) and interest and finance charges absorbed £1.11m (£1.14m).

Cars and vans accounted for £112.97m (£102.69m) of turnover and £310,000 (£104,000) of pre-tax profit. Trucks £19.42m (£15.66m) and £192,000 (£185,000), fuel oil £3.38m (£9.68m) and £79,000 (£130,000), and finance profit £545,000 (£400,000). Head office costs and interest not charged to trading operations took £400,000 (£219,000).

Mr Appleyard says in the new car market margins were "little better" than break even, but the group concentrated on increasing substantially the profit from used car, service and parts activities.

The chairman says results of the second half benefited from the disposal of properties in Leeds and Glasgow. In December the planned sale of the Reigate property realised £340,000, and in 1985 a contract has been signed for the disposal of further surplus property in Kilmarnock for £210,000. Elimination of that branch should materially help the Yorkshire operation back to profit.

In addition there is an extraordinary credit of £446,000 being the share of the release of part of the deferred tax provision in Appleyard Finance.

Earnings for the year are shown to be up from 6.4p to 11.5p per share.

### Strong & Fisher in hotel venture with Polly Peck

Strong & Fisher (Holdings) is at an advanced stage of negotiations to form a new company in Turkey with Polly Peck (Holdings), the fast-growing agricultural and industrial company chaired by Mr Asil Nadir.

A feasibility study has recently been completed on behalf of the two companies to build a 300-room luxury hotel in Antalya in Southern Turkey.

If the deal goes through then Strong & Fisher will take up 25 per cent of the new company and will initially invest £250,000, building up to £1.5m over 18 months.

Last October, Mr Nadir placed a 24.9 per cent holding in Strong & Fisher with instructions but retained his place on the board of the company's Turkish subsidiary, M.S.M.I., which was formed in the same month.

Strong & Fisher's managing director, Mr Richard Strong, continues to be a non-executive director of Polly Peck International.

Yesterday's announcement accompanied Strong & Fisher's interim statement showing a further recovery with pre-tax



Mr Asil Nadir, chairman of Polly Peck, planning to build a 300 room hotel in Southern Turkey

profits climbing by 61 per cent from £1.21m to £1.95m.

Payment of interim dividends is being resumed after a two-year absence. Shareholders will receive 2.5p per share in respect of the six months to end-December 1984. Final dividends were resumed last year when profits rose from £413,000 to £2.76m.

The results, the directors say, benefited from the strong U.S. dollar, while the traditional business, leather, experienced a 20 per cent increase in turnover, with trading and demand outstripping capacity.

Tanneries and feltmongering operations had "an excellent six months" and although no sales were made by M.E.M.I., the directors expect the full benefit of the investment to start materialising in 1985-86. Overhead costs have been taken into the interim figures.

They say that group orders for autumn/winter 1985 are buoyant and the company anticipates a good trading result in the second six months.

Group turnover for the first half rose from £18.72m to £25.36m, generating gross profits of £4.52m, against £3.55m. The taxable result was enhanced by a £232,000 reduction to £479,000 in interest payable. There was no associates' contribution (£96,000).

The total charge was £156,500 (£12,300), after which stated earnings per share were 1.3p higher at 12.2p.

### Sharpe & Fisher growth slowed by VAT change

A MARGINALLY reduced profit in the builders' merchants division has meant a slowdown in the growth rate at Sharpe & Fisher. At the halfway mark profit before tax had advanced by 35 per cent, but by the end of 1984 the rise was 19 per cent, from £1.85m to £2.2m.

In the second half the builders' merchants faced slackening demand because of the imposition of VAT on alterations, and this was particularly noticeable in South Wales, the directors explain.

They are concentrating on maintaining margins, exploiting particular sales opportunities and reducing costs.

D-I-Y stores (Sandfords) increased their profits by 65 per cent to £1m. The Swindon store,

which opened in late 1983, moved satisfactorily into profit; a new unit opened in Christchurch at the end of 1984 and all initial costs have been written off. There are currently nine stores operating and a further one (at Kidderminster) is due to start in July.

After tax £751,000 (£569,000) net earnings for 1984 are ahead from 6.5p to 7.3p, and a final dividend of 1.64p lifts the net total from the equivalent of 2p to 2.25p.

Sales moved up from £41.3m to £45.92m, and the pre-tax return was equal to 4.8 (4.5) per cent. The return on capital employed was 20 (18.5) per cent.

At the year-end the asset value per share was given as 55p, compared with 50p a year earlier.

### Amber Day recovery gathers pace

The recovery achieved by Amber Day Holdings during the second half of the 1983-84 year gathered pace over the 26 weeks to November 24 1984.

Pre-tax profits for the period totalled £230,000. This compares with £126,000 for the preceding six months and losses of £100,000 for the opening half of the previous year.

Although spring sales have been below expectations the directors hope that better weather conditions together with the ending of the miners' strike will enable the year's targets to be met.

Turnover for the first six months rose to £4.86m (£4.08m) and operating profits to £124,000 (£66,000)—the previous periods exclude discontinued activities.

Pre-tax profits included a £91,000 (£86,000) share from the associate and interest receivable of £15,000, compared with previous charges of £252,000.

Earnings per 20p share came through at 0.41p (losses 1.63p). No ordinary dividends have been paid since 1981. The group is a clothing manufacturer and retailer.

The proposed reduction in share capital was approved by shareholders in January and is now before the High Court for confirmation. It is hoped that this will enable preference dividend payments to be resumed.

### Cattle's shows progress despite miners' strike

CATTLE'S, Hull-based financial services and retailing group, reports pre-tax profits up 2.7 per cent to £1.96m in the year to December 31, 1984, against £1.9m. The company showed a second-half gain of £139,000, or 14.1 per cent.

Mr Roy Waudby, chairman, describes the result as remarkable in view of the fact that the miners' strike is estimated to have cost the group more than £850,000.

Mr Waudby says the group hopes to set new records in the current year, although the effects of the strike will still be a factor.

Turnover was up at £76.7m (£74.6m) and earnings per 10p share were 5.03p (2.71p) after adjustment for a one-for-five scrip issue in December 1983.

A final dividend of 0.9p (0.83p after adjustment) will be paid making 1.5p (1.41p) for the full year.

The group's Shopcheck Financial Services suffered most from the effect of the miners' strike, says Mr Waudby, though the restructuring programme continued to produce positive results.

Trarford Loan Company was acquired, strengthening the position of some Shopcheck branch

offices in Manchester. The group is looking for further acquisitions.

Rosebys continued to open specialist curtain concessions in Brentford's stores, extending operations for the first time into the South-East. Mr Waudby says the group believes a much more significant presence in the South-East would be beneficial to the future of Rosebys. He says the division is laying the foundation for a leap in profits in 1985.

Unsatisfactory performance of the insurance broking division has led to 11 offices operating as a franchise of Swinton Insurance. Contributions to profits are not expected from the division in the current year, but a dramatic improvement is demanded.

#### Family Investment

The Family Investment Trust had a net asset value per 25p share of 265.7p at January 31 1985, compared with 215p a year earlier.

A final dividend of 4.4p (4.1p) net is being recommended, bringing the total for the year to 6.9p (6.6p). Earnings were shown as 6.51p (6.02p) per share, with net revenue at £303,940 (£281,104).

#### BOARD MEETINGS

TODAY			
Interim: Celtic Haven, Entertainment Production Services, Mitchell Cotes, Ples, Waring and Gillow			
Finals: RBA, Oratton, House Property Company of London, Kennedy Brookes, Macellan-Glanville, George Oliver (Footwear)			
FUTURE DATES			
Interim: Arvid Petroleum	Mar 25	Clyde Petroleum	Mar 25
Arbutnot Oilier Income Trust	Mar 21	Costa Brothers	Mar 27
Arbutnot Govt. Securities Trst.	Mar 21	Costa Petros	Mar 27
Berry Trust	Apr 15	Cookson	Mar 27
Brindport-Gundy	Apr 22	Edinburgh Investment Trust	Mar 27
Burton	Mar 22	Freemans	Mar 28
Chambers and Fergus	Mar 22	Friedland Oogert	Mar 28
Kwik Save Discount	Mar 22	Horizon Travel	Mar 28
Murphy Ventures	Mar 22	House of Lore	Mar 28
New Central Wjwaternand	Mar 22	Iceland Frozen Foods	Mar 28
Arera	Apr 11	Jones (A.)	Mar 28
Finals:		Macchewa (Barnard)	Mar 28
S.S.G. International	Apr 2	Messy Ockes and Harbour	Mar 28
Babcock International	Mar 27	Morris (William) Fine Arts	Mar 28
Siemens International	Mar 27	Newarhill	Mar 28
Church	Mar 27	Planeg	Mar 28
		Rockware	Mar 28
		Sale Tiney	Mar 28
		Sikolane Lubricants	Mar 28
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U.S.\$100,000,000 3½ percent. Convertible Bonds Due 2000

Pursuant to the Terms and Conditions of above-mentioned Bonds, we hereby notify as follows:

- The Board of Directors authorized on 1st March, 1985, to effect a free distribution of shares at the rate of twenty (20) new shares for each one hundred (100) shares held as at 5.00 p.m. on the 20th March (Wednesday), 1985 Tokyo Time (the record date).
- Accordingly, the Conversion Price of the above-mentioned Bonds will be adjusted pursuant to Condition 5 of Terms and Conditions of the Bonds effective as from the 21st March, 1985 Tokyo Time.

(1) U.S.\$100,000,000 3½ percent. Convertible Bonds Due 1999	
Conversion Price before adjustment:	Yen 2,351.20
Conversion Price after adjustment:	Yen 1,958.60
(2) U.S.\$100,000,000 3½ percent. Convertible Bonds Due 2000	
Conversion Price before adjustment:	Yen 2,398.00
Conversion Price after adjustment:	Yen 1,998.30

Murata Manufacturing Company, Ltd.

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Dated: 15th March, 1985

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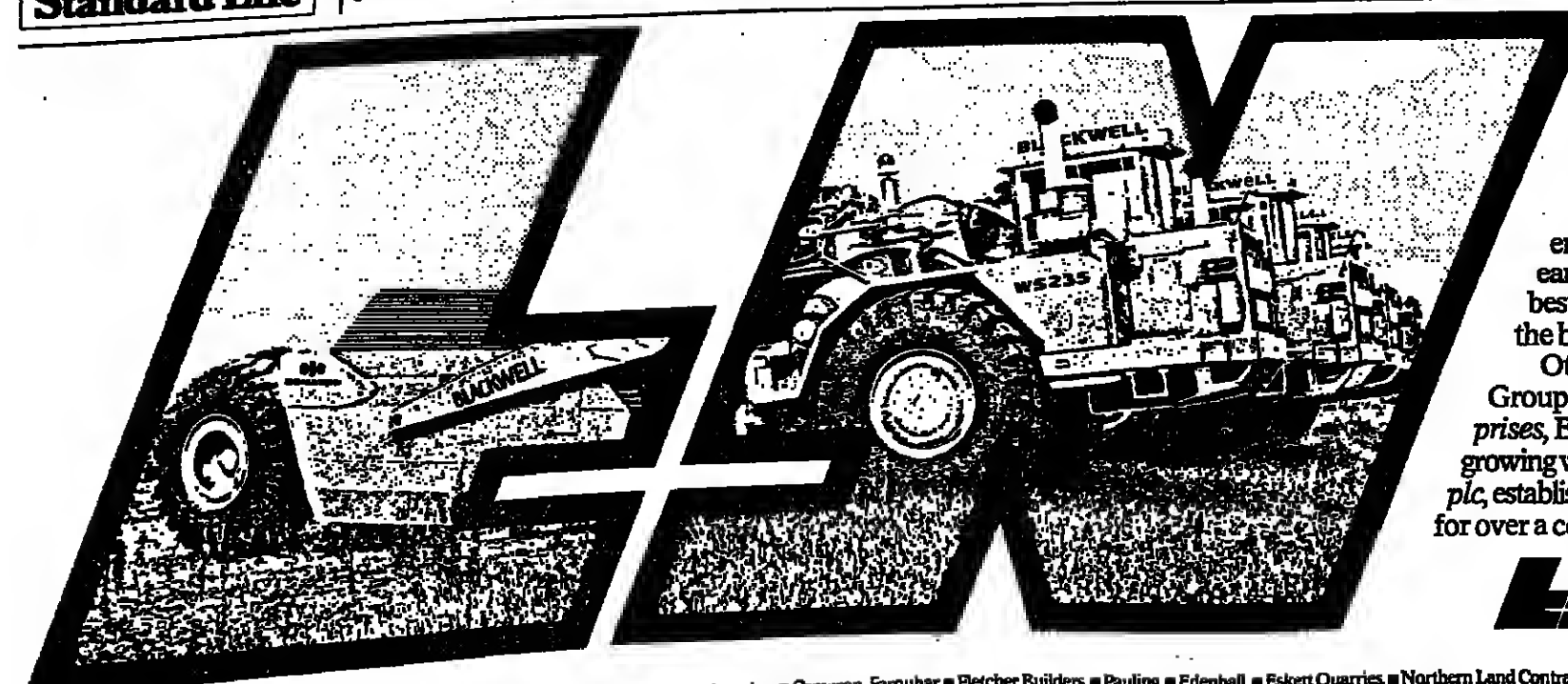
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## THE PROPERTY MARKET BY MICHAEL CASSELL

## Cardiff shops plan killed by Minister

GUARDIAN Royal Exchange has had plans for a £25m shopping centre in the heart of Cardiff rejected by Mr Nicholas Edwards, Secretary of State for Wales. He said the project would damage existing retail businesses in the Welsh capital.

The planning appeal decision, in the wake of Cardiff City Council's vigorous opposition to the 170,000 sq ft American-style, glass-fronted shopping complex at a five-week planning inquiry one year ago, was described by GRE as "astounding." It will study the small print of the decision before deciding upon its next move.

Mr Edwards accepted the conclusion of the Welsh Office's inspector that the proposed development — on the 5.2 acre site of the demolished Capitol Theatre and Cory Hall, to the east of the existing shopping area — "could put in jeopardy the stores and arcades in the Western Sector."

The inspector had claimed there was already obvious visual evidence of a decline in some parts of what is a conservation area. There was a grave risk of a further deterioration "given another shock like that which followed the opening of the St David's Centre."

The St David's complex opened in the early 1980s and added around 500,000 sq ft of shopping to Cardiff's retail area. The GRE scheme provided for a further major store, 37 shops, a public house, res-

taurants and parking for 512 cars.

The Welsh Office Letter, containing Mr Edwards' decision, conceded that it was not one of the purposes of the Planning Act to protect traders from the effects of competition. "But the Secretary of State sees no reason to question the inspector's judgment of the consequences of this proposal" and "that the risks are such as to be likely to undermine the objective of conservation."

Mr Edwards is urging GRE to get together with the City Council to try to hammer out an acceptable, revised scheme, "so that this important site can be redeveloped at an early date."

In his judgment, Mr Crow suggested that there was "an overwhelming case" for a less intensive development possibly along the lines of the Sun Alliance development, immediately opposite the Queensgate site, which is a mix of offices and shops.

He accepted that the original scheme would have added "commercial brightness" to Cardiff's centre. But this was not the same as saying it would "satiate" any need. The combination of compactness and comprehensive facilities made Cardiff City Centre "one of the best in the UK."

But Cardiff had no need of the proposed development "either now or in the future," the inspector concluded.

ROBIN REEVES

## Small funds lead investment revival

INSTITUTIONAL fund managers must be born optimists or closet masochists. Faced with an avalanche of evidence to show that most direct investment in commercial property has recently proved about as tantalising as a cold bath, they appear poised to step up spending.

Property's poor relative performance has meant that the annual level of net institutional investment in the UK sector has been running well below the peak total of about £2bn recorded in 1982. Final figures for 1984 are not yet available but most forecasts suggest total institutional spending in direct property reached about £1.45bn.

The proportion of institutional cash flow invested in property last year by pension and life funds looks to have fallen to around 8.5 per cent, barely half the level in 1980. Gross investment actually rose last year but it seems institutional property sales reached an all-time high as fund managers started clearing out the base-

ment. Despite giving a rather better account of itself when compared to gilts, the direct property sector once again markedly underperformed equities last year. Indeed, given the relative growth of rents and dividends and the trend of property yields against those on alternative investments, property has failed to compete effectively over the last 10 years.

The results of the annual survey of pension scheme property funds, conducted by William M. Mercer—MFA, the

employee benefits consultants, drive the message home. Incorporating 56 separate UK property funds, the survey showed — for the third year running — a substantial decline in the proportion of total pension fund assets invested in property.

The Mercer—MFA index showed a 7.3 per cent return on property for 1984, above the level of retail prices and earnings but nowhere near returns of over 30 per cent achieved for UK and overseas equities.

The top performing fund achieved a return of over 27 per cent, but it was entirely comprised of property shares. Pension property unit trust was the worst performer. Heavily biased towards industrial property, it revealed its portfolio downwards during 1984, to show a negative return of 13.5 per cent.

Commenting on the continuing decline in investment, the consultants say: "The lack of confidence by investors in the realism of property values is a fundamental element of this disenchantment."

Few observers have gone as far as to write off property as a major investment option. In its most recent investment report, Healey and Baker, the agents, say there is little to indicate that property's recent poor performance is a long-term trend and that it represents more than a cyclical movement in the relative strengths of competing investment media. The institutions, it believes, continue to have confidence in property as a long-term investment. Even so, the return of institu-

tional confidence has been assumed to be some way off, with any eventual upturn in spending likely to prove carefully-paced and highly selective. Now come suggestions that the revival is already here.

Baring Houston and Saunders, the surveying practice which is 25 per cent owned by Baring Brothers, has just asked 50 funds with combined property assets exceeding £5bn, about their property plans for 1985. According to Robert Houston, "The conclusion is that 1985 will probably be the best year for property for some time. Half the funds managers are more optimistic about the fortunes of the property market and around 60 per cent intend to spend more in 1985."

Houston reports that fund managers expect new investment this year to rise by about 7 per cent to around £1.55bn, although he is prepared to predict a maximum figure of £1.75bn, which would make it the second best year on record. He accepts, however, that the performance of other investment markets and the availability of property investments will ultimately determine just how much of the extra money earmarked ends up in the market.

Houston points out that a re-assessment of property's place in the overall investment market means the larger funds are now reining back on their traditional 25-30 per cent exposure but, at the same time, the smaller institutional investors seem happy to continue to push up the level of holdings. Support for the new optimism

comes from Phillips and Drew, the stockbrokers, who point out that the direct property market is, traditionally, a late performer in the economic cycle and believe that a much stronger performance is on the way.

Robert Ringrose and John Addins reckon that, relative to gilts and equities, the direct property market is more attractive now than for the past eight years. With total institutional cash flow rising from an estimated £1.6bn in 1984 to around £1.7bn, they believe net new investment in property will this year increase to about £1.7bn.

The brokers believe real rental growth—which re-emerged in 1984 for the first time in four years—should this year accelerate to around 5 per cent this year and in 1986. By contrast, real dividend growth is expected to fall from 10 per cent last year to as low as 2 per cent in 1986.

The theory, then, is that an improved performance in the property market, combined with a slowdown in the growth rate of equity markets, will give direct property investment a boost. On the same basis, property shares—helped by positive gearing, a rise in development output and the chance of heightened takeover activity—should also offer an increasingly attractive option.

Theories, however, do not fill floorspace or move rents and any sound investment revival needs to be based on the positive merits of property rather than merely on any weaknesses in competing markets.

## Buyers turned on by off-pitch boom

THE EXPLOSION in off-pitch retail warehousing, offering customers cheaper prices and plenty of car parking, appears finally to have roused the interest of investors.

The boom in DIY, electrical goods and furnishing has now spawned over 1,000 retail warehousing centres around the UK, with operators reporting sales growth well in excess of rates achieved for the same products in more traditional outlets.

Their success has led to strong competition for suitable sites while the latest generation of buildings have become, in retailing jargon, much more "customer friendly" and increasingly less like standard industrial units.

With acceptance, by retailers and the general public, has come rental growth. While average rents for retail warehousing stood at around £360 a sq ft in 1980 they have now reached over £4 a sq ft and one unit, according to Jones Lang Wootton, has just been let at £8.75 a sq ft.

All of which means that investors seem to be overcoming their inhibitions about the risks involved in sinking funds into a newly developing market with an uncertain future. Doubts have centred on occupiers of uncertain covenant, a lack of comparable properties against which to measure performance and the threat of obsolescence in a rapidly changing market. J.L.W., which has just produced a report on the sector, says one

important reason for growing investor confidence is the emergence of lease options which enable premium rents to be charged above the average levels achieved on review for other industrial and warehouse premises. There is even evidence that, in the most buoyant parts of the south-east, investors are willing to accept reviews at open market levels, underlining a more confident approach to this particular investment market.

● Norwich Union is spending £3m to develop its largest scheme to date in France. The 38,000 sq ft office building will be in rue Cambes and is the first to appear for several years in the city's "golden triangle." Jones Lang Wootton in Paris are letting agents and Cogedim are the developers. NU is also starting work on its 56,000 sq ft refurbishment at rue Henri Rochefort, a joint scheme with Ciprian.

● Work is about to start on MEP's £5m development in Brown Street, Manchester, the first new building in the King Street area for four years. It will provide 37,500 sq ft of accommodation and letting agents W. H. Robinson expect rents of around £7.50 a sq ft. MEP is also going ahead with a £3m office project at Five Ways, Edgbaston. Fourteen separate office buildings will be sold on 110-year ground leases through Grimley & Son.

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## FINANCIAL TIMES REPORT

## RETAIL PROPERTY

The UK market is under pressure from proposed extra capacity, new technology and falling spending

## Centres face creative challenge

THE FUTURE of UK retailing and its associated property investment market is likely to be a prime topic for discussion in Madrid next weekend at the 10th European conference of the International Council of Shopping Centres.

Traditional high street shopping is under pressure, as are older urban shopping centres and the market share of big retailers like Marks & Spencer.

The Government seems to be taking a more lenient stance in allowing competing new developments. Technological change poses a threat, while spending on traditional retail sales is declining and will eventually affect retailers' ability to pay higher costs, and sustain profits.

A study of rental growth by the Henley Centre for Forecasting has shown that shops are not expected to perform badly. But growth rates are expected to be overtaken this year by offices and next year by industry.

Many institutional investors have got the message already. While some prime locations are dying, others are booming, notably in a nexus of Hertford-

shire towns, close to London's orbital M25 motorway and thriving on the rise of high technology industries.

A spate of town centre and out-of-town developments have been proposed, which has caused some criticism.

"Increasing pressure is going to be put on the planning authorities by applications such as Thurrock, White City and Staines," according to Mr Colin Kerr, of "These big centre applications, plus a spate of superstores, DIY, food and furnishing applications are going to increase in 1985."

"If the Department of the Environment is going to take the lid off planning control on these applications, and the devil take the hindmost, the result will be unfortunate. It isn't just town centres that may suffer. Suburban shopping is also at risk."

"There is a place for these types of centre but it is time

This survey was written by William Cochrane with contributions from Jeffrey Brown and Michael Cassell

that the government ensured that a positive policy in the planning of shopping centres was formulated instead of a defensive posture."

Britain's shoppers do not have a bottomless purse. Retail consultant Mr Edward Whitefield, of Management Horizons, says that less than 41 per cent of consumer spending goes on retail sales compared with 50 per cent about 15 years ago.

Mr Whitefield has also been studying electronic marketing, where the customer does not need to visit retail centres but orders via a television and computer link with suppliers.

In one U.S. experiment: "You sit in front of a console which shows a book of best-selling lines; press a button, and your order is received by the central cable authority, passed to the

supplier, delivered direct and your credit card debited accordingly."

He expects technological developments like these to affect property prices in five years and have a measurable impact in a decade. It is demand which hides up property rents, and a mere 2 per cent of retail sales totals £1.46bn. Mr Whitefield says development of off-centre retailing will come into the equation much earlier—in less than two years.

Mr Paul Orchard-Lisle, of agents Healey and Baker, suspects that the total amount of retail rent paid in the UK will not increase by much in the near future. "But it will polarise, so that the attractive locations get the growth."

He says that a massive amount of retail property is planned but

adds that there is a distinction between intention and construction.

"Healey and Baker has 10m sq ft on the drawing board but not all of that will be built."

With Sunday trading another threat on the horizon, town centres have to find a way of fighting back. Access roads, parking, promotion and a general increase in the standard of urban centre management seems to be in order.

Urban centres can also score more heavily in psychological appeal, attracting people to town for all entertaining experience. Developers and planners will have to face the creative challenge, or lose business.

Mr Clive Lewis, of the agents which bear his name, remembers what happened in the U.S. "In places like Pittsburgh, the centre died because everything moved out."

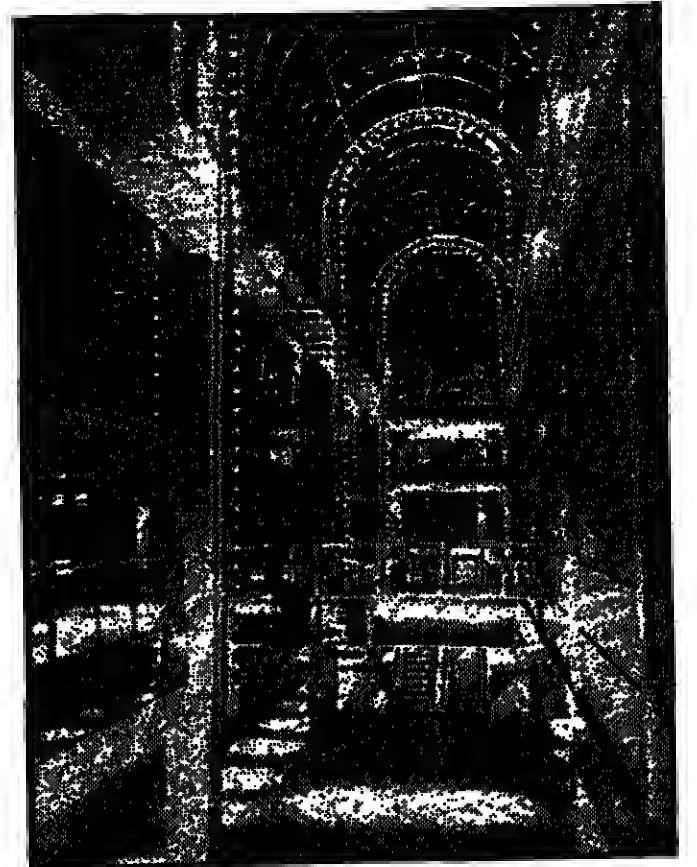
Urban renewal is now

common in the U.S., but does Britain want to pay that price? Mr Lewis says: "to obtain a sufficiently large land bank for a major urban renewal project, you've got to have large scale urban decay."

He detects a wariness in the investor. "They want to invest, but they also want to be sure that another new shopping centre will not be given planning permission three or four miles down the road—which is happening."

All this underlines the point that retail property, especially the standard unit in the traditional high street, is not a government stock with growth prospects. It is a risk investment.

It is time to tread warily when the average high street unit is valued at £1m; when institutional investors have been funnelled into the film to £5m investment range because they think bigger lots would be unwieldy; and when prime retail property is valued on a 3.5 per cent yield—or 28.6 ear's purchase at existing rents.



## 20th century Regency

The £23m Regent Arcade, Cheltenham. Architects Dyer Associates have used galleries inspired by the past to fit a modern centre into an awkward site in an historic town



The Ealing Broadway shopping centre, West London, just before completion, showing the glazed arcades around a square

## PROFILE: BRITISH COUNCIL OF SHOPPING CENTRES

## Catalyst for the future of a profession

THE BRITISH Council of Shopping Centres is on a recruiting drive. Having attracted almost 200 members since it was founded in the autumn of 1983, it aims to double this over the next year.

Mr Roger Lucas, of agents Richard Ellis, was president of BCSC since its inception. He has just handed over to Mr Julian Markham, another founder member, and chairman and managing director of Glengate Properties. Glengate specialises in the sort of refurbishment and renovation which has been the talking point of the International Council of Shopping Centres at European conferences over the past two years.

The concept of a structured

shopping centre industry, with an educational and professional competence, is an important one.

"Membership of BCSC includes a cross-section of developers, funding institutions, agents, architects, retailers, quantity surveyors, engineers and designers," Mr Lucas says.

"We are constantly endeavouring to strengthen representation in the retail, local government and funding institution sections."

"Out of the first 10 ICSC European conferences, there have been British chairmen for five," Mr Lucas was chairman in 1980.

National councils have also been established in France, Italy, Spain, Portugal, Ger-

many and Switzerland, and may be created for Holland and Scandinavia.

The BCSC has a quarterly magazine called Shopping Centre Horizons and organised visits to four new shopping centres. Another, to Ealing Centre, is on the way. It has held a technical workshop session on car parking and further workshops are planned. A working party on a diploma in shopping centre management has reached an advanced stage.

"We are now seeking the views of members on the detailed implementation of this part of the educational programme," Mr Lucas says.

Mr Markham says the establishment of a diploma, in association with the

College of Estate Management at Reading, will be the prime objective for 1985-86.

Otherwise, BCSC will continue with its programme of lunches and speakers. This sector of the property industry seems to thrive on communication of ideas.

A revolution is taking place in the retail sector, Mr Markham says. The public is absorbing the new experience of modern shopping centres, while owners, investors, designers and retailers are paying greater attention to detail and management. At the same time older shopping centres are in great need of renovation and modernisation.

"The British Council of Shopping Centres is centralising the exchange of viewpoints, providing a meeting place, an educational forum and, hopefully, the catalyst for the future of the shopping centre profession."



Julian Markham, new president of BCSC

ing the exchange of viewpoints, providing a meeting place, an educational forum and, hopefully, the catalyst for the future of the shopping centre profession."



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1955. Coventry Precinct.



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## RETAIL PROPERTY 2

## DEVELOPMENT

## Mega-schemes galore

RETAIL PROPERTY development went into low gear in 1984, with completions of new-build in decline and the refurbishment hopes of 1983 turning into a longer-term prospect. However, retailers generally continued to gain confidence.

Ellier Parker say 26 shopping developments were opened in Britain in 1984, containing 3m sq ft of floorspace, against a 20-year annual average of 4m. The average size of schemes, said Mr Russell Schiller, the firm's research head, dropped steadily since the 176,000 sq ft of 1979 to 116,000 sq ft last year.

Demand for refurbishing continues and schemes like those at Iford and Chelmsford are going ahead. On the other hand, local authority spending has been cut, reducing some opportunities.

A number of projects are also waiting for the reconciliation of ownership structures created 20 to 25 years ago, which have left owners with little or no income, but 100 per cent of the expenditure.

Mr Boh MacKenzie, development partner at Edward Erdman, says the polarisation between goods sold in town and out of town continues, with the accent in both sectors on increasing amenities.

"Out-of-town bulk merchandising is expanding beyond the food and DIY retailers, and now includes large furniture stores of up to 200,000 sq ft, toy stores and sports goods stores," he says.

New ideas include what he calls the "retail park" where landscaped shopping developments have ice rinks, boating pools, and surface car parking.

**Planning**

"Important examples include the Carroll proposals at Hatfield, the Roaming Meg site at Stevenage by Trafalgar House and the CEGE site development by Carroll at Croydon."

The MetroCentre at Gateshead is in an enterprise zone, where normal planning rules do not apply, and was chosen by Marks and Spencer for its first 150,000 sq ft out-of-town scheme.

Other retailers have decided that if the MetroCentre is good enough for M and S, it is good enough for them, so it has grown to some 750,000 sq ft.

"Other similar initiatives include the separate Town and

City/Capital and Counties proposals, both more than 1m sq ft at Thurrock, the Centre 21 proposals at Enderby near Leicester, and the Amey Roadstone site next to the M25," Mr MacKenzie says.

All these schemes offer department store and variety store opportunities of a nature difficult to accommodate in congested town centres, such requirements having been satisfied in new town areas like Basildon, Milton Keynes, Redditch, Telford and so on.

"It remains a matter of conjecture as to the impact these mega schemes, if they come about, will have on the traditional shopping hierarchy."

Carroll's 45m Park Plaza leisure and shopping scheme, which has been planned to top the AIM tunnel through Hatfield, is now the subject of a planning enquiry.

Covering some 27 acres, and incorporating offices, a 100-bed hotel, an ice rink and a gymnasium, as well as shopping, the development is seen as an attraction not only for Hatfield but for the whole of Hertfordshire.

Unfortunately there are other, competing interests which are, however, less obvious. As Mr MacKenzie has pointed out, there are similar proposals for Stevenage, not to mention two town centre projects there, two at St Albans, an Asda development at Watford, one in Welwyn Garden City and another at Edgware—an enormous concentration of shopping.

Mr Schiller also wonders how many of these proposals will come to fruition. Enderby is hogged down in court. The planning inspector refused permission, the Environment Secretary over-ruled him, but local interests took the case back to court for review.

Thurrock also seems certain to go as high as government level, but the professionals are giving slightly better than even odds that one of the schemes will be allowed to go ahead.

Mr Alan Tate of Healey and Baker, acting for Town and City in this debate, has calculated that London's orbital motorway could throw up the potential for five major shopping developments without affecting existing centres.

Mr John Strachan, from the same firm, lists the hurdles any project team will have to jump: "It is very important

that there is no green belt objection," he says. "Next, one has to establish need and demand for such a centre." Then there is traffic flow and the effect on neighbours.

Some of Thurrock's neighbours are objecting. The adjacent London boroughs have existing retailing to protect, while Basildon has Norwich Union's 470,000 Eastgate International shopping centre due for completion later this year.

Thurrock will probably provide a test case for motorway developments of this type.

In town centres, the flow of local authority schemes has dwindled to a trickle, though there are important examples like Turnbridge Wells, Hanley, Barrow and Kendal on the way. One already there, and in the running for an international design award, is the Regent Arcade at Cheltenham.

It was developed by Crudens with the borough council as freeholders and Loyds Bank Pension Scheme as principal leaseholder, funder, and majority equity partner. The 185,000 sq ft is on two levels and is basically a large piece of urban infill on a former car park.

**Prime**

The site was long, awkwardly shaped and wedged between two streets running at right angles to Cheltenham's main shopping pith. Access was severely restricted to a relatively narrow pedestrian entrance on to the High Street to the north, with vehicular access confined to the southern end.

Local architects Dyer Associates went for a tall, formal shopping arcade. They aimed for a shopping route connecting the prime retail areas of the town and linked to Caversham House with a new covered bridge.

The main, 70,000 sq ft anchor unit for British Home Stores was the furthest off-pitch and the other important anchor unit, 8,500 sq ft for Mothercare, is about half-way along the arcade.

British Home Stores is not complaining. Mr Dennis Cassidy, managing director of British Home Stores, says: "We have been looking for a suitable site for 10 years and this magnificent Regent Arcade is perfect."

"It is the best shopping development I have seen anywhere in the world."



The Cameron Toll centre south of Edinburgh combines location and style

## PROFILE: HENNES

## Turnover turn-off

The British system of acquiring new retail space is different from its Continental equivalent, according to Mr Vivian Scott, UK managing director of H. and M. Hennes, the Swedish-based retailer.

Mr Kent Gustafsson, operations director says that on the Continent "the landlord will build to specification and shopfit, if the result is attractive and successful, he will benefit in turnover-related rents."

"We talk to the landlord earlier in the development process and they will tend to talk to tenants. They don't profess to know anything about retailing."

Mr Graham French of Chestertons, who act for Hennes in the UK, says: "It is usual here to have a basic shell, four brick walls, unscreeded floors, unprepared ceilings and a hole in the ground for services."

The team is not enthused about the apparent lack of institutional flexibility in their ownership of retail property in the UK. The majority of institutions are not interested in turnover rents.

This is unsatisfactory for a group which seems to know what it wants—and what the consumer wants.

Its 30 stores in Sweden have taken that market close

to saturation point. But there is plenty of room in the rest of Europe, where it has outlets in Norway, Denmark, Switzerland and West Germany.

There are 13 Hennes stores in the UK, all close to London: Milton Keynes is the furthest away. Average sales per store in 1982-83 were about £300,000, against £195m per store in Sweden. Switzerland, which had the same number of stores at that time as the UK, showed average sales of £129m each.

**Exclusive**

The explanation hinges on store sizes. A standard Hennes in the rest of Europe is 1,200 sq metres (13,000 sq ft). In the UK, they range from 150 sq metres in Brent Cross to 1,200 at its new Oxford Circus branch. The group's UK average size is 500 sq metres, and sales per store are proportional.

Hennes buys its merchandise, normally in exclusive specifications, from suppliers around the world. It has set up a buying office with in-house design.

But to sell the full range from baby wear through children's clothes and young fashion to ladies' and men's wear, plus the accessories, it is talking of future UK stores

in a 1,000 to 1,200 sq metre range.

It sees no great management problem in expanding into regional centres throughout the country. But Mr French says that 10,000 sq ft prime locations do not grow in trees.

Two a year are as much as they can hope for. Last year new branches were opened in Oxford Circus and in the Ashley Centre at Epsom.

Hennes could use more space in most existing UK stores. It is aiming for a family shopping environment and is not too concerned whether it goes into covered shopping centres or traditional high streets.

Which is just as well, according to Mr French: "In a shopping scheme of more than 150,000 sq ft you are talking about no more than two or three units of our preferred size."

Mr Scott has clear ideas about how developers would qualify for turnover rents. "If they get escalators, lifts, layout and shop windows right, they are entitled to a share in the profits."

Capital & Counties, the great proponent of turnover rents in the UK, is working on a development with Hennes at the moment.

## DESIGN

## Putting on the style

"The trend is clear: the shopping population is more mobile; there is a revulsion against the blandness of our old centres and the traditional high street and an attraction towards excitement and style."

MIR LAURENCE ANTILL, of retail property agents Donaldson & Co., says.

Mr John Strachan, of the scheme's agents Healey & Baker, reckons a big "show business" element is needed in this sort of situation.

"It has to be planned in—leisure, catering, cinema, sports—a vast amount of non-shopping space."

The team has included the idea of a children's village, taking in as much as 100,000 sq ft of space at the five-level atrium.

Sometimes, however, space is at a premium. There are some schemes this year which could almost be described as urban infill. They are frequently tagged as "concept gardens."

Edinburgh's Waverley Market, where lettings are picking up after a slow start; Cavern Walks in Liverpool; and St Martin's Square in Leicester come into this category.

St Martin's caters for a variety of unusual, small to medium-sized traders. The £3m scheme comprises approximately 35,000 sq ft of space, provides nearly 40 units and has been forward funded by Bass Pensions.

Units range from 131 to 946 sq ft and tenants include Benetton, Stephane, Capolita Roma (specialising in high fashion shoes), Apollo Window Blinds, a local craft shop, specialised wool shop and an Italian restaurant. There is also a clothing design studio and a hair stylist on an upper floor.

St Martin's is the first of what Mr Martin Cohen, Tesco's chairman, hopes will be many similar schemes. He already has something bigger on the stocks in an £18m scheme for Buchanan Street, Glasgow. The speciality centre formula is a reminder that the retailer is important. Architecture and design might be impressive, but if the retail mix is boring, the centre will be as well.

porating an ice rink, at East Kilbride in Scotland.

At Thurrock, on the north eastern section of London's M25 orbital motorway, there are two competing developments which may need to show something special, so one will achieve political and consumer acceptance.

Town & City is one contender. Mr John Strachan, of the scheme's agents Healey & Baker, reckons a big "show business" element is needed in this sort of situation.

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## Shops

## Croydon—The Whitgift Centre

New development of 5 prime shop units to let 850-1,600 sq ft. Available Summer 1985. Jt. Agents: Harold Williams Bennett & Partners Ref: 53/24

## Eastbourne—Arndale Centre

Only 6 remaining shop units to let 625-2,209 sq ft. Ref: 53/46C

## Kingston-upon-Thames—Universal House, Clarence Street

Superb modern offices to let 753-4,837 sq ft. Jt. Agents: Billingham High Chard Ref: 53/PRG

## Lewisham—Riverdale Centre

Fr. 18', SD: 86', Gd. Fl. sales: 1,133 sq ft. To Let Ref: 53/24G

## Rotherham—1/3 College St. &amp; 1 Effingham St.

Prime shop to let Fr. 39' 10", Gd. Fl. 1,223 sq ft. Basement: 972 sq ft. Ref: 52/24J

## Surrey—Victoria Road

Vacant shop with vacant offices above, plus income from rear storage. Fr. 26' 5", Gd. Fl. Sales: 830 sq ft. 1st Fl. Offices 531 sq ft. 2nd Fl. Offices: 450 sq ft. To let on new lease. Ref: 53/24G

## Wakefield—16 Northgate

Prominent shop unit to let. Fr. 17' 9", SD: 48', Gd. Fl. Sales 784 sq ft. 1st Fl. 265 sq ft. 2nd Fl. 265 sq ft. Ref: 52/24Q

## Washington New Town—60 The Galleries

Prime shop lease for sale. Fr. 74' 2", SD: 102' 5", Gd. Fl. Sales: 8,462 sq ft. Premium offers invited. Ref: 52/24R

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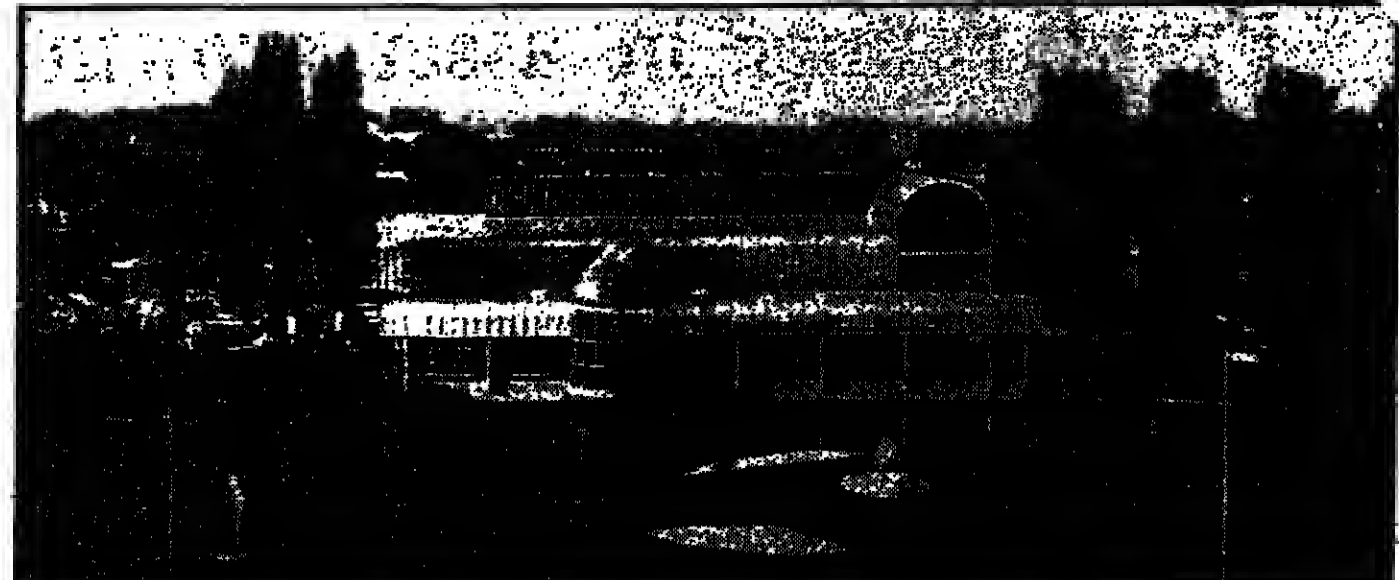
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The impressive glasswork and landscaping of Sainsbury's Homebase DIY store and garden centre at Catford, South London

## COMPANIES

BY JEFFREY BROWN

## A hint of bonanza in the air

THE PAST year has confirmed the buoyancy of retail property. Companies with an above average retail weighting have basked in the knowledge that their chosen area was moving ahead smoothly. Shop rents in 1984 rose strongly and capital values followed suit. There has been the occasional hint of bonanza following the rapid expansion of warehouse-style retailing.

Shop rents rose by 7 per cent last year and the capital value by 12.3 per cent. Retail development has risen to 29 per cent. Retailers took a 24 per cent share and contractors 17 per cent. Over the 1985-82 period, institutional development accounted for 12 per cent, retailers 6 per cent and the construction trade virtually nothing.

The development cake has grown substantially: in 1984 about 3m sq ft of selling space came on stream. But the message for the property sector is that they face strong competition for development business from new forces, backed by ready finance.

Elsewhere the retail property picture is clouded by the imbalance of yields. Average shop yields have begun to edge below 5 per cent and could be relatively unattractive given the concern mounting over the durability of the high street spending boom.

Average office yields are about 6.5 per cent with industry returning more than 10 per cent. The big investment institutions could be starting to have second thoughts about the outlook for shop property.

It is hard to generalise about property, however, and the same can be said about retailing concerns. Getting the direction

## UK COMMERCIAL PROPERTY RENTALS 1984-87

	Offices	Shops	Industrial
1984	4.8	6.1	0.9
1985	5.7	7.4	1.5
1986	5.9	7.1	2.9
1987	10.0	8.0	7.9

\* Annual % change at March of each year.  
Source: Henley Centre for Forecasting.

The agents' research shows that between 1982 and 1984 the institutional share of retail development had risen to 29 per cent. Retailers took a 24 per cent share and contractors 17 per cent. Over the 1985-82 period, institutional development accounted for 12 per cent, retailers 6 per cent and the construction trade virtually nothing.

The development cake has grown substantially: in 1984 about 3m sq ft of selling space came on stream. But the message for the property sector is that they face strong competition for development business from new forces, backed by ready finance.

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It is hard to generalise about property, however, and the same can be said about retailing concerns. Getting the direction

right is what counts. For this reason some companies look ahead of a fairly constant investment in shopping while others are likely to remain neglected.

Capital and Counties with its big shopping centres, and Peel Holdings, the warehouse retail developer, are among the former.

In many ways, retail warehouses became respectable in 1984. On the back of explosive growth for the do-it-yourself trade, the sector has soared ahead in development ratings. Institutional investment now smiles on retail warehouse property and even Land Securities, the largest UK property group, intends to enter the field.

The trend to retail warehousing is one of many symptoms of innovative forces feeding the corporate sector. To some extent property company energies appear pinned down by demands of the management business. Companies have undertaken very little financing over the past year and the takeover game remains equally unexciting.

The company with the heaviest retail weighting is London Shop Property, where three-quarters of a £38m investment portfolio is linked to shops. Some 47 per cent of the retail portfolio is in unfashionable

shopping parades, while centres account for 23 per cent.

The group is well spread geographically with 40 per cent of shops in the south-east and the rest distributed around the UK. The company has a housebuilding division which performed strongly in 1984. This, and solid trading profits, helped push pre-tax earnings ahead by 19 per cent to £5.7m. Last year ended in April 1984, a year ending improved by 71 per cent.

Town Centre Securities has some 80 per cent of its £70m investment portfolio in the retail sector of which the Merion shopping complex in Leeds accounts for about half. The rest of the retail portfolio is spread across the north. Pre-tax profits improved by 14 per cent to £2.4m for the year ended in June 1984, but capital values made no progress.

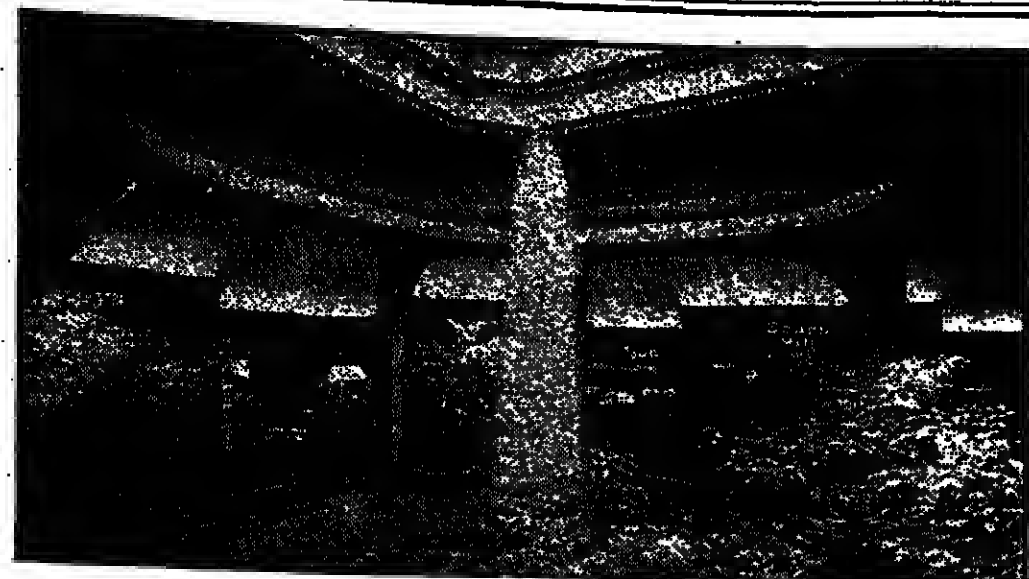
The company has been hitting the headlines with its block on British Land property and investment group bid to acquire the shop retailer controlled by the Ziff family. Town Centre's stake in Stylo has moved up to about a fifth.

At Scottish Meropollin the percentage is closer to 48 per cent. In recent years, the company has been diverting development funds south of the border, but its low-margin origins still bear heavily on the profit and loss account. Pre-tax profits for the year ended August 1984 were just 4 per cent higher at £0.6m.

The group portfolio is valued at £119m, and 80 per cent of the retail content is based in Scotland, mostly in the Strathclyde and Lothian regions. The thrust away from Scotland has taken the group into a broad mix of office and shopping centre developments.



## RETAIL PROPERTY 3



Left: IIP's Park City Centre in Lancaster, Pennsylvania Above: G. J. Dusseldorp, Lend Lease Corporation chairman

### ASSET MANAGEMENT

# Conjuring space from nowhere

**INTERNATIONAL.** Income Property came to the UK stock market two years ago. Since then the dollar has appreciated by 50 per cent against sterling and IIP shares went from an issue price of 58p to 210p, a rise of 75 per cent.

IIP invests in regional shopping malls on the eastern seaboard of the U.S. It was founded in 1978 by Lend Lease Corporation, the premier Australian property development company, and its chairman Mr G. J. Dusseldorp.

Lend Lease made its name and its fortune as a developer, and Mr Dusseldorp, given the choice, would have gone that way in the U.S. "We would much rather build new. It is more exciting, much more part of history," he says.

"But the year after we started in America, only three centres were completed in the U.S. That market is saturated."

Intensive property management is the key to the IIP operation. This means upgrading, rebranding, redeveloping and expanding space. Mr Paul Babick, secretary and treasurer, thinks the company could nearly double its property portfolio with the "recycling" of existing investments.

IIP's first buy was the Ogletown Mall in 1978—500,000 sq ft, 10 years old and in need of upgrading. Now it has 823,000 sq ft, four department stores instead of two, and 126 units compared with 70.

The company creating another 17 outlets from the same space, having bought back 15,000 sq ft occupied by a ladies' wear retailer late in 1984, acquiring another 7,000 sq ft of mall frontage from the centre's general merchandise outlet.

Last August it acquired the ground lease of the original mall, repaying the mortgages from an institution. This allowed IIP to eliminate a large and ever-growing participation in the mall's profits by the institution and replace it with interim borrowing at a prime rate.

The company also announced earlier this year a \$3.5m renovation of Park City at Lancaster, Pennsylvania, owned equally with the UK Post Office pension fund.

### Complex

A lower-level redevelopment will convert 130,000 sq ft of long-under-utilised space into a state of the art "specialty mall", incorporating an 80,000 sq ft department store, a food court and 20 specialty shops.

Recycling is more complex than new build, says Mr Dusseldorp. But it is more rewarding. "Lend Lease is now in recycling too. We have learned in the U.S. how to recycle property in Australia."

Shopping centres were a little like hotels — "they need a face lift every 10 years, or they get dated," he says.

"As a landlord/owner we con-

trol only the public areas. But we have found it very powerful to get an example, put our money where our mouth is and progressively show the shopkeepers into doing something about it."

This provides the first opportunity of fitting rents in acquired centres up to current levels. "They have to come to us for approval to make changes," Mr Dusseldorp says. "We tell them 'upgrade physically, upgrade the rent.' That hits a sensitive nerve and the bargaining process begins."

"We are lucky in that most shops are much too large for the business which they do. We stop talking in terms of rent per square foot and talk rent per week. We can make a deal by taking part of the store back. Two or three adjacent deals like that and we can expand the rent roll by creating more shops from the same space and without physically expanding the centre."

Promotions are another example of positive thinking. "We often have merchant associations dedicated to promoting the centre, Mr Dusseldorp says. "The more stingy the previous owner, the more likely it would be that he did not contribute to these."

"By contributing substantially, we get direct control of the use of these funds, better traffic through the centres, goodwill for the new owner, easier negotiations for the next

batch of rent reviews, and so it goes on."

The next stage, would be that department store anchors would start feeling the pinch from smaller stores. "Then they start to spend money, on re-merchandising and relighting and other things," he says.

Following this physical expansion, "From our preacquisition studies we would have established major expansion possibilities. We have to do the upgrading of the existing centre first but we would not make the acquisition without expansion prospects."

"This is on the same land so the dollar invested yields more from the same infrastructure."

"We have doubled our investment but quadrupled our cash flow in about three years from the Ogletown Mall and even now we have two department

stores clamouring to come in."

IIP and Ogletown cannot handle that at the moment, but it is keen on keeping its anchor tenants happy.

"Key stores deny competition the ability to open up next door. If you do not have Penneys or Sear's in your centre, you are extremely vulnerable."

He makes no distinction between the importance of acquiring well and working the acquisition. "You can't work a poorly acquired property well. It hangs like an albatross round your neck," he says.

The British property market demonstrates the results of negative thinking, he says.

"Yields are miserable in the UK compared with those in Australia, Canada and the U.S. The UK market is covered with layers of advisers, surveyors and what not to 'avoid' conflicts of interest and to mitigate mistakes."

### Portfolio of International Income Property

	Retail area (sq ft)		Total area (acres)	Car spaces	Trade area population
	Department stores	Mall stores			
Oglethorpe Mall, Georgia .....	482,000	341,000	72	4,500	532,000
Northgate Mall, Tennessee .....	442,000	304,000	79	3,900	426,000
Park City Center, Pennsylvania ..	713,000	602,000	134	7,200	485,000
Landmark Center, Virginia .....	562,000	124,000	47	3,900	470,000

Figures include some land and department stores owned by others or under option except Park City, which is half-owned.

### PROFILE: BURTON GROUP

## Six ways forward



Ralph Halpern, Burton Group chairman

THE BURTON Group seemed to be everywhere last year. Pushing six styles of retailing — Burton, Top Shop, Top Man, Dorothy Perkins, Peter Robinson and the new Principles chain — it added 400,000 sq ft to its trading space in the year to September.

At January's annual general meeting, Mr Ralph Halpern, Burton chairman, said group sales were running 33 per cent ahead of 1983-84. The group is planning to open another 150 stores in 1984-85, including 50 stores for Principles, launched as 1983-84 closed.

At 101 has been said about fashion and charisma, motivation, social responsibility and the way Burton is positioning itself in various segments of the retail market. But what does all this cost and can Burton afford it? Does it have the financial disciplines to cope with the results?

Mr Michael Wood, finance director, believes it can and does.

Burton last year opened 166 stores, modernised 49, re-sited 17 and extended five. Its total outgo of funds was £87.5m, of which £67.5m related to additions to properties and other tangible assets. The group started the year with £18m of net bank balances and cash, and ended it with £3.5m.

But it is not going to make a habit of spending more than it earns. "You won't see a balance sheet with a significant overdraft created by organic growth. We're comfortable with 300,000 to 400,000 sq ft a year," Mr Wood says.

Burton has a three-point plan for growth. First, increased sales in existing space and greater market share. "Sales increased by 39 per cent... to £416m, taking the group's share of the UK clothing market to over 5 per cent," Mr Halpern said in his last chairman's statement.

Second, there are the new stores. Burton acquired 82 Harry Fenton shops from Combined English Stores last year, which accounted for 100,000 of the 400,000 sq ft it added. The group is hoping to add more than 300,000 sq ft in 1984-85. Finally, Burton wants to develop business in other segments of the retail market. "Two-thirds of our customers are under 30," Mr Wood says. Burton seems likely to aim for

the mass markets in men's and women's wear.

Principles can be seen as one indication of this. Targeted at 25 to 30-year-old women in the A, B and C1 consumer classes, the chain is going for a large market and needs rather larger shops with a relatively wide range, occupying 2,000 sq ft and upwards of ground-floor trading space.

Advised by designers Fitch & Company and retail consultants Management Horizons, Principles is pitching for the upper end—or the upper aspirations—of the Marks & Spencer market. Although the Burton team is more inclined to look at the differences, rather than the similarities.

"Research revealed that the potential customers of Principles, though shopping in Britain's high streets, associated themselves with the exciting high fashion of Paris, Milan and London as portrayed in the upmarket glossy magazines," Burton's said.

"The task was to translate the traditional attractions of the haute couture world to which these women aspired and pre-

sent them in a shop environment on an average UK high street."

M & S's image, meanwhile, is seen as rather more classic, rather less fashionable than this — although fashion writers had noted an injection of fashion styling into the M & S 1985 ranges.

Principles is already producing sales per sq ft well above the Burton average, Mr Wood says. This is a measure of price as well as success, since Principles' lines also have a higher than average unit volume — much more of the £50 to £80 items than you would find in a Top Shop, he says.

And the financial controls? "One of the things I've enjoyed most, working with Ralph Halpern for the last two years or so is the way he puts numerate functions in front of any others at a board meeting," Mr Wood says.

All the meetings with individual divisions look through five-year programmes for their operating development.

If Burton were expanding as six separate companies, the intake of new stores would be an average 20 to 25 a year, he adds.

### PROFILE: CAPITAL & COUNTIES

## Front runner in asset growth

CAPITAL & COUNTIES is one of the top 10 UK property groups and a major force in retail development. Its portfolio is valued at £197m of which 51 per cent is in shop property. This compares with an average retail weighting for the property sector of about 25 per cent.

The group is best known for its big retail centres in Nottingham and Newcastle — both well in excess of 500,000 sq ft — yet its total property portfolio is evenly divided between metropolitan and regional investment. Provincial sites account for 50 per cent with London at 48 per cent.

The two big retail investment accounts for almost half of the shop portfolio, but retail property overall far from dominates. Offices represent 40 per cent of group property investment with the balance spread across a modest base of warehousing and residential interests.

The group is mainly UK-based, but foreign operations have begun to grow in importance. It has interests in the U.S. and is pushing hard into Australia. Concentrating on suburban offices and light industry, Australia could be

producing as much as a 10th of property income by the end of the decade.

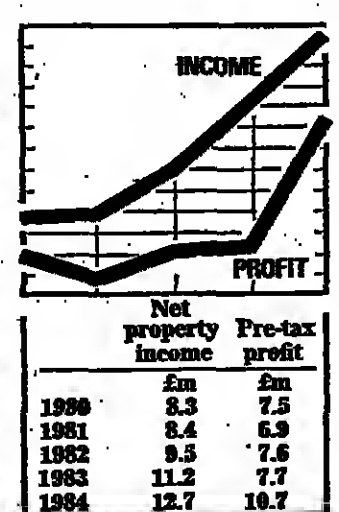
In recent years Capital and Counties overall profits have been unexciting, partly reflecting a shift from trading to investment. Trading profits for last year had dwindled to less than £1m compared with £3.3m two years earlier.

The "bumper year" for the housebuilding division helped push group pre-tax earnings last year to £10.7m from £7.7m in 1982-83. The gross dividend rose by an eighth to 6.7p a share. Five years earlier the payment stood at 3.06p.

The company is proud of its dividend performance, but the real key to Capital and Counties' high standing in the financial community probably lies with the growth of its asset value.

This has tended to head the UK property sector for some years, improving by 12 per cent to 251p a share in 1983-85. Considerable further progress will have been made during the current year following completion of new developments.

The group's London properties read like the more desirable squares on a Monopoly board: Piccadilly, Regent Street



and the Strand. It has 291,000 sq ft of office space in these three areas plus retail interests. There are further office and retail sites and more than 100 flats and houses in Belgraveia.

But Capital and Counties main thrust is regional shopping centres. It has a 32.5 per cent stake in 780,000 sq ft of shops and 40,000 sq ft of offices

### BY JEFFREY BROWN

in Newcastle. The Nottingham Victoria Centre is even larger — 800,000 sq ft of shops and 37,500 sq ft of offices.

The group has 48.5 per cent of the Nottingham property and 33.2 per cent holding of a recently completed centre in Wakefield. These are successful co-ownership schemes, and each has made a competitive edge in the retail property market through good design and innovative management.

A £4m remodelling of the Victoria Centre to include additional units and a 500-seat food court is due to open later this year. Capital and Counties is seeking retail development vigorously. By the close of the decade it could be more than 60 per cent of the property portfolio.

The latest planned scheme is for a 240m development of 430,000 sq ft at Hanley, Stoke-on-Trent, for completion in 1988. There are also hopes for a 60,000 sq ft out-of-town retail centre at Watlingtonville. Proposals for a 1m sq ft scheme on 100 acres at West Thurrock, Essex, must overcome planning hurdles before the scheme can be added to the group portfolio.

### BY MICHAEL CASSELL

## Adventuring where others fear

ROYAL INSURANCE has invested in property for only 15 years but it has made up for its comparatively late entry into the market with a heavy programme. There are no signs of it tailing off in the wake of property's recent disappointing performance, and at the top of the shopping list is the retail market.

Royal's total property investment account stands at just over £700m. Of this, about £500m is held long-term, a further £200m invested in group pension fund property and about £140m is held on behalf of its general insurance business, some £114m of it through the Sterling Estates subsidiary.

Royal Life therefore forms the focus for the group's property investment activity and is putting about £80m a year into the market — about 30 per cent of newly available investment funds.

That level of commitment is not matched by many other major institutions. But with property still only accounting for about 18 per cent of total assets, Royal still feels it has some way to go before reaching the desired exposure.

In spite of the lacklustre performance of property in relation to gilts and equities, Royal

remains a property fan. Neither is its enthusiasm going to be dented by the group's recent poor results.

With the bulk of its property investments designed to support long-term insurance business, short-term fluctuations in group performance have little impact on projected spending.

Mr David Malcolm, Royal's chief investment manager, says there are no guidelines for assessing investment funds within the property market, but most of the emphasis is currently on retail. Of new money to be invested by Royal Life this year, as much as £45m of it will be directed towards the shopping sector.

Investments will include everything from single shops to town centre projects. On the assumption that there are no big portfolio acquisitions, probably only about £2m will go on standing shop investments, with the balance for new development. In most cases, Royal Life will fulfil a funding role rather than take on direct development.

Mr Malcolm is aware of suggestions that the retail investment market has become overvalued and too expensive. But he says big high street retailers are continuing to maintain high street expansion

programmes and there is no sign of tenant demand burning itself out.

He accepts that some prime retail markets now offer little scope for sensible investment returns but reckons that Royal is more adventurous than most and is prepared to consider projects in less obvious locations with potential for income and capital uplift.

A classic example is the Caverns Walk development in Liverpool, built on the site of the city's famous Cavern Club. Two floors of shops are grouped around an impressive atrium and topped with offices. The £6.5m project was undertaken in an area where, Malcolm says, "others feared to tread" but expert local knowledge of the market convinced him the scheme would be a success.

The scheme is between the principal shopping and office areas in an area that was very run-down. But the development provides the sort of shops and environment which Liverpool badly needs. Cavern Walks, a relatively small but striking centre, has acted as a catalyst in helping to revive the locality.

Royal already has shopping centres as far afield as Liverpool, Falmouth, Swansea and Yarmouth and, until now, it has usually chosen to contract out

the management role. But it accepts that, of all forms of property investment, shopping centres can demand more of an "on hands" approach. It has set up a management company specifically to handle the Liverpool centre.

One of Royal's biggest retailing coups came last year when, with Bryant Properties, it won approval for the redevelopment of the old Greater Midlands Co-operative store in High Street, Birmingham. The scheme, which will provide 190,000 sq ft of retailing space, will be worth about £50m. Royal's biggest single property investment to date.

On behalf of the group pension fund, Royal is also developing a 70,000 sq ft office and retail scheme in Exchange Street, Manchester. The completed investment value will be about £2m. Other Royal retail developments include a £20m joint project with Harbinger at Pride Hill, Shrewsbury, and a direct development in Henry Street, Dublin, where a former Woolworth store is being converted into four units.

Royal has resisted the temptation to make the quantum leap to property investments overseas, though it might eventually do so. In the meantime, it says it has more than enough opportunities in the UK.

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John Prior at Ernest Owens and Williams.  
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# SECTION III - INTERNATIONAL MARKETS

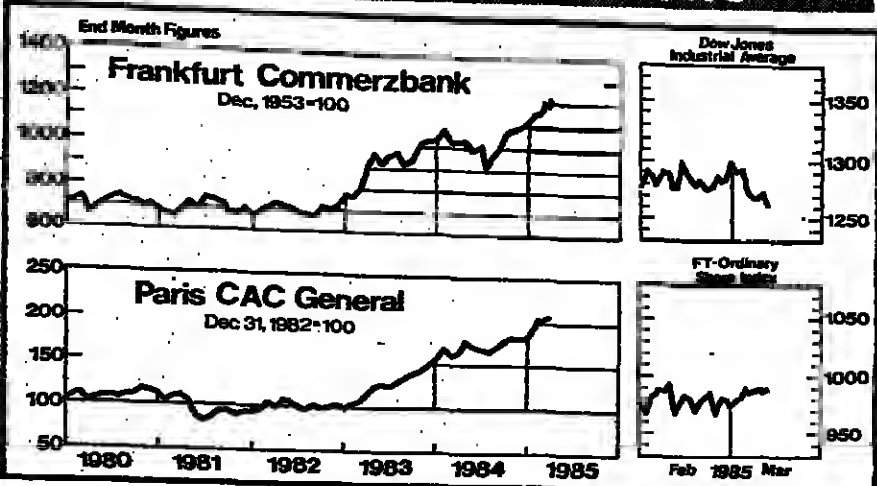
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### KEY MARKET MONITORS



NEW YORK	Mar 14	Previous	Year ago
DJ Industrials	1,260.05	1,271.75	1,166.04
DJ Transport	605.74	615.58	513.27
DJ Utilities	147.53	148.08	126.25
S&P Composite	177.84	179.55	159.77

LONDON	Mar 14	Previous	Year ago
FT 100	990.1	987.4	875.6
FT-A All-share	1,298.7	1,295.2	1,087.7
FT-A 500	625.62	624.79	518.74
FT Gold mines	484.83	483.41	583.17
FT-A Long gilt	485.9	484.1	688.9
	10.86	10.81	10.21

TOKYO	Mar 14	Previous	Year ago
Nikkei-Dow	12,405.03	12,419.26	10,324.0
Tokyo SE	993.52	986.53	816.94

AUSTRALIA	Mar 14	Previous	Year ago
All Ord.	789.0	787.4	721.6
Metals & Mins.	473.5	471.2	467.8

AUSTRIA	Mar 14	Previous	Year ago
Credit Aktien	72.03	72.42	55.11

BELGIUM	Mar 14	Previous	Year ago
Belgian SE	2,308.34	2,310.05	-

CANADA	Mar 14	Previous	Year ago
Toronto	2,019.4	2,059.0	2,312.0
Composite	2,588.0	2,607.6	2,411.0
Montreal	129.2	130.54	118.51

DENMARK	Mar 14	Previous	Year ago
Copenhagen SE	176.19	174.44	190.51

FRANCE	Mar 14	Previous	Year ago
CAC Gen	208.4	206.4	160.4
Ind. Tendence	112.7	113.1	85.12

WEST GERMANY	Mar 14	Previous	Year ago
FAZ Aktien	415.56	419.27	344.68
Commerzbank	1,202.5	1,214.3	1,014.9

HONG KONG	Mar 14	Previous	Year ago
Hang Seng	1,356.35	1,356.62	1,089.28

ITALY	Mar 14	Previous	Year ago
Banca Com.	276.75	276.96	217.53

NETHERLANDS	Mar 14	Previous	Year ago
ANP-CBS Gen	208.7	209.7	157.4
ANP-CBS Ind.	185.7	185.6	130.5

NORWAY	Mar 14	Previous	Year ago
Oslo SE	320.69	328.14	250.37

SINGAPORE	Mar 14	Previous	Year ago
Straits Times	836.94	831.31	1,001.17

SOUTH AFRICA	Mar 14	Previous	Year ago
Gold	n/a	924.6	1,054.0
Industrials	n/a	846.5	1,058.5

SPAIN	Mar 14	Previous	Year ago
Madrid SE	111.05	111.36	82.86

SWEDEN	Mar 14	Previous	Year ago
J & P	1,441.15	1,444.17	1,502.05

SWITZERLAND	Mar 14	Previous	Year ago
Swiss Bank Ind.	429.3	428.6	362.3

WORLD	Mar 13	Prev	Year ago
Capital Int'l	195.0	195.6	184.5

GOLD (per ounce)	Mar 14	Prev	Year ago
London	\$291.75	\$293.50	-
Zurich	\$291.75	\$291.75	-
Paris (bids)	\$289.63	\$289.78	-
Luxembourg	\$290.40	\$290.30	-
New York (Apr)	\$291.80	\$291.90	-

### WALL STREET

## Measure of stability returns

A MEASURE of stability returned to Wall Street stockmarkets yesterday after Wednesday's sharp fall, while bond prices, which were little changed for much of the session, turned lower late in the day, writes Michael Morgan in New York.

Stocks quickly overcame early weakness to trade slightly above overnight levels for much of the day, but the advantage was not maintained, and the Dow Jones Industrial Average turned lower in the last half hour to close down 1.85 at 1,260.05. Volume totalled 103m shares compared with the previous day's 102m.

In the credit markets, prices of Treasury coupon issues were mixed in the wake of a federal funds rate that opened at 9 per cent and ahead of money supply figures, due late in the day. In the event, the \$400m decline in the M1 measure was in line with market expectations. However, other figures on bank borrowings from the Fed indicated that the central bank was keeping a tight hold on money.

The price of the long bond, the 11 1/2 per cent of 2015, fell 1/8 to 94 1/2 while declines of up to 1 1/2 were seen in prices of Treasury notes.

In the money markets, yields on Treasury bills continued to rise. The three-month bill, yielding 6.72 per cent, was 16 basis points higher while the six-month bill, yielding 9.13 per cent, was 15 basis points higher. Yields on certificates of deposit were up to 20 basis points higher.

U.S. Trust announced that it was raising its broker loan rate to 9 1/2 per cent from 9 1/4 per cent, a move quickly followed by Bankers Trust, which raised its rate to 10 per cent from 9 1/2 per cent. Other banks currently charge between 9 1/2 per cent and 9 3/4 per cent.

In the stock markets, weakness among the aerospace issues was attributed to profit-taking after the sector's recent strong showing. Boeing fell 1 1/2 to \$62 1/2, McDonnell Douglas 2 1/2 to \$77 1/2, General Dynamics 1 1/2 to \$73 and Lockheed 5 1/2 to \$48 1/2.

ITT added 5 1/2 to \$32 1/2. The Securities and Exchange Commission is to rule in the coming week on whether the group must include an investor proposal to liquidate the company in its annual meeting proxy material.

Among the technology issues which led the rout of the previous session, Burroughs fell 5 1/2 to \$59 1/2, NCR shed 5 1/2 to \$27 1/2, Amdahl added 5 1/2 to \$14 1/2, Honeywell shed 1 1/2 to \$59 1/2 and Sperry was 1 1/2 lower at \$50 1/2. IBM lost \$1 at \$129.

International Harvester was unchanged at \$10 1/2 after Tenneco announced its intention to take up its option of purchasing Harvester's subsidiaries in France, West Germany and Denmark. Tenneco dipped 5 1/2 to \$40 1/2.

A mixed picture emerged among the microcomputer manufacturers, with Digital Equipment up \$1 at \$100 1/2. Data General 3 1/2 higher at \$46 1/2 and Wang Laboratories was unchanged at \$20. Prime Computer, however, fell 3 1/2 to \$15 1/2 and Tandem Computers was unchanged at \$20 1/2. Computerworld was also unchanged, at \$23 1/2.

National Semiconductor traded 5 1/2 higher at \$10 1/2 following its lower third-quarter net earnings.

On the takeover front, American Natural Resources added \$1 to \$64 1/2, in heavy trading as it agreed to be acquired by Coastal Corporation. Coastal put on \$2 1/2 to trade at \$37 1/2.

Castle & Cooke put on 5 1/2 to \$11 1/2 as Mr Irwin Jacobs, the Minneapolis investor, said he planned to top the offer for the food products and property group made by Los Angeles investor, Mr David Murdoch, through his Flex-Van group. Flex-Van traded 5 1/2 higher to \$31 1/2.

Eastman Kodak dipped 5 1/2 to \$68 1/2 after its agreement to buy Verbatim, the floppy disk manufacturer. Verbatim put on 1 1/2 to \$7 1/2 in heavy trading. Elsewhere, retailer K mart fell 1 1/2 to \$33 1/2 after lower fourth-quarter net earnings.

### LONDON

## Oil trauma dispelled by good results

THE BNOC trauma proved short-lived with little further impact on London shares yesterday. A slightly easier trend in sterling provoked selective U.S. interest for leading equities, and the FT Ordinary index, which opened 3 points down, finished 2 1/2 higher on balance at 990.1.

Further healthy trading statements drew investor interest. T's preliminary found favour and ended 20p higher at 240p.

Long gilts shed up to 1/8 while shorts settled marginally higher.

Chief price changes, Page 34; Details, Page 35; Share information service, Pages 36-37

### SINGAPORE

A LATE burst of activity buoyed Singapore and boosted the Straits Times index 5.63 higher to 836.94. Demand focused on industrials, finance and property sectors.

Fan Electric firmed 11 cents to S\$3.08, Haw Par added 12 cents to S\$2.47 and DBS was 5 cents higher at S\$6.15.

MUI, which revealed higher 1984 profits and dividend, was most active and gained 4 cents to S\$2.32.

Ssangyong recovered some of Wednesday's weakness with a 6-cent rise to S\$2.44.

### AUSTRALIA

FURTHER progress was made in a slightly firmer Sydney as the All Ordinaries index edged 1.6 higher to 769.0.

Resource issues again set the pace as the Australian dollar weakened giving the large mine exporters a healthier profits outlook. The All Resources index rose 1.6 to 498.8.

BHP held steady at A\$5.62 despite its latest Timor Sea setback, and Bell Resources gained 16 cents to A\$5.40 while Placer picked up 20 cents to A\$24.20.

### SOUTH AFRICA

THE STEADY bullion price gave further strength to Johannesburg gold shares, while industrials showed some signs of life.

Vaal Reefs ended R2 higher at R179 although Randfontein was marked down R1.50 to R179. Mining financials were mostly unchanged.

Industrial leader Barlow Rand gained 3 cents to R8.73 while AE&CI added 10 cents to R6.70 after results.

### HONG KONG

THE SWIFT rebound in Hong Kong took many investors by surprise. The 20.35 advance in the Hang Seng index to 1,356.35 was the best rally this month and was partly attributed to recent corporate news.

Hongkong and Kowloon Wharf, currently in hot pursuit of Wheelock Marden, firmed 15 cents to HK\$5.40. It now holds 48.35 per cent of the voting rights of Wheelock, which finished steady at HK\$7.40.

### EUROPE

## Rates fears bring mixed response

THE SHARP overnight drop on Wall Street, coupled with fears of upward pressure on interest rates, left European bourses narrowly mixed yesterday, with Switzerland providing the only note of optimism.

Uncertainty ahead of the Bundesbank council meeting, which after the close of trading resolved to leave key lending rates unchanged, and continued profit-taking contributed to a sharp fall in Frankfurt.

The Commerzbank index slipped 11.6 to 1,202.5, well below Tuesday's record high.

Siemens suffered a heavy drop on profit-taking. The electrical group lost DM 12 to DM 558 under heavy selling pressure.

In banks, Deutsche Bank moved lower for the second straight session, dropping DM 5.20 to DM 418.30. Commerzbank and Dresdner eased DM 1.60 to DM 164.20 and DM 1.20 to DM 185 ex-rights, respectively.

Strong results at Lufthansa were largely discounted, and the airline continued its downward trend to end DM 3.50 off at DM 191.50.

Deutsche Babcock, which has resumed paying dividends to ordinary shareholders, resisted the slide and put on 50 pf to DM 168. The engineering group expects to remain in the black this year.

Profit-taking struck Porsche, which lost DM 15 to DM 1,365, and other motor issues were also hit. VW finished DM 3.40 off at DM 196.60, and Daimler lost DM 4.50 to DM 683.50.

Bonds ended mixed after a hesitant session, and the Bundesbank sold about DM 20.2m worth of paper into the market, compared with DM 31.8m the previous day.

In Amsterdam, results from Royal Dutch/Shell were viewed with disappointment, and stocks drifted downwards. The international oil group lost FI 1.60 to FI 204.40, after trading narrowly up earlier in the day.

Most other issues succumbed to the sentiment. Nederlandsche Middenstandsbank, however, recorded a gain of FI 1.20 at FI 177.40.

Among other blue-chip issues, Unilever fell FI 2 to FI 351, Akzo lost FI 1.80 to FI 113 and Philips slipped 70 cents to FI 62.70, amid reports of a joint venture with AT & T for Transport Ministry telephone exchanges.

Insurer Aegon was again lower, off FI 2.50 at FI 183. The ANP-CBS General index dropped 1.0 to 208.7.

Bond prices were weaker as the higher dollar depressed activity, and the CBS Bond index lost 0.1 to 102.5. The two most recent state issues both fell 10 basis points, with the latest 6 per cent loan ending at 99.3 per cent and the previous 7.5 per cent issue settling at 98.6 per cent.

A relatively low-yielding 8 per cent 1989-90/94 issue fell a larger-than-average 80 basis points to 98.7.

Zurich investors were encouraged by favourable company results.

Jacobs-Suchard picked up SwFr 75 to SwFr 6,325 after announcing improved profits and a one-for-three rights issue on Wednesday. Swissair rose SwFr 5 to SwFr 1,160 ahead of higher profits for 1984.

Brussels ended narrowly lower with Hoboken, off BFr 90 at BFr 5,820, recording one of the greatest declines.

Petrofina was BFr 10 lower at BFr 7,040, Cockerill BFr 1 off at BFr 277, and Kreditbank, an exception, ended unchanged at BFr 6,400.

Profit-taking in Paris, after the firmer tone set over the past 10 days, took prices lower in most sectors. Investors began cutting long positions in advance of the end of the trading account next week.

In Milan, Fiat issues proved the only excitement in an otherwise subdued session. The vehicle manufacturer was heavily traded to end at a high for the year of L3940, up L40. Reports of a link with Ford of the U.S. have been boosting prices.

Olivetti also gained, by L35 to L6,300 after increased earnings for 1984. Lack of interest in Stockholm and Madrid left most sectors mixed to lower.

### TOKYO

## Enthusiasm dampened by profit-taking

A BOUT of profit-taking following Wall Street's overnight plunge slightly dampened Tokyo share prices yesterday, writes Shigeo Nishitani of Fuji Press.

In the depressed market, financial stocks rose almost across the board, however. Nomura Securities, Daiwa Securities and Yamaichi Securities hit all-time highs, and non-life insurers such as Tokio Marine and Fire Insurance and trust banks attracted buyers.

Buying interest was also evident in new materials-related stocks such as Nippon Kinzoku and large-capital issues such as Mitsubishi Heavy Industries.

The Nikkei-Dow market average lost 14.23 to 12,405.03 on volume of 472m shares, down from Wednesday's 536m. Declines outpaced advances by 393 to 352, with 171 issues unchanged.

Investors turned their attention to financial stocks. Nomura Securities gained Y80 to Y1,230, Daiwa Securities Y19 to Y852, and Yamaichi Securities Y38 to Y738, all surpassing the previous highs recorded last week.

Among non-life insurers, Tokio Marine and Fire Insurance and Yasuda Fire and Marine Insurance each added Y24 to Y671 and Y455, respectively. City and regional banks also gained strength, with Sumitomo Trust and Banking putting on Y100 to Y1,100 and Sumitomo Bank Y80 to Y1,840.

Mitsubishi Heavy Industries, which posted the largest gain among large-capital issues on Wednesday, suffered a round of profit-taking in the morning. It eased Y4 at one stage but finished Y4 up at Y275, topping the active list with 45.89m shares.

The bond market held steady in thin trading. An unexpected bulge in U.S. retail sales in February and the easing of U.S. Treasury bonds left many investors sitting on the sidelines.

Many institutional investors remained passive because of uncertainty over the future course of U.S. interest rates. The yield on the benchmark 7.3 per cent 10-year government bond due in December 1993 remained unchanged at 6.825 per cent.

### CANADA

LOSSES sustained in the previous session were extended yesterday in Toronto.

Among actively traded issues were Dome Petroleum up 1 cent to C\$27.4, Union Enterprises C\$3 1/2 cheaper at C\$11 1/2, Inco C\$4 1/2 easier at C\$17 1/2, and Massey Ferguson 30 cents off at C\$2.75.

Banks resisted selling pressure in Montreal as industrials and utilities weakened.

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Continued on Page 33



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**Continued on Page 34**

Seems figure is insufficient. Very high yields and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 percent or more has been paid, the year's high/low range includes the price of the stock on the first trading day following the split. Dividends are annual distributions based on the latest declaration.

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## LONDON

**Chief price changes**  
(in pence unless  
otherwise indicated)

RISES		
Booker McCann	280	+12
British Aero	381	+13
Devry Corp.	320	+10
Exco Int'l.	720	+40
Goode D & M	100	+14
H&N	222	+10
Haworth (J.)	197	+7
House of Fraser	266	+8
Lancs.	175	+30
Lon. & Prov.	283	+13
Munk (A.)	151	+12
Needlers	210	+8
RHM	150	+3
Renishaw	395	+13
Rosebush	850	+40
Stead & Simps	180	+15
TI	249	+26
Ultramar	218	+8
Vickers	250	+10
FALLS		
Tt 123 2003/05	£1154	-4
Ascon Newsp.	850	-30
BHnd-Permco	124	-8
Foster Bros	210	-3
Freshbake Foods	91	-7
Jarvis (C)	21	-1
Johns & New	165	-20
Richard Bank	328	-7
Oliver (G.)	320	-15
Smith (W.H.) A	212	-8
Telemetry	290	-5

1990	12	31%	31%	
1991	12	26%	26%	
1992	210	7%	7%	
1993	30	14%	14%	
1994	30	23%	23%	
1995	550	16%	16%	
1996	72	34%	34%	
1997	273	28%	28%	
1998	382	16%	16%	
1999	302	34%	34%	
2000	567	3%	3%	
2001	354	16%	16%	
2002	191	24%	24%	
2003	58	4%	4%	
2004	38	18%	18%	
2005	5	13%	13%	
2006	1	19%	19%	
2007	185	27%	27%	
2008	1180	17%	17%	
2009	58	5%	5%	
2010	10	8%	8%	
2011	266	2%	2%	
2012	765	10%	10%	
2013	184	10%	10%	
2014	48	10%	10%	

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**INTERNATIONAL BANKING HEADQUARTERS**  
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**London Branch: Tel (01) 248-9421**  
Saitama Bank (Europe) S.A.:  
Tel (021) 230-8100

## **LONDON SHARE SERVICE**

[illegible][illegible]

101 1/4	105 1/4	107 1/2	108 1/2	109 1/2	110 1/2	111 1/2	112 1/2	113 1/2	114 1/2	115 1/2	116 1/2	117 1/2	118 1/2	119 1/2	120 1/2	121 1/2	122 1/2	123 1/2	124 1/2	125 1/2	126 1/2	127 1/2	128 1/2	129 1/2	130 1/2	131 1/2	132 1/2	133 1/2	134 1/2	135 1/2	136 1/2	137 1/2	138 1/2	139 1/2	140 1/2	141 1/2	142 1/2	143 1/2	144 1/2	145 1/2	146 1/2	147 1/2	148 1/2	149 1/2	150 1/2	151 1/2	152 1/2	153 1/2	154 1/2	155 1/2	156 1/2	157 1/2	158 1/2	159 1/2	160 1/2	161 1/2	162 1/2	163 1/2	164 1/2	165 1/2	166 1/2	167 1/2	168 1/2	169 1/2	170 1/2	171 1/2	172 1/2	173 1/2	174 1/2	175 1/2	176 1/2	177 1/2	178 1/2	179 1/2	180 1/2	181 1/2	182 1/2	183 1/2	184 1/2	185 1/2	186 1/2	187 1/2	188 1/2	189 1/2	190 1/2	191 1/2	192 1/2	193 1/2	194 1/2	195 1/2	196 1/2	197 1/2	198 1/2	199 1/2	200 1/2	201 1/2	202 1/2	203 1/2	204 1/2	205 1/2	206 1/2	207 1/2	208 1/2	209 1/2	210 1/2	211 1/2	212 1/2	213 1/2	214 1/2	215 1/2	216 1/2	217 1/2	218 1/2	219 1/2	220 1/2	221 1/2	222 1/2	223 1/2	224 1/2	225 1/2	226 1/2	227 1/2	228 1/2	229 1/2	230 1/2	231 1/2	232 1/2	233 1/2	234 1/2	235 1/2	236 1/2	237 1/2	238 1/2	239 1/2	240 1/2	241 1/2	242 1/2	243 1/2	244 1/2	245 1/2	246 1/2	247 1/2	248 1/2	249 1/2	250 1/2	251 1/2	252 1/2	253 1/2	254 1/2	255 1/2	256 1/2	257 1/2	258 1/2	259 1/2	260 1/2	261 1/2	262 1/2	263 1/2	264 1/2	265 1/2	266 1/2	267 1/2	268 1/2	269 1/2	270 1/2	271 1/2	272 1/2	273 1/2	274 1/2	275 1/2	276 1/2	277 1/2	278 1/2	279 1/2	280 1/2	281 1/2	282 1/2	283 1/2	284 1/2	285 1/2	286 1/2	287 1/2	288 1/2	289 1/2	290 1/2	291 1/2	292 1/2	293 1/2	294 1/2	295 1/2	296 1/2	297 1/2	298 1/2	299 1/2	300 1/2	301 1/2	302 1/2	303 1/2	304 1/2	305 1/2	306 1/2	307 1/2	308 1/2	309 1/2	310 1/2	311 1/2	312 1/2	313 1/2	314 1/2	315 1/2	316 1/2	317 1/2	318 1/2	319 1/2	320 1/2	321 1/2	322 1/2	323 1/2	324 1/2	325 1/2	326 1/2	327 1/2	328 1/2	329 1/2	330 1/2	331 1/2	332 1/2	333 1/2	334 1/2	335 1/2	336 1/2	337 1/2	338 1/2	339 1/2	340 1/2	341 1/2	342 1/2	343 1/2	344 1/2	345 1/2	346 1/2	347 1/2	348 1/2	349 1/2	350 1/2	351 1/2	352 1/2	353 1/2	354 1/2	355 1/2	356 1/2	357 1/2	358 1/2	359 1/2	360 1/2	361 1/2	362 1/2	363 1/2	364 1/2	365 1/2	366 1/2	367 1/2	368 1/2	369 1/2	370 1/2	371 1/2	372 1/2	373 1/2	374 1/2	375 1/2	376 1/2	377 1/2	378 1/2	379 1/2	380 1/2	381 1/2	382 1/2	383 1/2	384 1/2	385 1/2	386 1/2	387 1/2	388 1/2	389 1/2	390 1/2	391 1/2	392 1/2	393 1/2	394 1/2	395 1/2	396 1/2	397 1/2	398 1/2	399 1/2	400 1/2	401 1/2	402 1/2	403 1/2	404 1/2	405 1/2	406 1/2	407 1/2	408 1/2	409 1/2	410 1/2	411 1/2	412 1/2	413 1/2	414 1/2	415 1/2	416 1/2	417 1/2	418 1/2	419 1/2	420 1/2	421 1/2	422 1/2	423 1/2	424 1/2	425 1/2	426 1/2	427 1/2	428 1/2	429 1/2	430 1/2	431 1/2	432 1/2	433 1/2	434 1/2	435 1/2	436 1/2	437 1/2	438 1/2	439 1/2	440 1/2	441 1/2	442 1/2	443 1/2	444 1/2	445 1/2	446 1/2	447 1/2	448 1/2	449 1/2	450 1/2	451 1/2	452 1/2	453 1/2	454 1/2	455 1/2	456 1/2	457 1/2	458 1/2	459 1/2	460 1/2	461 1/2	462 1/2	463 1/2	464 1/2	465 1/2	466 1/2	467 1/2	468 1/2	469 1/2	470 1/2	471 1/2	472 1/2	473 1/2	474 1/2	475 1/2	476 1/2	477 1/2	478 1/2	479 1/2	480 1/2	481 1/2	482 1/2	483 1/2	484 1/2	485 1/2	486 1/2	487 1/2	488 1/2	489 1/2	490 1/2	491 1/2	492 1/2	493 1/2	494 1/2	495 1/2	496 1/2	497 1/2	498 1/2	499 1/2	500 1/2	501 1/2	502 1/2	503 1/2	504 1/2	505 1/2	506 1/2	507 1/2	508 1/2	509 1/2	510 1/2	511 1/2	512 1/2	513 1/2	514 1/2	515 1/2	516 1/2	517 1/2	518 1/2	519 1/2	520 1/2	521 1/2	522 1/2	523 1/2	524 1/2	525 1/2	526 1/2	527 1/2	528 1/2	529 1/2	530 1/2	531 1/2	532 1/2	533 1/2	534 1/2	535 1/2	536 1/2	537 1/2	538 1/2	539 1/2	540 1/2	541 1/2	542 1/2	543 1/2	544 1/2	545 1/2	546 1/2	547 1/2	548 1/2	549 1/2	550 1/2	551 1/2	552 1/2	553 1/2	554 1/2	555 1/2	556 1/2	557 1/2	558 1/2	559 1/2	560 1/2	561 1/2	562 1/2	563 1/2	564 1/2	565 1/2	566 1/2	567 1/2	568 1/2	569 1/2	570 1/2	571 1/2	572 1/2	573 1/2	574 1/2	575 1/2	576 1/2	577 1/2	578 1/2	579 1/2	580 1/2	581 1/2	582 1/2	583 1/2	584 1/2	585 1/2	586 1/2	587 1/2	588 1/2	589 1/2	590 1/2	591 1/2	592 1/2	593 1/2	594 1/2	595 1/2	596 1/2	597 1/2	598 1/2	599 1/2	600 1/2	601 1/2	602 1/2	603 1/2	604 1/2	605 1/2	606 1/2	607 1/2	608 1/2	609 1/2	610 1/2	611 1/2	612 1/2	613 1/2	614 1/2	615 1/2	616 1/2	617 1/2	618 1/2	619 1/2	620 1/2	621 1/2	622 1/2	623 1/2	624 1/2	625 1/2	626 1/2	627 1/2	628 1/2	629 1/2	630 1/2	631 1/2	632 1/2	633 1/2	634 1/2	635 1/2	636 1/2	637 1/2	638 1/2	639 1/2	640 1/2	641 1/2	642 1/2	643 1/2	644 1/2	645 1/2	646 1/2	647 1/2	648 1/2	649 1/2	650 1/2	651 1/2	652 1/2	653 1/2	654 1/2	655 1/2	656 1/2	657 1/2	658 1/2	659 1/2	660 1/2	661 1/2	662 1/2	663 1/2	664 1/2	665 1/2	666 1/2	667 1/2	668 1/2	669 1/2	670 1/2	671 1/2	672 1/2	673 1/2	674 1/2	675 1/2	676 1/2	677 1/2	678 1/2	679 1/2	680 1/2	681 1/2	682 1/2	683 1/2	684 1/2	685 1/2	686 1/2	687 1/2	688 1/2	689 1/2	690 1/2	691 1/2	692 1/2	693 1/2	694 1/2	695 1/2	696 1/2	697 1/2	698 1/2	699 1/2	700 1/2	701 1/2	702 1/2	703 1/2	704 1/2	705 1/2	706 1/2	707 1/2	708 1/2	709 1/2	710 1/2	711 1/2	712 1/2	713 1/2	714 1/2	715 1/2	716 1/2	717 1/2	718 1/2	719 1/2	720 1/2	721 1/2	722 1/2	723 1/2	724 1/2	725 1/2	726 1/2	727 1/2	728 1/2	729 1/2	730 1/2	731 1/2	732 1/2	733 1/2	734 1/2	735 1/2	736 1/2	737 1/2	738 1/2	739 1/2	740 1/2	741 1/2	742 1/2	743 1/2	744 1/2	745 1/2	746 1/2	747 1/2	748 1/2	749 1/2	750 1/2	751 1/2	752 1/2	753 1/2	754 1/2	755 1/2	756 1/2	757 1/2	758 1/2	759 1/2	760 1/2	761 1/2	762 1/2	763 1/2	764 1/2	765 1/2	766 1/2	767 1/2	768 1/2	769 1/2	770 1/2	771 1/2	772 1/2	773 1/2	774 1/2	775 1/2	776 1/2	777 1/2	778 1/2	779 1/2	780 1/2	781 1/2	782 1/2	783 1/2	784 1/2	785 1/2	786 1/2	787 1/2	788 1/2	789 1/2	790 1/2	791 1/2	792 1/2	793 1/2	794 1/2	795 1/2	796 1/2	797 1/2	798 1/2	799 1/2	800 1/2	801 1/2	802 1/2	803 1/2	804 1/2	805 1/2	806 1/2	807 1/2	808 1/2	809 1/2	810 1/2	811 1/2	812 1/2	813 1/2	814 1/2	815 1/2	816 1/2	817 1/2	818 1/2	819 1/2	820 1/2	821 1/2	822 1/2	823 1/2	824 1/2	825 1/2	826 1/2	827 1/2	828 1/2	829 1/2	830 1/2	831 1/2	832 1/2	833 1/2	834 1/2	835 1/2	836 1/2	837 1/2	838 1/2	839 1/2	840 1/2	841 1/2	842 1/2	843 1/2	844 1/2	845 1/2	846 1/2	847 1/2	848 1/2	849 1/2	850 1/2	851 1/2	852 1/2	853 1/2	854 1/2	855 1/2	856 1/2	857 1/2	858 1/2	859 1/2	860 1/2	861 1/2	862 1/2	863 1/2	864 1/2	865 1/2	866 1/2	867 1/2	868 1/2	869 1/2	870 1/2	871 1/2	872 1/2	873 1/2	874 1/2	875 1/2	876 1/2	877 1/2	878 1/2	879 1/2	880 1/2	881 1/2	882 1/2	883 1/2	884 1/2	885 1/2	886 1/2	887 1/2	888 1/2	889 1/2	890 1/2	891 1/2	892 1/2	893 1/2	894 1/2	895 1/2	896 1/2	897 1/2	898 1/2	899 1/2	900 1/2	901 1/2	902 1/2	903 1/2	904 1/2	905 1/2	906 1/2	907 1/2	908 1/2	909 1/2	910 1/2	911 1/2	912 1/2	913 1/2	914 1/2	915 1/2	916 1/2	917 1/2	918 1/2	919 1/2	920 1/2	921 1/2	922 1/2	923 1/2	924 1/2	925 1/2	926 1/2	927 1/2	928 1/2	929 1/2	930 1/2	931 1/2	932 1/2	933 1/2	934 1/2	935 1/2	936 1/2	937 1/2	938 1/2	939 1/2	940 1/2	941 1/2	942 1/2	943 1/2	944 1/2	945 1/2	946 1/2	947 1/2	948 1/2	949 1/2	950 1/2	951 1/2	952 1/2	953 1/2	954 1/2	955 1/2	956 1/2	957 1/2	958 1/2	959 1/2	960 1/2	961 1/2	962 1/2	963 1/2	964 1/2	965 1/2	966 1/2	967 1/2	968 1/2	969 1/2	970 1/2	971 1/2	972 1/2	973 1/2	974 1/2	975 1/2	976 1/2	977 1/2	978 1/2	979 1/2	980 1/2	981 1/2	982 1/2	983 1/2	984 1/2	985 1/2	986 1/2	987 1/2	988 1/2	989 1/2	990 1/2	991 1/2	992 1/2	993 1/2	994 1/2	995 1/2	996 1/2	997 1/2	998 1/2	999 1/2	1000 1/2
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[illegible]

BEERS, WINES—Cont.										DRAPERY & STORES—Cont.									
1984-85		Stock	Price	+ or -	Net	C's	G's	P/E	Yld	1984-85		Stock	Price	+ or -	Net	C's	G's	P/E	Yld
High	Low									High	Low								
280	280	Young Brew 'A' 50p	230	-	15.5	20	3.7	11.6		34	35	+Kant (Jabot) 50	48	+1	91.23	37			
280	210	Do. No. 'V' 50p	230	-	15.5	20	3.7	11.6		54	22	Lacina Perle 20p	48	-	3.65	51	4.2		

BUILDING, TIER, ROADS						
161	106	191	108	24	75	15
162	107	192	109	25	76	16
163	108	193	110	26	77	17
164	109	194	111	27	78	18
165	110	195	112	28	79	19
166	111	196	113	29	80	20
167	112	197	114	30	81	21
168	113	198	115	31	82	22
169	114	199	116	32	83	23
170	115	200	117	33	84	24
171	116	201	118	34	85	25
172	117	202	119	35	86	26
173	118	203	120	36	87	27
174	119	204	121	37	88	28
175	120	205	122	38	89	29
176	121	206	123	39	90	30
177	122	207	124	40	91	31
178	123	208	125	41	92	32
179	124	209	126	42	93	33
180	125	210	127	43	94	34
181	126	211	128	44	95	35
182	127	212	129	45	96	36
183	128	213	130	46	97	37
184	129	214	131	47	98	38
185	130	215	132	48	99	39
186	131	216	133	49	100	40
187	132	217	134	50	101	41
188	133	218	135	51	102	42
189	134	219	136	52	103	43
190	135	220	137	53	104	44
191	136	221	138	54	105	45
192	137	222	139	55	106	46
193	138	223	140	56	107	47
194	139	224	141	57	108	48
195	140	225	142	58	109	49
196	141	226	143	59	110	50
197	142	227	144	60	111	51
198	143	228	145	61	112	52
199	144	229	146	62	113	53
200	145	230	147	63	114	54
201	146	231	148	64	115	55
202	147	232	149	65	116	56
203	148	233	150	66	117	57
204	149	234	151	67	118	58
205	150	235	152	68	119	59
206	151	236	153	69	120	60
207	152	237	154	70	121	61
208	153	238	155	71	122	62
209	154	239	156	72	123	63
210	155	240	157	73	124	64
211	156	241	158	74	125	65
212	157	242	159	75	126	66
213	158	243	160	76	127	67
214	159	244	161	77	128	68
215	160	245	162	78	129	69
216	161	246	163	79	130	70
217	162	247	164	80	131	71
218	163	248	165	81	132	72
219	164	249	166	82	133	73
220	165	250	167	83	134	74

ELECTICALS									
121	122	123	124	125	126	127	128	129	130
131	132	133	134	135	136	137	138	139	140
141	142	143	144	145	146	147	148	149	150
151	152	153	154	155	156	157	158	159	160
161	162	163	164	165	166	167	168	169	170
171	172	173	174	175	176	177	178	179	180
181	182	183	184	185	186	187	188	189	190
191	192	193	194	195	196	197	198	199	200
201	202	203	204	205	206	207	208	209	210
211	212	213	214	215	216	217	218	219	220
221	222	223	224	225	226	227	228	229	230
231	232	233	234	235	236	237	238	239	240
241	242	243	244	245	246	247	248	249	250
251	252	253	254	255	256	257	258	259	260
261	262	263	264	265	266	267	268	269	270
271	272	273	274	275	276	277	278	279	280
281	282	283	284	285	286	287	288	289	290
291	292	293	294	295	296	297	298	299	300
301	302	303	304	305	306	307	308	309	310
311	312	313	314	315	316	317	318	319	320
321	322	323	324	325	326	327	328	329	330
331	332	333	334	335	336	337	338	339	340
341	342	343	344	345	346	347	348	349	350
351	352	353	354	355	356	357	358	359	360
361	362	363	364	365	366	367	368	369	370
371	372	373	374	375	376	377	378	379	380
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571	572	573	574	575	576	577	578	579	580
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112	36	Western Drugs	24	1.75	3	10	6	519	50	Phillips L-P	170	5.25	3.4
113	36							520	50	Pharmaceuticals	170	5.25	3.4
114	36							120	10	Pharmaceuticals	145	5.25	3.4
115	36							120	10	Pharmaceuticals	145	5.25	3.4
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## COMMODITIES AND AGRICULTURE

## EEC raises cereal export subsidies after protests

BY ANDREW GOWERS

EEC MARKET managers yesterday effectively quelled, at least for the time being, all growing term of protest from grain traders over cereal export subsidies.

The Community's cereal management committee agreed a substantial increase in the maximum export subsidy for cereals, and opened the way to the largest quantity of exports for several weeks.

It granted export licences — mainly to French traders — for 427,500 tonnes of soft wheat at a maximum rebate of Ecu 24.49 per tonne and for 139,000 tonnes of barley at a maximum rebate of Ecu 42.59.

The move came only hours after the grain traders' lobbying organisation in Brussels, Cereals, had written to the Commission's new director-general for agriculture, complaining about the low level of cereal exports this year.

In its letter, Cereals said the Commission's policy of keeping export subsidies at the lowest possible level had kept exports well below target.

It also complained of the Commission's policy of selling the EEC's record grain harvest in a stagnant world market.

The Commission, which is struggling to contain its costs and which has already fallen out with grain traders on this issue at least once this season, says it proposes export subsidies according to what it estimates the market-bearing in mind above all the dollar exchange rate—will bear.

Ideally, it wants to be able to export with no subsidy at all, a goal it came quite close to last year because of the strength of the dollar against European currencies.

If the trade proposes a subsidy which Brussels believes to be unjustifiably high, the Commission simply refuses all export offers, as it did for several weeks during the autumn and again in mid-February.

This has led to accusations from the trade, voiced again yesterday by Mr David Nelson-Smith, president of Britain's Grain and Feed Trade Association (Gefat), that the Commission is missing out on export opportunities, and by pursuing a "stop-go" export policy, damaging the Community's reputation in the world market.

"We get no feeling that the Commission wants to be re-

garded as a serious exporter. They are playing with the trade," said Mr Nelson-Smith, who is also director of Cargill UK.

Last week, the management committee authorised the export of only 21,000 tonnes of wheat with an export subsidy of Ecu 22 per tonne, and 30,000 tonnes of barley with an Ecu 42 a tonne subsidy.

Cereals argued that an increase of only Ecu 2 a tonne in the wheat export subsidy could have boosted export offers to 450,000 tonnes, and that a Ecu 1.5 rise in the barley subsidy could have increased exports to 415,000 tonnes.

As a result of the Commission's policy, says Cereals, wheat exports have totalled only 9.2 million tonnes so far this season, compared with an overall target of around 14 million tonnes.

Meanwhile, grain sales into the Community have been continuing at record levels. In the UK, according to the Home-Grown Cereals Authority, weekly offers averaged more than 100,000 tonnes up to the beginning of March. Ironically, this has led to a rise in prices, with fears of a surplus that free market supplies could run short before the end of the season.

## World sugar production forecast raised

By Our Commodities Staff

THE WORLD SUGAR Journal has lifted its forecast for 1984-1985 world sugar production to 86.72 million tonnes from its January forecast of 85.97 million tonnes.

Higher output in the Soviet Union, Yugoslavia and Iran accounts for the change. It says in its February issue, published yesterday, "Estimates for Argentina production have fallen."

Forecasters free market sugar supplies will exceed demand by about 1.54 million tonnes, while white sugar demand will exceed free market supplies by 7.71 million tonnes by about 599,000 tonnes.

CUBA'S 1984-85 sugar crop started more slowly than last season, latest statistics received by the International Sugar Organisation show.

Production in October in December only 538,440 tonnes against 1.09 million at the same time of the 1983-84 crop which totalled 8.33 million tonnes.

AN 11-MEMBER Association of African Palm Oil Producing Nations has been set up at a conference in Abidjan, Ivory Coast.

Ivorian Agriculture Minister Mr Denis Bira Karon told the meeting, sponsored by the UN Food and Agriculture Organisation, that the association's chief aim was to restore Africa's leading role in the world market through increased production and exchange of technical data between members. Africa's share of world palm oil exports fell to 3 per cent in 1983 after reaching 70 per cent in the 1930s.

THE SOVIET daily Selskoye Zhenit'so said yesterday cold weather in most parts of the Soviet Union had been good for winter crops. Snow cover of 20-78 cm across European Russia had protected winter crops and severe frosts had not affected growth.

EXPORTS of Philippine coconut products in the first two months of 1985 fell to 102,697 tonnes in copra terms, worth \$54.8 million, from 198,053 tonnes worth \$133.56 million, a year ago, the Philippine Coconut Authority said.

## Futures traders look ahead with confidence

Nancy Dunne finds optimism in U.S. markets despite a poor year

Under President Reagan's proposed budget, applications for innovative contracts consumed a lot of staff time, but the CFTC was urged, "think through the next generation of futures contracts."

The Chicago Board of Trade will see longer "introduce contracts that we throw up on the board to see if they work," said Mr John Gilmore, CBT vice-president. "The co-operation of the primary industry in new contract development is now absolutely essential," he said.

The Chicago Board is preparing to introduce a municipal bonds contract which, according to Mr Gilmore, took eight years to develop with the help of municipal bond dealers, who had, themselves, asked for a hedging vehicle.

But in spite of the edification, there was no scarcity of new contracts to discuss. The Coffee Sugar and Cacao Exchange will take their first plunge this year into non-traditional contracts. The corn-sunflower price index contract,

designed by the CSCE as a hedging tool against inflation, is set for a launch next month.

The cotton exchange will introduce a dollar index calculated against ten foreign currencies and, for another year, floor participation by traders from the other New York exchanges.

Contract proliferation may be a concern, but contract duels are not dead. The CBT and the Chicago Mercantile Exchange are prepared to do battle with the interest of over-the-counter stock investors.

The industry's regulator, the CFTC, is now 11 months away from reauthorization, said Miss Susan Phillips, the chairman. Before then, the commission is determined to improve sequential recording of futures transactions. One proposal is to stamp the time stamping has much of the industry in arms, claiming it will slow down business and reduce liquidity.

Miss Phillips, however, was adamant. The exchanges will be given flexibility in determining how to improve audit trails,

she said, but if they are sophisticated enough to establish international linkages and a host of new products, they can cope up with new methods for monitoring trading.

Congressmen at the meeting said the CFTC could be assured of a simple and easy reauthorization. However, moves to merge the commission with the more rigid Securities and Exchange Commission terrified futures traders.

So does any threat to its precious open outcry system. Mr David Graves, executive vice-president of the International Futures Exchange (InterFut), warned that electronic trading would have to come.

"The classic response to automation," he said, "is that it will put me out of a job. What does John [Graves] who present progress, who moves around around the world?"

Alan D. Grody, a partner in Coopers and Lybrand, an accounting and consulting firm which studied the industry, said the floor trader was the industry's best trained asset. "The training was expensive," he said, "and the open outcry method is important to the viability of new and existing markets," he said.

## Cautious approach for Jakarta commodity exchange

BY KIERAN COOKE IN JAKARTA

FINDING out when the Jakarta Commodity Exchange will open is rather like speculating on futures.

The exchange in Indonesia, one of the world's leading commodity suppliers, goes back to 1970. But only in the past two years has there been any real move towards its formation.

Opening dates have been chalked up regularly, only to be wiped out. But now the exchange chairman, Mr Paiman Naingalan, says everything is ready and traders and government officials say trading will begin by April 1.

The delays result from the now familiar pattern of Indonesian financial planners. At first, a government team recommended that the exchange trade in a number of commodities. Later this was rejected, and now only rubber will be traded in the first year. Indonesia is

the world's second biggest rubber producer with exports of nearly \$1 billion last year.

Later, probably next year, coffee will be added, with plywood, tin and spices being introduced over the next five years.

Careful approach is also being taken in the conduct of the exchange. Trading will be limited to physical contracts, though papers can be tendered within three months. Price fixing will be on the open outcry system while trading itself will be limited to five hours a day, two days a week.

Mr Naingalan is determined the exchange will avoid troubles such as the contract defaults that hit Kuala Lumpur recently. He says the exchange's main aim is to improve existing price fixing and to help both the smaller domestic producers and foreign buyers by providing a well regulated marketing outlet.

Mr Naingalan believes that with no experience, Indonesia would be taking on more problems than it could handle by going into the futures market.

"We want to keep our feet on the ground," he says, "but there will still be room for speculation through the tendering process."

Rubber was chosen as the first to be traded because its price has been more stable, and the market more mature than other commodities. In the past the big trading houses, both in Indonesia and Singapore, were often able to dictate prices to the thousands of small rubber producers in Indonesia who produce most of the country's rubber.

Quality controls were often not strictly enforced with the smaller producers given little incentive to improve their crops. Now, it is hoped, all this will change. Mr Naingalan says the exchange will provide

the same opportunities for big and small producers.

"They can both sell directly into the exchange and meet important small producers who no longer have to invest in marketing operations in order to get a fair price for his crop."

At the same time it is hoped that quality—one of the main obstacles to the further development of Indonesia's rubber industry—will be improved by requiring all those trading to adhere to strict licensing and quality requirements.

The exchange will have fewer than 30 members at first. Foreign companies will only be allowed in as associates, who will not be able to buy, but only sell, export contracts. One, two and three month contracts will be offered, with delivery on the 25th of the delivery month. Suppliers can be tendered up to the 10th of the delivery month.

## Sell poor land, investors told

INSTITUTIONAL investors should sell off poor quality farm land, says the latest bulletin from Agricultural Investment Services (AIS).

AIS, a research and advisory organisation formed recently to serve financial institutions interested in the agricultural land market, is advising clients against buying farm land "unless there are exceptionally special circumstances."

"We are not recommending that prime farms (either arable or dairy) are sold," the bulletin says. "But we advise clients to sell any poor quality farms, if a good price is forthcoming."

AIS bases its view on the poor prospects for farm earnings and therefore for growth in rental and capital values.

## Tight vote as MEPs urge 3.5% rise in farm prices

BY QUENTIN PEEL IN BRUSSELS

THE EUROPEAN Parliament yesterday voted by a narrow margin—10 votes—for a 3.5 per cent average price increase, instead of the virtual freeze proposed by the Commission, will now be forwarded to the Council of Ministers.

They are due to agree a new deal by April 1.

The significance, however, of the move was rather in the size of the opposition vote, which united most of the Socialist group, the Italian Communists, and both Labour and Conserva-

tive British MEPs. They managed 139 votes, against 149 by the traditional farm lobby.

The motion was proposed by the Christian Democrats, calling for less than the 4.5 per cent increase demanded by the agricultural committee. In addition, it proposed that produce in heavy surplus should be penalised by smaller increases.

The Parliamentary majority in favour of the price rise included the Christian Democrats, French Gaullists, Communists and Socialists, all the Irish MEPs from Fine Gael and Fianna Fail, and some Liberals.

## LONDON MARKETS

UNCERTAINTY over the outcome of the Geneva talks on renegotiating the International Cocoa Agreement led to erratic price movements on the London futures market yesterday.

The May delivery quotation opened at £2,133 a tonne, which proved to be the day's high, on optimism about the talks after news that the Ivory Coast farm minister was returning to the meeting.

But the optimism faded when it was reported that the talks remained deadlocked. The May price slipped back to end only £2.50 up on the day at £2,095 a tonne.

Coffee futures lost early modest gains in quiet trading conditions and the May position ended £3.50 np at £2,342.50 a tonne.

## MAIN PRICE CHANGES

Mar. 14 + or - Month 1985

METALS

Aluminium 21100 -1100  
Copper 12150 -150  
Gold 1275.5 -1.5  
Lead 1275.5 -1.5  
Nickel 1275.5 -1.5  
Silver 1275.5 -1.5  
Tin 1275.5 -1.5  
Zinc 1275.5 -1.5

OILS

Coconut (Phil) 8900 -5  
Palm (Malay) 8900 -5  
Soybean (US) 8900 -5  
Wheat (US) 8900 -5  
Wheat (UK) 8900 -5

## INDICES

## FINANCIAL TIMES

Mar. 12 Mar. 13 Mar. 14 Mar. 15

259.79 259.79 259.79 259.79

REUTERS  
Mar. 14 Mar. 15 Mar. 16 Mar. 17  
259.79 259.79 259.79 259.79

MOODY'S  
Mar. 14 Mar. 15 Mar. 16 Mar. 17  
259.79 259.79 259.79 259.79

DOW JONES  
Mar. 14 Mar. 15 Mar. 16 Mar. 17  
259.79 259.79 259.79 259.79

## OIL

There was very little trade in a directionless Brent market and prices were stable. Nymex was similar and the oil price in the petroleum products market was also weak.

March will be significantly heavier than expected. This led buyers of non-EEC and EEC oil to look for lower bids. Heavy fuel continued to weaken due to good supply and poor demand.

SPOT PRICES  
CRUDE OIL—FOB (per barrel)—April  
Arab Light 27.50  
Arab Heavy 27.50  
Brent 27.50  
Bunker 27.50  
Fuel Oil 27.50

PETROLEUM ARGUMENTS  
March 27.50  
April 27.50  
May 27.50  
June 27.50  
July 27.50

## U.S. MARKETS

PRECIOUS METALS and financials traded in a featureless fashion as traders eyed the dollar's position ahead of the U.S. money supply and key economic figures on inflation and industrial production due today, reports Heinold Commodities.

Copper continued to perform in a featureless fashion reflecting lacklustre demand. Prices that low prices might force production cutbacks supported aluminium. Sugar came under pressure on hedge lifting following the Indian buying tender. Cocoa weakened reflecting concerns over a new cocoa pact agreement.

Coffee continued to weaken on the large warehouse stocks in New York. Cotton was generally weak on expectations of better producer offerings. The energy complex continued to focus on near-term supply tightness.

NEW YORK  
ALUMINIUM 40,000 lbs. cents/lb  
March 24.25  
April 24.25  
May 24.25  
June 24.25  
July 24.25

## COTTON

Mar. 14 + or - Month 1985

Mar. 14 + or - Month 1985

Mar. 14 + or - Month 1985

Mar. 14 + or - Month 1985

## CHICAGO

Mar. 14 + or - Month 1985

Mar. 14 + or - Month 1985

Mar. 14 + or - Month 1985

Mar. 14 + or - Month 1985

## COPPER

COPPER Official + or - p.m. + or -  
High Grade 2 2 2 2  
Cash 1275.5 +0.5 1280.0 +0.5  
3 months 1275.5 +0.5 1280.0 +0.5  
6 months 1275.5 +0.5 1280.0 +0.5  
9 months 1275.5 +0.5 1280.0 +0.5  
12 months 1275.5 +0.5 1280.0 +0.5

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Lead: 1275.5 +0.5 1280.0 +0.5

## ALUMINIUM

ALUMINIUM Official + or - p.m. + or -  
High Grade 2 2 2 2  
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3 months 1275.5 +0.5 1280.0 +0.5  
6 months 1275.5 +0.5 1280.0 +0.5  
9 months 1275.5 +0.5 1280.0 +0.5  
12 months 1275.5 +0.5 1280.0 +0.5

Standard: 1275.5 +0.5 1280.0 +0.5  
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Zinc: 1275.5 +0.5 1280.0 +0.5  
Lead: 1275.5 +0.5 1280.0 +0.5

## NICKEL

NICKEL Official + or - p.m. + or -  
High Grade 2 2 2 2  
Cash 1275.



# CURRENCIES, MONEY AND CAPITAL MARKETS

## FOREIGN EXCHANGES

### Dollar up on better sentiment

The dollar showed a firmer trend in currency markets yesterday, highlighting its underlying strength despite recent attempts to push it lower. Early trading saw the U.S. unit quickly pushed from overnight interest rates of higher U.S. interest rates, but continued strength in the growth of the U.S. economy, following Wednesday's retail sales figures.

The market is now waiting for the release of the U.S. industrial production and producer prices. The dollar closed at DM 3.3545 up from DM 3.3580, having touched a high of DM 3.3915. Against the Swiss franc it rose to Sfr 2.8785 from Sfr 2.8485 and Y260.15. It was also higher against the French franc at FF 110.3375 from FF 110.3550. On the Bank of England figures, the dollar of England rose to 154.9 from 154.2.

**STERLING** - Trading range against the dollar in 1984-85 is 1.4040 to 1.5025. February average 1.4633. Exchange rate index 71.8 from 71.6, having touched a high of 71.9 at the opening. The six months age figure was 77.7.

Sterling is firmer overall helped by high U.S. interest rates.

The latter responded with a firmer trend as Eurodollar rates edged higher and hopes faded of an early reduction in UK clearing bank base rates. The pound was showing quite an impressive performance given the uncertainty caused by Wednesday's announcement that BNCC was to be scrapped, although lower oil prices near the summer could still undermine sterling.

Attention now appears to be focusing on next Tuesday's UK Budget. The pound closed at \$1.0806 down from \$1.0860 but rose to DM 3.6550 equal to its best closing level this year and up from DM 3.6450 on Wednesday. It was also firmer against the Swiss franc at Sfr 3.1180 from Sfr 3.0975 and FF 111.250 from FF 111.250. It was weaker against the yen however at Y281.50 compared with Y282.50.

**D-MARK** - Trading range against the dollar in 1984-85 is 3.4510 to 2.5535. February average 3.3008. Exchange rate index 115.2 against 121.1 six months ago.

The Bundesbank did not intervene at yesterday's fixing when the dollar rose to DM 3.3822 from DM 3.3540 on Wednesday. It closed in Frankfurt at DM 3.3850 against DM 3.3535. Trading

volume was heavy and quite hectic during the morning but activity subsided ahead of the Bundesbank meeting. News of no change in credit policies was much in line with market expectations although earlier in the month there had been fears that the West German central bank would act on interest rates to combat the dollar's rise. The dollar showed little change in the afternoon with attention now focusing on today's U.S. industrial production, figures and hopes of some indication on the strength of the U.S. economy.

## FINANCIAL FUTURES

### Eurodollars weak

Dollar denominated contracts weakened on the London International Financial Futures Exchange yesterday, in reaction to high U.S. interest rates and reassessment of recent speculation that U.S. economic growth is slowing. Eurodollars opened lower at \$8.27, following an overnight decline in Chicago. Eurodollar cash rates were also firmer, while the lack of aggressive intervention by the Federal Reserve, as Federal funds rose above 9 per cent in New York, also undermined confidence. U.S. banks and commission houses in London soon sold the contract

#### EMS EUROPEAN CURRENCY UNIT RATES

Currency	Unit	% change	% change
		from 14/3	from 13/3
Belgium Franc	44.7584	-0.33	+0.17
Denmark Kroner	2.24104	-0.14	-0.14
German Mark	2.24104	-0.14	-0.14
French Franc	2.24104	-0.14	-0.14
Irish Punt	0.72689	-0.19	-0.19
Italian Lira	206.369	-0.19	-0.19

#### STERLING EXCHANGE RATE INDEX

Index	March 14	Previous
3.20 pm	71.8	71.8
3.40 pm	71.8	71.8
3.50 pm	71.8	71.8
4.00 pm	71.8	71.8

#### NEW YORK RATES

Rate	March 14	Prev. Close
Spot	\$1.0806	\$1.0806
1 month	1.0806	1.0806
3 months	1.0806	1.0806
6 months	1.0806	1.0806

#### OTHER CURRENCIES

Currency	Rate
Argentine Peso	518.85-519.45
Australian Dollar	1.5630-1.5640
Brunei Dollar	1.5630-1.5640
Canadian Dollar	1.0010-1.0015
Chinese Yuan	1.5630-1.5640
French Franc	1.5630-1.5640
German Mark	1.5630-1.5640
Japanese Yen	1.5630-1.5640
South African Rand	1.5630-1.5640
Swiss Franc	1.5630-1.5640

#### CURRENCY MOVEMENTS

Currency	Change
Argentine Peso	+0.0010
Australian Dollar	+0.0010
Brunei Dollar	+0.0010
Canadian Dollar	+0.0010
Chinese Yuan	+0.0010
French Franc	+0.0010
German Mark	+0.0010
Japanese Yen	+0.0010
South African Rand	+0.0010
Swiss Franc	+0.0010

#### CURRENCY RATES

Currency	Rate
Argentine Peso	518.85-519.45
Australian Dollar	1.5630-1.5640
Brunei Dollar	1.5630-1.5640
Canadian Dollar	1.0010-1.0015
Chinese Yuan	1.5630-1.5640
French Franc	1.5630-1.5640
German Mark	1.5630-1.5640
Japanese Yen	1.5630-1.5640
South African Rand	1.5630-1.5640
Swiss Franc	1.5630-1.5640

#### EXCHANGE CROSS RATES

Currency	Rate
Argentine Peso	518.85-519.45
Australian Dollar	1.5630-1.5640
Brunei Dollar	1.5630-1.5640
Canadian Dollar	1.0010-1.0015
Chinese Yuan	1.5630-1.5640
French Franc	1.5630-1.5640
German Mark	1.5630-1.5640
Japanese Yen	1.5630-1.5640
South African Rand	1.5630-1.5640
Swiss Franc	1.5630-1.5640

#### EURO-CURRENCY INTEREST RATES

Rate	March 14
Short-term	14.15%
7 days notice	14.15%
1 month	14.15%
3 months	14.15%
6 months	14.15%
1 year	14.15%

#### EURO-CURRENCY INTEREST RATES

Rate	March 14
Short-term	14.15%
7 days notice	14.15%
1 month	14.15%
3 months	14.15%
6 months	14.15%
1 year	14.15%

## MONEY MARKETS

### Bill shortage adds to liquidity problems

Conditions were rather uncomfortable on the London money market yesterday, and the Bank of England gave more help than the forecast situation suggested.

Banks called quite heavily, ensuring that the shortage finished in the hands of the discount houses, but the houses are at present short of sufficient bills to sell to the authorities, largely because of the reluctance of bank corporate customers to

help was offered, and at that time the authorities bought \$200m bills in band 1 (up to 14 days maturity) at 13 1/2 per cent; \$200m bank bills in band 2 (15-30 days) at 13 1/2 per cent; \$200m bank bills in band 3 (31-60 days) at 13 1/2 per cent; and \$200m bank bills in band 4 (61-90 days) at 13 1/2 per cent.

Before lunch another \$200m bills were purchased, including \$100m bank bills in band 1; \$100m bank bills in band 2; and \$100m bank bills in band 3.

at unchanged rates. Another \$200m were bought for resale to the market on April 11 at 13 1/2 per cent.

In the afternoon a further \$200m bills were bought, of which \$100m were bought for resale to the market on April 11 at 13 1/2 per cent; and \$100m bank bills in band 1; \$100m bank bills in band 2; and \$100m bank bills in band 3.

at unchanged rates. Another \$200m were bought for resale to the market on April 11 at 13 1/2 per cent.

In the afternoon a further \$200m bills were bought, of which \$100m were bought for resale to the market on April 11 at 13 1/2 per cent; and \$100m bank bills in band 1; \$100m bank bills in band 2; and \$100m bank bills in band 3.

## FT LONDON INTERBANK FIXING

#### FT LONDON INTERBANK FIXING

Rate	March 14
Overnight	14.15%
1 month	14.15%
3 months	14.15%
6 months	14.15%
1 year	14.15%

#### DISCOUNT HOUSES DEPOSIT AND BILL RATES

Rate	March 14
Overnight	14.15%
1 month	14.15%
3 months	14.15%
6 months	14.15%
1 year	14.15%

#### MONEY RATES

Rate	March 14
Overnight	14.15%
1 month	14.15%
3 months	14.15%
6 months	14.15%
1 year	14.15%

#### MONEY RATES

Rate	March 14
Overnight	14.15%
1 month	14.15%
3 months	14.15%
6 months	14.15%
1 year	14.15%

## \$ WORLD VALUE OF THE DOLLAR

### BANK OF AMERICA NT & SA, ECONOMICS DEPARTMENT, LONDON

The table below gives the rates of exchange for the U.S. dollar against various currencies as of Wednesday, March 13, 1985. The exchange rates listed are middle rates between buying and selling rates as quoted between banks in the interbank market. All currencies are quoted in terms of U.S. dollars except in certain specified areas. All rates are for 100 U.S. dollars.

#### WORLD VALUE OF THE DOLLAR

COUNTRY	CURRENCY	VALUE OF DOLLAR
Algeria	Dinar	136.48
Angola	Kwanza	200.48
Argentina	Peso	16.63
Australia	Dollar	1.5630
Austria	Schilling	13.7603
Bahamas	Dollar	1.0000
Bahrain	Dinar	2.4750
Bangladesh	Taka	16.96
Barbados	Dollar	1.0000
Belgium	Franc	36.3633
Belize	Dollar	1.0000
Bermuda	Dollar	1.0000
Bhutan	Dzongkhong	2.4750
Bolivia	Bohiviano	1.0000
Bosnia	Dinar	1.0000
Brazil	Cruzado	1.0000
Bulgaria	Lev	1.0000
Burkina Faso	C.F.A. Franc	1.0000
Burundi	Franc	1.0000
Cameroon	C.F.A. Franc	1.0000
Canada	Dollar	1.0000
Cape Verde	Dollar	1.0000
Cayman Is.	Dollar	1.0000
Central Africa Rep.	C.F.A. Franc	1.0000
Chad	C.F.A. Franc	1.0000
Chile	Peso	1.0000
China	Yuan	1.0000
Colombia	Peso	1.0000
Comoros	C.F.A. Franc	1.0000
Congo	C.F.A. Franc	1.0000
Costa Rica	Colon	1.0000
Cuba	Peso	1.0000
Cyprus	Pound	1.0000
Czechoslovakia	Koruna	1.0000
Dominican Rep.	Peso	1.0000
Dominican Rep.	Peso	1.0000
Dominican Rep.	Peso	1.0000
Dominican Rep.	Peso	1.0000
Dominican Rep.	Peso	1.0000

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